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come at last?
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General Motors

How \$2bn share
sale will work
Page 21

Japanese banks

A looming day
of reckoning
Page 17

Poland

Surgey
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FINANCIAL TIMES

Tuesday April 28 1992

EUROPE'S BUSINESS NEWSPAPER

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Lloyds to launch hostile bid for rival UK bank

Lloyds Bank will announce today its plan to bid for rival Midland Bank, the object of a \$3.3bn (\$5.8bn) takeover offer from Hongkong and Shanghai Banking Corporation. Lloyds is expected to offer more than 400p per Midland share.

It will be the first time a UK clearing bank has made a hostile bid for another UK clearer. Midland is likely to oppose the move. Page 17

American Express, financial services group, announced plans to cut annual operating costs at its card division by up to \$1bn. Page 17

Afghan fighting continues Rival guerrilla groups in Kabul ignored a ceasefire as they bombarded each other across the city. As the fighting continued, crowds of mujahideen guerrillas welcomed the president-designate, Subhanullah Mojadedi, as he crossed the Pakistan border on his journey to the Afghan capital. Page 16

Malaysia gets tough on environment

Malaysian prime minister, Dr Mahathir Mohamad, has called on industrialised nations to inject money into poorer economies to protect the environment. In a combative speech ahead of June's Earth Summit, he said: "Fear by the north of environmental degradation provides the south the leverage that did not exist before." Rich nations must "sacrifice their progress in the interest of our development". Page 4

Time Warner, debt-laden US media and entertainment company, is seeking to reschedule \$7.5bn of bank loans. Page 17

Walrus seeks new powers Polish president Lech Walesa announced his intention to become a French-style executive president. Page 16

UK recovery hopes Sterling, leading UK shares and government gilt-edged securities all rose on hopes of a UK recovery. The pound gained 1% pence against a weaker D-Mark and the FT-SE 100 index climbed to within 21 points of its all-time high. D-Mark pushed. Page 36; London stock exchange. Page 29

General Motors' proposed \$2bn share sale, the largest non-privatisation offering launched internationally, will be carried out for cut-price fees. Page 21

New Yugoslavia The Serbian-controlled parliament formally decreed a new Yugoslavia within the boundaries of Serbia and Montenegro. Page 2

Beer wars over The North American beer market, after years of wrangling between the US and Canada, is expected to become more competitive and integrated following an agreement to dismantle several trade barriers. Page 5

Tokyo brokers Japan's big four securities companies are being forced to write off ¥129.9bn (\$975m) in securities losses because of the steep fall in Tokyo's stock market. Page 17

O&Y action deferred The Canadian government will not offer immediate financial aid to Olympia & York, property developer, because of the political risk of bailing out the Reichmann family. Page 19

Tradition broken The British House of Commons broke with centuries of tradition by choosing a woman, Betty Boothroyd, as the parliamentary speaker. Page 8

Machine tool deal The US has agreed with Japan key elements for phasing out "voluntary" quotas on machine tools. Page 5

Russian jobless Unemployment in Russia may rise to 10m-11m by the end of this year, according to an International Labour Organisation study. Page 3

Officials jailed Seven Mexican officials were jailed in connection with the Guadalajara sewer explosions which killed 200 people, pending a decision on whether to file formal charges.

Siemens, German electrical and electronics group, reported a rise of 8 per cent to DM58m (\$821m) in first-half net profits, with business growing faster at home than abroad. Page 18

Saddam celebrations Iraq is preparing huge celebrations for the 55th birthday of President Saddam Hussein, firmly in power in spite of the hardships Iraqis face under UN sanctions.

Europe's big cheese Lymeswold, the soft natural cheese once billed as Britain's answer to Brie and Camembert, will no longer be made. Page 6

Unions demand full payment of claim as Kohl backs up employers

Strikers halt German services

By Christopher Parkes in Bonn

THE GERMAN government stood its ground yesterday as the main public sector union called 75,000 workers out on strike, crippling local transport in several important cities, and prepared to bring other services to a halt.

Chancellor Helmut Kohl said the employers' final 4.8 per cent pay offer had his "full support", and that he was unable to improve on it. But as he spoke Mrs Monika Wulf-Mathies, president of the union, the ÖTV, demanded payment of its original 9.5 per cent claim.

Heartened by an 89 per cent vote for strike action among her 900,000 members in western Germany, she renounced her earlier acceptance of an arbitration offer of 5.4 per cent.

The weight of voting for strike action, and early signs of good co-ordination among the half-dozen unions involved, suggest a hard battle ahead.

The coalition government, racked by economic problems, internal dissent and international criticism of its economic policy, was further shaken yesterday by the surprise resignation of Mr Hans-Dietrich Genscher, the foreign minister.

The government is committed to cutting costs and the record federal deficit. By giving in to the public sector unions, it would be widely seen to be encouraging militancy among private sector workers. IG Metall, the 4m-member engineering union, has already called warning strikes later this week as a protest against the employers' 3.3 per cent pay offer.

However, the mood among travellers was generally cheerful yesterday, helped by warm spring weather, and the novelty of the first national public sector stoppages in 18 years.



Federal railway workers block the tracks in front of Germany's new high speed train, the ICE, in Hamburg yesterday

Commuters endured monumental traffic jams or walked or cycled to work. Traffic flow was further hampered by widespread and unpunished illegal parking. Striking traffic wardens in Cologne, instead of giving out tickets, papered cars and vans with notes appealing for support.

In Essen, a nurse was dispatched from a local hospital to keep an eye on the heavily pregnant bride at a makeshift wedding venue: a bus outside the strike-bound town hall.

The first wave of stoppages in the long-threatened public sector strike was specifically aimed at public transport. Bus, tram and underground services were halted completely in 11 cities.

Some 15,000 of the 17,500 union members in the Berlin transport service stayed away.

All-out transport stoppages are expected to spread to other areas today, including the industrial centres of North Rhine Westphalia.

Further disruption, affecting airports, rubbish collection, ancillary services to schools and hospitals, local and national administration, street repairs and other essential public services will take effect progressively, union leaders warned.

The DPG post office union, meanwhile, yesterday called out 8,500 in key sorting centres. Some 6m letters and packages were reported piled up in Hamburg.

Action by signal-box staff disrupted trains in Frankfurt and Dortmund, while the main rail union, GdE, threatened further escalation in the next few days.

Traffic in the Kiel canal, connecting the North Sea and the Baltic, was slowed by action among lock-keepers.

The ÖTV itself could not escape the effects of its actions. Telephone lines at its Stuttgart head office were jammed by callers wanting to know when the buses would be running again.

It has started the action well armed with about DM600m (\$363m) in its strike fund. According to rule-of-thumb estimates, strike pay will cost it DM1m a day for every 10,000 members taking action.

Its last national strike, in 1974, ended with an 11 per cent pay deal. Then, it called out 139,000 bus, tram and train drivers and rubbish collectors on the first day. On day two, a further 40,000 members joined in. The employers settled on the third day.

weather added to the discomfort. Frankfurt's main railway station, which handles 300,000 passengers a day, reported traffic flowing but subject to delays.

Pre-strike preparations by the rail authorities, including running trains with only four or five carriages, and allowing only mainline trains in and out, had so far failed the strikers' immediate aim of paralysing traffic.

Most rail links around Munich kept running - local drivers are civil servants and not allowed to strike - although action by ancillary staff led to delays during the day.

Union officials stressed that worse was to come. "Almost all" public transport workers in North Rhine Westphalia, the most densely populated and heavily industrialised state, are to join the strike today.

At any moment there could be a new Chernobyl.

The priority was to deal with 11 Chernobyl-type reactors in Russia, three in the Ukraine and two in Lithuania, though he also drew attention to four later-generation reactors and four plutonium reactors in Russian military complexes. "They are all using obsolete technology and being managed in a relatively unsafe and inefficient manner," he said.

Mr Yegor Gaidor, Russia's deputy prime minister, calculated the cost of decommissioning the reactors and replacing them with new ones at \$1.2bn each. Mr Ripa di Meana said. An alternative was an energy-saving policy, costing about \$15bn, that would reduce current energy use by about 25 per cent.

Mr Ripa di Meana lamented that there was no environmental chapter in the EC's technical assistance agreements with the republics. Only Ecu214m (\$364m) of this year's assistance package is devoted to the power sector.

Mr Ripa di Meana said he had returned "shocked" by the nuclear risk in the former Soviet republics. "I think that every night without a problem is a good night. They are aware that

nuclear reactors which needed to be shut down, "several dozen" obsolete nuclear-powered submarines which needed to be decommissioned, as well as unguarded nuclear waste sites.

"The staggering scale of this kind of endeavour will be a matter of survival both for them and for us," Mr Ripa di Meana said.

All four reactors at Chernobyl are shut down, after the meltdown in one reactor six years ago and a fire in a second reactor last year. Although the Ukrainian authorities intend to close the complex at the end of next year, Mr Ripa di Meana said they were examining whether to use for a year the two reactors that they consider in relatively good shape.

He said Ukrainian officials were due in Brussels soon to discuss alternatives.

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Bikers beat the stoppages

By Christopher Parkes in Bonn

ANYONE unable to postpone a visit to western Germany this week would be well advised to take along a folding bicycle, strong walking shoes and plenty of deodorant.

Natives in the areas hit yesterday by Germany's first public service strikes in 18 years, arrived at work in a sweat after pedalling or walking to work in more than 20°C temperatures.

Despite widespread disruption of local transport services in many areas, drivers were the most affected as they found themselves trapped in traffic jams.

Air traffic suffered little, although the ÖTV union said it would be "crippled" later. The first significant disruption is

expected later this week, when support service workers may be called out.

Post deliveries were continuing in many areas, although they too are expected to slow down as walk-outs of sorting staff and drivers have their effect.

Directory inquiries was the only telephone service discernibly troubled.

Berlin was among those cities to fare worst. Although public transport in the east was unaffected, movement in the west was hit hard by bus and underground stoppages after 15,000 transport depot workers walked out.

Two-hour queues for taxis were reported at east Berlin's Friedrichstrasse local rail and underground station, the former terminus in the days when the city was divided. The rainy

Chernobyl reactors may be restarted warns Ukraine

By David Gardner in Brussels

THE Ukrainian government is considering restarting undamaged nuclear reactors in the Chernobyl complex, site of the 1986 meltdown which is estimated to have led to between 6,000 and 8,000 deaths.

The authorities say they may restart two reactors there unless international help is forthcoming to install a boiler independent of the plant to provide heating for the population still working in and around it.

This was revealed yesterday by Mr Carlo Ripa di Meana, the European Community's environment commissioner. He underlined the "high and permanent risk" of Chernobyl-type disasters at other sites in the former Soviet Union.

He was speaking at a news conference following his talks last week in Moscow and Kiev with senior scientists and government officials.

Mr Ripa di Meana said they had provided information on 24

nuclear reactors which needed to be shut down, "several dozen" obsolete nuclear-powered submarines which needed to be decommissioned, as well as unguarded nuclear waste sites.

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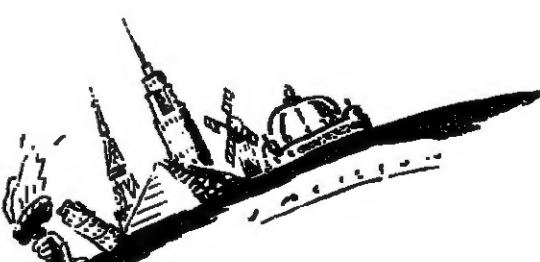
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The world does not stop at the horizon. This basic principle has never had more truth than today. The world is getting smaller and markets grow together. Even so the overall picture must be kept in view whether it's with creative minds or with computers. Because the better our overall picture, the more promising the perspective. Bank on our far sightedness.



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THE MARKETS	
STOCK INDEXES	
FT-SE 100	2,852.2 (+15.2)
DAX	1,457 (+2.57)
FT-SE EUROSTOCK 100	1,388.59 (+1.59)
FT-A All Share	2,282.70 (+0.55)
Nikkei	7,748.52 (-01.53)
New York	2,384.88 (-1.25)
Dow Jones Ind Ave	2,384.88 (-1.25)
S&P Composite	408.45 (-0.57)
US CLOSING RATES	
Federal Funds	5 1/8% (5 1/8%)
3-mo Treasury bill	5 1/8% (5 1/8%)
Long Bond	9 3/4% (9 3/4%)
Yield	5.109% (5.109%)
EUROBOND YIELD	
3-mo Interbank	10 1/4% (10 1/4%)
Life long gilt future	Jan 96 98 1/4 (Jan 95 98 1/4)
10-YEAR BOND (Austria)	8 (18.85)
5-Year	5 (18.85)
New York Comex	5 (237.5)
London	5 (237.5)

STOCK INDEXES	
Australia	3,830
Belgium	3,830
Cyprus	3,830
Czech	3,830
Denmark	3,830
Egypt	3,830
Finland	3,830
France	3,830
Germany	3,830
Greece	3,830

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NEWS: EUROPE

Hans-Dietrich Genscher, Germany's master diplomatist, leaves a legacy of success

A gap at the high table of power play

By David Marsh in Strasbourg

THE CRUMPLED figure of Mr Hans-Dietrich Genscher has haunted the corridors of world diplomacy for so long that his face, like the Cheshire cat's, will take some considerable time to disappear.

Under Chancellors Helmut Schmidt and Helmut Kohl, Mr Genscher honed his skills to emerge as the unsurpassed master of coalition wheel-dealing. His passion for power play was never put to better advantage than during the helter-skelter international negotiations leading to German reunification in 1990.

The foreign minister built his penchant for jet-travel diplomacy into a personal trademark. His globe-trotting revealed much about his restlessness, but little about the man himself.

Extending the Ostpolitik of Chancellor Willy Brandt, Mr Genscher continued with aplomb this policy of developing links with west Germany's eastern neighbours. Five years ago, he became the first senior

western politician publicly to back Mr Mikhail Gorbachev's reform measures in the Soviet Union. Without the bonds of sympathy to Moscow, Mr Kohl and Mr Genscher would never have pulled off German unification quite so quickly.

Despite - and because of - his success, he could never throw off altogether a reputation for putting tactics before principles. Mr Brandt, who resigned as chancellor in 1974, as well as Mr Schmidt, whose downfall in 1982 was due to his foreign minister's decision to back Mr Kohl, both had extensive experience of Mr Genscher's talents for manoeuvre.

He believed deeply in his mission to help restore the post-war credibility of German foreign policy. Ever thin-skinned, he was deeply hurt to be told that, because of his role in toppling Mr Schmidt, he was not trusted by Mrs Margaret Thatcher.

Reunification was his finest hour. Mr Genscher was born in a village outside Halle in eastern Germany and made annual Christmas pilgrimages to his

homeland during the years of division. However, like Mr Kohl, he believed he would never live to see the two parts of the fatherland reunited.

After the fall of the Berlin Wall, Mr Genscher realised, with typical alertness, that the opportunity for unity might be

He could never throw off a reputation for putting tactics before principles

short-lived. His resolve to take it was single-minded.

An emotional high-point came in early autumn 1989. He stood on the balcony of the West German embassy in Prague to announce the liberation of hordes of east German refugees who had been camped in the grounds, hoping to escape to the west.

After the catharsis of unity, an exhausted Mr Genscher seemed to lose his touch. He failed to recognise the interna-

tional mood during the approach to the Gulf war last year. At times, it seemed the foreign minister was trying to elevate Germany's absenteeism from the multinational anti-Iraq task force to a higher form of morality.

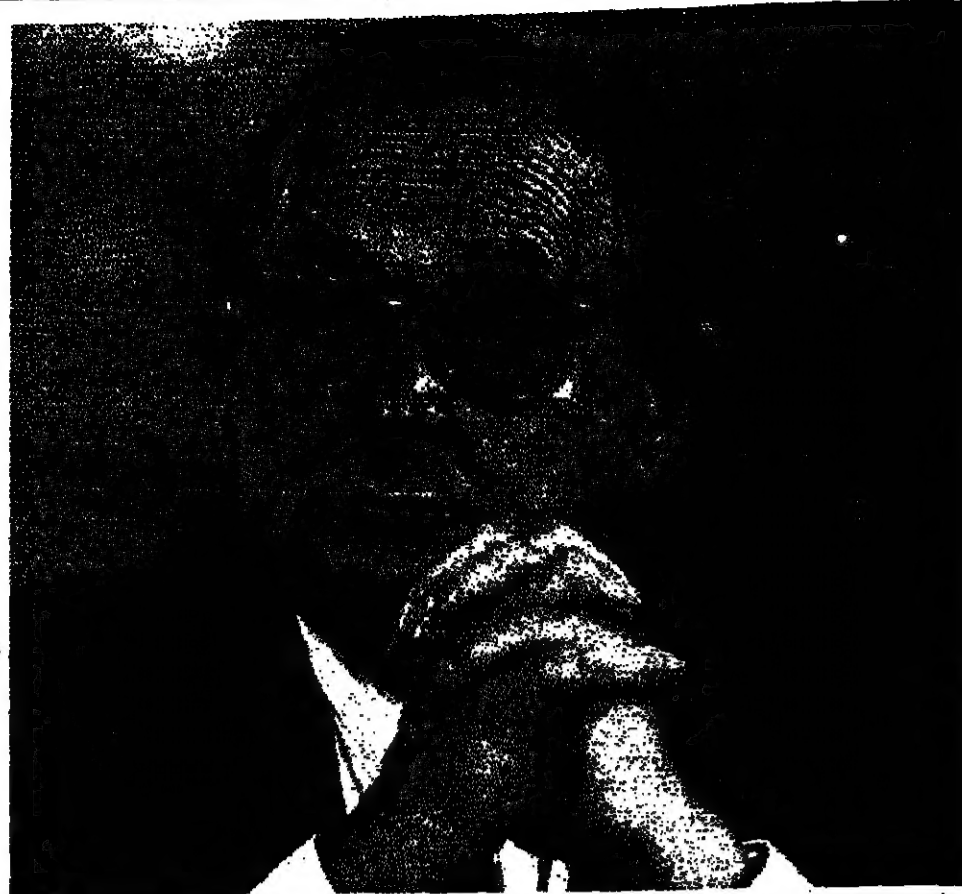
Mr Genscher also clung for longer than others in the west to the belief that Mr Gorbachev would remain in charge of an intact Soviet Union. In view of the hope and the D-Marks invested by the Germans in the Soviet leader, this was forgivable, but it did not improve the reputation of a man famed for deciphering the shifting runes of international politics.

Mr Genscher is a complicated personality, though not quite as complicated as his favoured long strings of high-sounding subordinate clauses can sometimes make him seem. There is a stern touch to him. He adores wisecracking and carnival festivities, particularly when he is the centre of attention, but instructs his speech-writers never to put jokes into his public addresses.

He once expressed indignation when Mr Douglas Hurd, then Britain's home secretary, made a whimsical remark about modernisation of nuclear missiles in a speech at Dusseldorf. He bears grudges, and remembers "favours". He recently indicated to Mr Hurd, now foreign secretary, that since Germany had helped Britain at the Maastricht summit, the UK should be more supportive of Bonn's controversial line over recognising Croatia.

By becoming foreign minister of a united Germany, he realised his life's ambition. Since he has made the foreign ministry his personal fiefdom by having placed favoured officials in all the key posts, he can be sure that Genscherism will live on, at least for a few more years.

Asked what he would do with more spare time, Mr Genscher once answered that he would re-order the books in his library at home in the hills near Bonn. Perhaps he will write one, too - probably about Genscherism.



Single-minded, thin-skinned, certainly long-lasting in his job as Bonn's foreign minister, Hans-Dietrich Genscher dropped a political bombshell by resigning yesterday.

Schwaetzer emerges from shadow of mentor

MRS Irmgard Schwaetzer, nominated yesterday to succeed Mr Hans-Dietrich Genscher as German foreign minister, is thus designated to occupy the most powerful political post ever held by a woman in Germany, agencies report from Bonn.

Mrs Schwaetzer, aged 50, spent four years as state secretary in the foreign ministry before she became construction minister in Chancellor Helmut Kohl's coalition cabinet in January 1991.

Mr Genscher was her mentor in the Free Democratic Party (FDP), junior partner in the coalition, whose leaders have nominated her to succeed the veteran minister when he steps down in mid-May.

The FDP executive and parliamentary delegation is to approve the choice at a meeting today. Mr Kohl also has a say in the matter, but the chancellor said it was the FDP's right to pick a successor under the terms by which the coalition operates.

Mrs Schwaetzer first rose to national prominence as FDP general-secretary, a post she took after the party had quit a federal coalition with the Social Democrats in 1982 and formed a cabinet with Mr Kohl.

However, her nomination to the foreign ministry was a surprise after several setbacks for her within the party in recent years, including losing to Mr Otto Lambsdorff in a bid for the FDP national presidency in 1988. She had quit as general-secretary in 1984.

Mrs Schwaetzer had campaigned for the party's top job as a reformer who wanted to bring in younger blood and give the strongly pro-business party more of a social conscience.

As construction minister, Mrs Schwaetzer has faced a national housing shortage and steep rent increases in east Germany.

Last October, she was brushing off suggestions that she was seeking to succeed Mr Genscher. "I have my own pro-

file in the FDP, involving social issues," she said.

Mrs Schwaetzer favours a liberal abortion law, contrary to Mr Kohl's conservative Christian Democrats (CDU), and his right-wing Bavarian allies in the Christian Social Union (CSU).

The minister-designate is a trained chemist and a stylish dresser who likes to wear large tortoise-shell glasses. She is married to Udo Philipp, her second husband and a television reporter. She has no children.

Mercedes Benz to cut workforce by 20,000

By Christopher Parkes in Bonn

MERCEDES BENZ, one of Germany's leading car and lorry makers, is to cut its workforce by 20,000 over the next two years, according to Mr Werner Niefer, chairman.

"Introducing such a short-term programme is urgently necessary if we are to remain competitive, most notably with the Japanese," he added.

Job cuts were only part of a wide-ranging programme, he said. The model range had to be extended and production methods adapted.

The aim was to cut costs by 10-12 per cent. Other objectives were to increase research and development links with component suppliers, reduce the range of parts used in Mercedes cars and lorries, and improve plant working times.

Reductions in the payroll would come from redundancies, early retirement and natural wastage, Mr Niefer said.

The announcement followed broad hints from Mr Edzard Reuter, chairman of Mercedes' parent, Daimler-Benz. He told journalists in April that the subsidiary had 20,000 excess workers and that it would have to "cut the fat". He suggested that the cuts would not involve redundancies.

Mr Niefer, who is also Mr Reuter's deputy, said negotiations with unions were continuing, although broad agreement had been reached.

Serbs proclaim new Yugoslavia

By Laura Silber in Belgrade and by David Suchan in Brussels

THE Serbian-controlled parliament yesterday decreed the demise of the Yugoslav federation of six republics and proclaimed a new Yugoslavia within the boundaries of Serbia and Montenegro.

By declaring itself the successor to the federal state, the new Serbian Yugoslavia hopes to avoid the need to seek recognition of its successor status from the European Community and other states.

But EC diplomats, with the exception of Greece, and diplomats from the US and Canada distanced themselves from the new state by boycotting the ceremony. It was attended by diplomats from China, Russia and many non-aligned countries.

In Brussels, Community diplomats warned that the issue of the "successor state" was for all republics to decide in the EC-sponsored peace conference, not Serbia unilaterally.

The new state, in which ethnic Serbs make up 62 per cent of the 10.6m population, covers only 39 per cent of the territory of the former federation. It includes 1.8m ethnic Albanians, who form more than 90 per cent of the population of the southern province of Kosovo, and 346,000 ethnic Hungarians who comprise 16 per cent of Vojvodina, to the north. Both gained autonomous status in 1974 under President Tito but lost it under Serbia's President Slobodan Milosevic.

Diplomats based in Belgrade say proclamation of the new state was pushed forward so as to precede tomorrow's session of the Conference on Security and Co-operation in Europe (CSCE) which is set to debate the exclusion of Yugoslavia. The EC and the US have put most of the blame on Serbia for destabilising Bosnia-Herzegovina, which was recognised as independent on April 6.

Outside the parliament, an anti-Communist crowd chanted "red bandits" as the new flag was raised over the parliament which was elected in Communist-run elections six years ago. The ceremony was boycotted by ethnic Albanians.

In an attempt to appease the west, the federal parliament also yesterday hastily adopted a new constitutional law which promises the same respect for human and minority rights as other CSCE member countries grant their minorities.

Meanwhile, as limited fighting continued in the northern and western parts of Bosnia, the republic's president, Alija Izetbegovic, ordered the Yugoslav federal army to leave.

In Lisbon preliminary and separate talks began between Mr Josip Cutileiro, the EC's special representative, and Serbian and Muslim delegations to the EC-sponsored peace talks on Bosnia-Herzegovina. A Portuguese foreign ministry spokeswoman said a full Serbian delegation and part of the Muslim delegation had arrived during the day, but officials were still awaiting the Croat delegation.

Poverty brings Tajikistan's political tension to the fore

By Ghilan Tait in Dushanbe

BIBI PARVINA, a stout, middle-aged Tajik woman, tied her headscarf, shook her placard and shouted angrily: "This is what we want: Islam, bread, and democracy!"

Her words sum up a set of political demands that are pushing Tajikistan, one of the poorest of the former Soviet republics, into a bitter political confrontation between communists and Islamic political factions.

Tension is rising, with the doubling yesterday of the thousands of demonstrators, both for and against the government, who have taken to the streets of Dushanbe, the Tajik capital. With about 10,000 anti-government protesters camped out in the newly named Martyrs Square, and another 10,000 pro-government demonstrators half a kilometre away in Freedom (formerly Lenin) Square, a long struggle may be under way. Government-sponsored negotiations, begun on Sunday, collapsed yesterday.

This latest round of political conflict in Tajikistan was prompted by the arrest last month of Mr Mahmud Ikromov, Dushanbe's democratically-leaning mayor.

The opposition Islamic and Democratic Party demonstrated to demand the release of Mr Ikromov, suspension of the communist-dominated parliament and resignation of Mr Safarali Kendjayev, the key government figure. The opposition then took hostage 20 parliamentary deputies, later released them, and forced a compromise: Mr Kendjayev resigned and the government promised multi-party parliamentary elections in December.

Mr Kendjayev was then appointed head of the republic's KGB and thousands of his supporters thronged into the capital; this triggered renewed opposition demonstrations.

However, the root cause of the confrontation lies not so much with Mr Kendjayev himself, but in the republic's bitter religious and regional conflicts.

His well-organised supporters were brought by bus into the capital. They are bitterly opposed to the republic's powerful religious leader, Kazi Akbar Turajonzoda, and support Mullah Halid Sharif, who is sympathetic to the government. Moreover, they believe that the opposition plans to create an Islamic government.

The opposition, which denies wanting to impose an Islamic government, is a fragile alliance of the Democratic party, supported by many Tajik intellectuals, and the larger, more organised, rural-based Islamic party.

The latter is co-operating with Mr Turajonzoda and so far has been relatively moderate in its aims. Its leader, Mr Mohammed Sharif, says: "We do not want to create an Islamic state by force. We want an Islamic democracy."

Meanwhile the government's attitude is unclear. Mr Nasrullo Dustov, the vice-president, says the government wants a peaceful solution but is prepared to use force if necessary. However, the government would have to rely on its own forces, since even Mr Dustov admits the former Soviet army, now under the control of the new Commonwealth of Independent States, was unlikely to get involved. Moreover, a power vacuum appears to be opening up in the govern-

ment. Most government officials insist that the real problem is economic. Mr Latif Kayumov, the foreign minister, believes that when the economic situation improves, the threat of Islamic militancy will vanish.

At the moment, this seems unlikely. Mr Edmund McWilliams, the US chargé d'affaires, admits that the transition to a market economy is likely to be painful in Tajikistan, with its impoverished population, lack of hard currency and grinding budget deficit.

"They have a lot to do, and not very much time. The social and political pressures are rising," he said.

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MADRID FAIRS AND EXHIBITIONS

INDUSTRY AND TECHNOLOGY WEEK



POWDEX '92
International Exhibition and Conference on Powder Process Engineering.



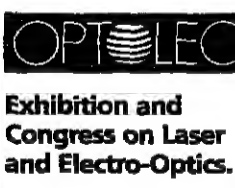
TELECO '92
International Telecommunications Exhibition.



EXPOCAD
CAD/CAM/CAE Trade Show.



COTELCO
Electronic and Computer Components, Instruments and Supplies Trade Show.



OPTILEC
Exhibition and Congress on Laser and Electro-Optics.



B '92
Radio and Television Equipment Exhibition.



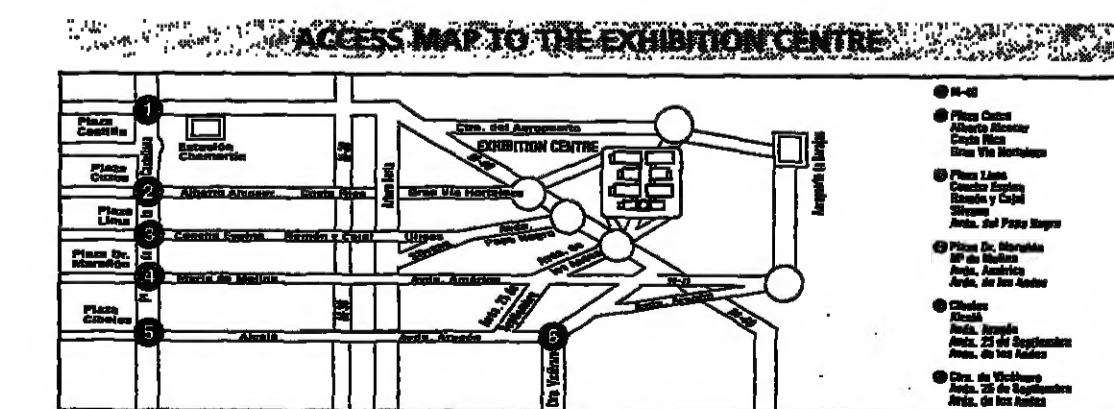
Home Fashion Show.



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Exhibition Programme

Exhibition Dates: April 28 to May 10, 1992

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Exhibition Admission: Free

Exhibition Tickets: 10.00

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Exhibition Website: www.ifema.es

NEWS: EUROPE

Turks pin EC hopes on British presidency

By Robert Mauthner and John Murray Brown in Ankara

TURKEY is putting its faith in the forthcoming British presidency of the European Community to further its ambitions of forging a closer relationship with both the EC and the nine-nation Western European Union (WEU) defence organisation, Mr Hikmet Cetin, Turkish foreign minister, told the Financial Times in an interview.

Though the Turkish government has reluctantly accepted the EC's decision, taken more than two years ago, to put Turkey's application for full membership of the EC on ice for the foreseeable future, it continues to seek early activation of the financial arrangements provided for by the country's 1963 association agreement with the EC. It also wants to be included in the Community's new Mediterranean policy.

Both developments are being blocked by Greece, which is a full member of the EC and can exercise therefore a veto in the community's Council of Ministers. But Greece's attitude is causing increasing irritation in other EC capitals, and Mr Douglas Hurd, British foreign secretary, made clear during a visit to Ankara last week that he wants to "enhance" Turkey's relationship with the community and the WEU.

Mr Cetin recognises that Turkey was unlikely to become a full member of the Community before the end of the century, but he emphasised that no matter what happened, Turkey would pursue its long-term objective to become "part of Europe and to be in all the institutions of Europe."

He made clear that, important as Turkey's economic relations with the Community were, his government was equally concerned about its future defence relationship with western Europe. He was particularly grateful to Britain and one or two other Community countries for having supported, during the Maastricht treaty negotiations at the end of last year, Turkey's full participation in the WEU. But he was decidedly unhappy about the eventual decision by the Community as a whole to offer only associate membership.

"Turkey has contributed to European defence in the past, and Turkey has also paid for it. We think that Turkey contributed to the ending of the Cold War in this part of the world. Now, it should not be the policy to say to Turkey that it is no longer needed and that Turkey should be given second class membership. That cannot be accepted," Mr Cetin said.

"Associate membership of the WEU can be accepted by Turkey for a temporary period only if we know that we will become a member of the EC in the future. Just during that temporary period, Turkey can accept associate status, and in that case it will nevertheless expect to participate in all actions of the WEU."

Mr Cetin emphasised his concern at the probability that, if Greece were to become a full member of the WEU and Turkey were given only associate status, the bilateral problems of Turkey and Greece would be transferred to the whole defence organisation.

ILO fears 10m jobless in Russia this year

By John Lloyd in Moscow

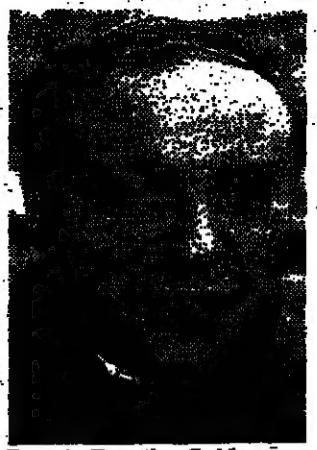
UNEMPLOYMENT in Russia is likely to rise to 10m-11m by the end of this year, according to the first results of a study of Russian manufacturing industries by the International Labour Organisation, one of the arms of the UN.

Other foreign experts in Moscow think the ILO estimates too high although they see unemployment rising sharply, to as high as 6m by the end of December. They believe enterprises will lay off workers less rapidly than the ILO thinks, and that the government will continue to subsidise enterprises in various ways to avoid unemployment.

Officially, more than 100,000 are unemployed in Russia, although Mr Yegor Gaidar, the first deputy prime minister, has also talked of about 6m by the end of the year.

The study covers more than 500 plants in all manufacturing sectors in Moscow and St Petersburg and their surrounding regions. The ILO team has been researching changes on the shopfloor since December.

Mr Guy Standing, leader of the team, said that in spite of strenuous government efforts, unemployment provision,



Deputy Premier Gaidar, talk of big increase

social security benefits, training programmes and labour market policies were rudimentary - hampered by lack of cash, expertise and data.

Enterprises have preferred to pile up debts to each other and to banks rather than lay off workers. Even defence plants, seen as among the most venerable because of the sharp cut in allocations to defence equipment, have continued to produce, even when uncertain of being paid.

However, Mr Standing said the

ILO survey showed that:

● Unemployment in the survey group had risen by about 9 per cent in 1991. Many workers had not registered as unemployed partly because they were guaranteed three months severance pay and partly because well below 20 per cent actually received the small amount of unemployment benefit available.

● Unemployment had already hit the most vulnerable and lowly paid, such as women (who make up 40 per cent of the manufacturing labour force) and the handicapped.

● Managers were laying off clerical white-collar staff, and technicians and specialists - many with higher education - while skilled manual workers were still in demand.

● Wages had risen strongly in the manufacturing sector, though, in many instances, managers and workers colluded in avoiding the high wages tax of last year (since reduced) by paying workers wages in kind - usually in food supplies.

● Though there are signs of more market-orientated behaviour, there was still no clear relation between falling sales and reductions in staff.

Roughly find, Page 6

Investments prove something of a mystery to puzzled Czechoslovaks

Ariane Genillard writes from Prague on a mass privatisation scheme

MR JOSEF MACHACEK scratches his head, picks up his pen, ponders for a while, puts it down and sighs. "It's like falling into a black hole," says the 51-year-old repairman from his small iron chair in Prague's crowded central post office. "You have no information, and you just don't know what to do."

Holding a small yellow booklet of vouchers, which he bought recently, as did 8m other Czechoslovaks to participate in the mass privatisation scheme launched by the government this year, he peers anxiously around the room.

On both sides of him, people are forming long queues to register their booklets with one of the 500 private investment funds which have mushroomed in the country to benefit from privatisation.

Sunday was the last day for citizens to decide whether they would invest their vouchers directly in companies or subscribe to an investment fund. Under the Czechoslovak privatisation programme, more than 2,000 enterprises will distribute the bulk of their equity this spring to those people who paid a small fee to buy their voucher books.

However, with little information available on individual companies, and only three more weeks available to bid for them singly, Czechs and Slovaks hurried to post offices last week to register with one of the investment funds which offer to help investors choose.

Officials predict that at least half of the investors will subscribe to a fund rather than try to invest their vouchers directly.

Then again, the choice of a fund often remains arbitrary. At the central post office in Prague, most admit to last-minute decisions.

"I found this advertising leaflet in my mail this morning," says Ms Jindra Justova, a 50-year-old mathematical analyst. "It's a lottery anyway. Even if you were given information on enterprises and chose to invest your vouchers yourself, do

'It's a lottery. Do you really think you could trust this information?'

you really think you could trust this information?" she asks before joining the queue.

For weeks now, the government has promised to give future investors the financial details of enterprises so as to facilitate choice.

Some information has been published in the press in recent months, showing companies' income figures and privatisation plans - but these are only a fraction of the 2,000 enterprises involved in the voucher scheme.

A complete list of them, recently published by the privatisation ministry in the Czech republic, is nowhere to be found. "It's sold out - sold out in one day," explains the post office clerk. Even at the ministry, the list cannot be obtained.

When Mr Jaroslav Limer, an official at the federal finance ministry finally found

a copy for the Financial Times, all it showed was a list of enterprise names and their asset values.

"It's like a sport," reckons Mr Jiri Sladek, an army technician. "I just decided to put all my vouchers into a fund set up by a major bank. That should be safe."

Behind him, Mr Jiri Davidsek, a 55-year-old actor, adds with an amused look in his eyes: "I put them in a fund called the Fund for Retired People. At least that's one thing I am sure of - I'll retire soon."

Investment funds set up by main banks are attracting the most voucher holders, but the wide array of funds offers plenty of choice for anyone who likes a gamble.

The Sreber Tennis Investment Fund, set up by an old Davis Cup player, shows in its advertising brochure a picture of Sreber himself next to Ronald and Nancy Reagan.

On the radio, the Bonton Investment Fund blares advertising songs. Set up by Michael Kocab, a former rock star turned MP after the anti-communist revolution and founder of the Prague Millionaires' Club, the Bonton appeals to young people.

"Michael Kocab made a fortune in the last two years, so he should be able to make me rich in the next two," says Frantisek Houska, a 23-year-old student in jeans and leather who received his voucher book as a Christmas present from his parents. Winking, he opens it at the page where, next to a series of numbers, he has pencilled the code name of the Bonton.

One letter in each box spells TREND.

Dutch tax burden criticised

By Ronald van de Krol in Amsterdam

THE DUTCH central bank yesterday praised the government for having cut the budget deficit, but criticised the way the reduction was achieved.

Mr Wim Duisenberg, the bank's president, said the government was relying too heavily on raising tax revenues through such indirect levies as increased taxes on petrol and natural gas. Another factor behind the decline in the financing deficit was an accelerated programme of tax collection.

"There is but one road towards the restoration of a fundamentally sound state of public finance: bringing down the share of public expenditure in national product," he told a news conference.

In 1991, the budget deficit eased to 3.75 per cent of gross national product, below the government's target of 4.25 per cent, and is expected to drop to 3.25 per cent this year.

However, by the end of its four-year tenure in office in late 1993, the centre-left coalition government of Mr Ruud Lubbers would have exceeded its original projections for tax revenue in the period by Fl 10bn (23.05m), Mr Duisenberg said. In the same period, social insurance premiums would have generated Fl 3.5bn more than planned in 1989.

This trend reduced the purchasing power of consumers and the profitability of Dutch companies and ultimately exerted negative pressure on economic growth, he added.

On Friday, Mr Lubbers, who leads the Christian Democrats, said he accepted that the budget would lead to a 1 per cent decline in the purchasing power of the lowest-paid in 1992, while medium- and higher-income households would gain by 1.5 per cent and 1 per cent respectively.

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NEWS: INTERNATIONAL

Malaysia calls for cash to protect environment

By Victor Mallet
in Kuala Lumpur

DR MAHATHIR Mohamad, the Malaysian prime minister, declared yesterday that the industrialised world's fear of global environmental damage had given poor countries new leverage to demand assistance for the development of their economies.

Opening a conference of more than 50 developing countries, aimed at forging a common position for the Earth Summit to be held in Rio de Janeiro in June, Dr Mahathir insisted, in a typically combative speech, that the North would have to transfer money and technology to the South if developing nations were to protect the environment.

"It is the rich who must be prepared to sacrifice their progress in the interest of our development," he said.

"The negotiations to prepare for Rio reflect the continuing attempt by the South to bring the North to the table to overcome over four decades of neglect on the growth and

development of the South.

"Fear by the North of environmental degradation provides the South the leverage that did not exist before. It is fully justified for us to approach it this way."

Dr Mahathir's statement could provoke charges of ecological blackmail from his opponents. However, he announced simultaneously an undertaking by the Malaysian government to ensure that at least 50 per cent of the country's land area shall remain under permanent forest cover (although that appears to include plantations and is compared with 70 per cent today).

He also challenged his audience of Third World ministers and western observers to adopt "an initiative for the greening of the world" that would increase global tree cover to 30 per cent by 2000 from the current 27.6 per cent.

"All nations must set national greening targets and those which have no suitable land must contribute adequate funds to developing countries with available land," he said.

Malaysia's confrontational stance - one minister this week accused environmental pressure groups in the West of terrorism and likened them to the Nazis - has failed to win the wholehearted support of other developing countries.

Among the industrialised countries, the US has emerged as the most reluctant to commit itself to environmental targets. Yesterday, Mr Robert Ryan, who is overseeing US government preparations for the summit, told a news conference that "consumer sovereignty" was a very important principle.

"We are not going to tell people what they can or can't consume," he said, declining to explain why the US government should control consumption for national health or environmental reasons, but not to help the global environment.

Other rich countries were more conciliatory, admitting that they had mismanaged their own natural resources and agreeing to give developing countries more say in the Global Environment Facility.

Beijing cautions Patten on tough line

By Simon Holberton
in Hong Kong

CHINA HAS cautioned Mr Chris Patten, Hong Kong's governor-designate, about trying to act tough with Beijing, and said he should work instead for a smooth transition of the colony's sovereignty to China in 1997.

The Beijing-controlled Ta Kung Pao newspaper said in a commentary yesterday that Mr Patten should take no notice of the "empty comment" in the British press urging him to be tough with China.

"It is far away from the reality in Hong Kong," the commentary said.

This, the most forthright commentary by Beijing to date, follows a cautious welcome given to his appointment by China's foreign ministry spokesman in Beijing at the weekend.

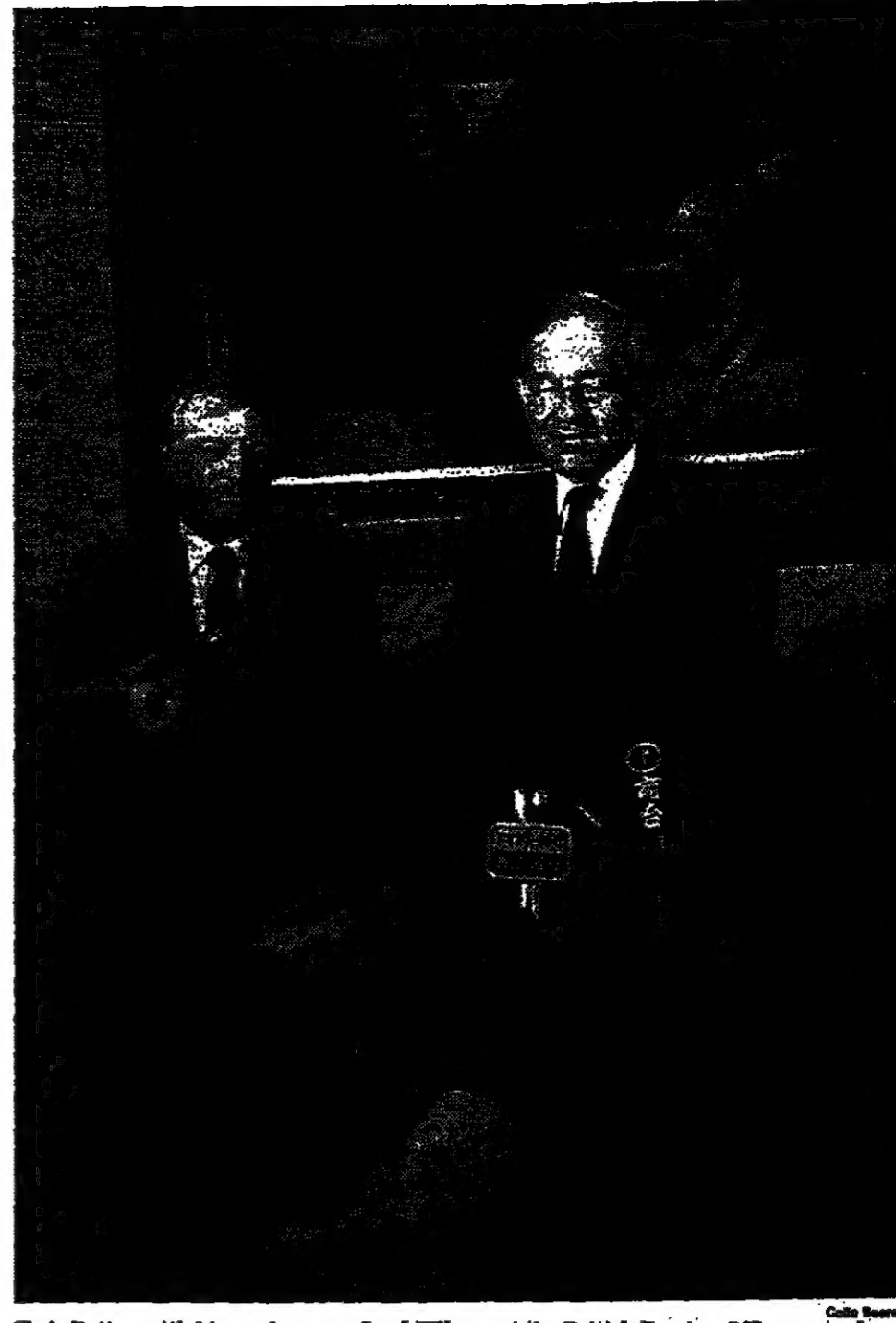
The ministry said it hoped Mr Patten would contribute to the maintenance of the colony's long-term stability and prosperity, and to a smooth transfer of power in 1997.

Improvement of relations with China will be one of Mr Patten's most pressing challenges when he arrives in the colony in July.

He will find that Beijing is seeking an ever-larger role in the colony's affairs while it is dragging its feet in bilateral talks about the transition from British to Chinese sovereignty.

Ta Kung Pao said that Mr Patten's real achievement as Britain's last governor of the colony should be in co-operation with China to achieve a smooth transition for Hong Kong.

"From Mrs Thatcher to John Major, British prime ministers have successfully resolved Hong Kong problems on the foundations of the Sino-British



Chris Patten with his predecessor, Lord Wilson, at the British Foreign Office yesterday

Joint Declaration and co-operation with the Chinese government. It has nothing to do with attitudes."

Months of speculation over the successor to Lord Wilson, the colony's present governor, were ended on Friday when Mr

Sharon attacked over push for homes

By Hugh Carnegie in Jerusalem

ISRAEL'S frantic drive led by the hardline Mr Ariel Sharon to provide housing for a flood of immigrants from the former Soviet Union was attacked yesterday for being ill-planned, sometimes illegally executed and for wasting millions of dollars of public money.

A report by the State Comptroller, which severely embarrassed the ruling Likud party two months ahead of a general election, also accused senior housing ministry officials of abusing personal expenses, channeling contracts to companies run by Likud members and throwing a party for Likud activists.

Mr Sharon, long a controversial figure who has used his position as housing minister to spearhead a big increase in Jewish settlement in the occupied territories, said in his defence that he had achieved the priority of overcoming a housing emergency caused by the arrival of 400,000 immigrants since late 1989. Any instances of corruption or wrongdoing would be investigated.

But the report fuelled criticism that special powers given to Mr Sharon had led to excessive building and gross overspending, inflating overall budget deficits at a time when the economy was stagnating.

The report said: "From the economic and financial point of view, it seems the use of public money was not made subject to the proper checks and balances, and considerations of efficiency and savings were not the guiding line for decision makers."

It said Amidar, the public corporation responsible for housing immigrants and the homeless, lost Shk54m (\$12m) last year through failing to fill new apartments. Meanwhile Amidar continued to buy hundreds of temporary mobile homes "at great cost" for which sites were not prepared and which also remained empty.

In one case, the ministry ordered mobile homes from a newly formed company without checking whether it had the means to deliver. The company's chief executive was a member of the Likud central committee.

Israel, Arabs urged to work on differences

By Our Middle East Staff

ARAB and Israeli delegations resumed peace negotiations in Washington yesterday.

The talks are likely to be the last round before Israel holds general elections on June 23. Members of the Israeli delegation said, however, that they were prepared to fit in a further round before then. It has been agreed that negotiations will move to Rome after Washington.

Mr Edward Djerejian, US assistant secretary of state for near eastern affairs, told the delegations that they had ample time to assess their positions. "The work at hand is to focus on those differences that need to be narrowed," he said. "They have got to get on with it, and we hope to see that in this round."

Dr Hanan Ashrawi, the Palestinian spokeswoman, told reporters: "We are absolutely determined this time. We are going to achieve something substantive."

Sudan agrees to peace talks

THE Sudanese government, fired by a string of military victories, has agreed in principle to hold peace talks with southern rebels in the Nigerian capital Abuja on May 24. Reuter reports from Khartoum.

Government forces have recaptured several southern towns over the last seven weeks in their biggest offensive since 1983.

Mali poll victory

Mr Alpha Konare, a former history teacher, easily won Mali's first democratic presidential election, taking almost 71 per cent of the vote, according to Mali Radio, AP reports from Bamako.

Hyundai shares sale probe

By John Burton in Seoul

SOUTH KOREA'S Securities Supervisory Board (SSB) yesterday said it would investigate the sale of shares in companies from the Hyundai group, the country's second biggest conglomerate, by Mr Chung Ju Yung, its founder.

The investigation involves a Won173bn (\$126m) sale of shares in unlisted group companies that Mr Chung offered to employees in January. Mr Chung used the proceeds to finance his new anti-government political party, the Unification National Party (UNP).

Mr Chung is alleged to have

violated trading rules by having sold the unlisted shares and collected the proceeds prematurely.

The sale of unlisted shares must not take place until 30 days after the authorities are notified, but the SSB suspects Mr Chung conducted the sale during the mandatory waiting period.

Although the case is considered only a technical violation of share trading rules, the government has been strictly interpreting financial rules pertaining to Hyundai, as part of its recent political conflict with Mr Chung.

He sold some of his shares in

Hyundai Heavy Industries, Hyundai Elevator, Hyundai Housing & Development, Hyundai Merchant Marine and Koryeo Industrial Development. Of the 130,000 workers who took up the offer, employees of Hyundai Motor and Hyundai Precision & Industry were among the biggest purchasers of the shares. The SSB investigation will involve all seven companies.

The case stems from a recent investigation of Hyundai Electronics Industries (HEI) by the Office of Bank Supervision to determine whether it illegally used bank loans to finance the UNP.

Chinese rediscover their taste for the turf

By Yvonne Preston in Beijing

A BAN of more than 40 years ended yesterday with China's first horse race meeting since the communists came to power being held in the southern city of Guangzhou.

Horse racing was banned after the communists had labelled gambling one of the seven evils, along with prostitution, slavery, kidnapping, drugs, pornography and feudal superstition.

The meeting yesterday left a young worker from a city tax office richer by 50,000 yuan (\$12,500), but not from backing winners.

Guangzhou's officials have got round

the problem of gambling by charging 50 yuan (\$12.5) for entry tickets which carry chances to win cash prizes based on the results of races. The number of this winning ticket corresponded to the numbers of the fastest horses in the first four heats in order.

"It is completely different from the gambling in Hong Kong races," said Wei Zhenlan, director of the Guangdong Province Sports Commission, quoted in a front-page report in China Daily yesterday. "Instead of gambling, the prizes are the only way to attract people to the race," he said.

A total of 5,000 tickets for the six-race meeting were sold, creating a dividend

pool of 250,000 yuan. About 60 per cent of the gate money was distributed to the holders of winning tickets.

Guangzhou's Huangchun course is on a former airfield built by the Japanese in the 1940s.

Forty-seven jockeys from Hong Kong, Guangdong, Mongolia and Xinjiang took part. A six-year-old Mongolian pony took top honours, winning the Jinma (Golden Horse) Racing Championship.

Major General Guy Watkins of the Royal Hong Kong Jockey Club declared the event a great success. He told China Daily: "I've been to many cities where amateur races are held, but the people

did not have as much fun as they are having here."

The booming city of Guangzhou has once again beaten the port city of Shanghai to the post. Shanghai's Liberation Daily newspaper announced on Friday that the city would allow horse-racing for the first time since 1949.

A Shanghai business group has agreed with a Japanese consortium to build a \$10m racetrack for the city. The track will accommodate 10,000 people and use electronic equipment from Japan. No date has been given for racing to begin, but Shanghai was a centre for horse-racing between the world wars.

Sumo star row grows

AMERICAN sumo star Konishiki, whose chances for promotion have been as closely watched in Tokyo as Japan's trade balance, publicly denied yesterday he told reporters racism had kept him from the Japanese sport's highest rank, AP reports from Tokyo.

The comments attributed to Konishiki, who real name is Saleva Atianee, caused an uproar last week, prompting Japanese officials to stress no racism was involved. Konishiki said he did not even know some Japanese words attributed to him in one article and

had not spoken to the reporter who wrote another. "I didn't say any such thing," he said, referring to the term "racial discrimination" attributed to him.

Japan's mass media weighed in after the New York Times ran a story attributing similar remarks to the wrestler, based on a phone interview. Konishiki denied he had spoken to the Times' reporter, saying another wrestler had impersonated him on the phone. Nihon Keizai stands by its story; the New York Times says it is unsure whom it interviewed.

Seeking a growth path out of apartheid

Philip Gawith on the minister charged with facilitating the economics of transition

IF OFFERED an hour with the cabinet minister of his choice, most South African businessmen would probably choose Derek Keys.

The combination of a successful private sector career, an engaging though forthright personality, and stewardship of a ministry critical to South Africa's hopes for economic growth are the reasons Mr Keys would probably be placed ahead of other influential figures, including (until his resignation at the weekend) Mr Barnd du Plessis, the finance minister.

Indeed, there is already speculation that Mr Keys might succeed Mr Du Plessis, who stepped down pleading exhaustion after eight gruelling years.

Many in the business community, however, would want Mr Keys, minister of trade, industry and economic co-ordination, to stay where he is.

Mr Du Plessis' resignation in effect marks the end of an era of siege economics. Now the priority is growth. Nobody disputes that if political transition is to succeed, the economy will have to be put onto a higher growth path to arrest the trend of declining living standards.

Three months into his tenure at trade, industry and economic co-ordination, Mr Keys has begun to elaborate how he brings to it the same minimalist style which characterised his time as chairman of the mining house Gencor.

In his maiden speech to parliament, Mr Keys said the issue he was prepared to become obsessed by - and the reason for his accepting the job - was how to raise the level of investment in new productive capacity, as a means of stimulating growth and job creation.

The premise of his analysis is that the South African economy is basically sound and hence does not require dramatic measures to put it on a higher growth path. What is needed, he argued in an interview recently, to realise this

latent potential is investor confidence. Mr Keys believes this is essentially the province of the private sector. He shares out only two tasks here for government: that it should be consistent and transparent in its policies, and that it should be seen to be going in to bat for local business abroad.

Two concerns arise about this analysis. Is Mr Keys doing enough to stimulate economic growth, and should he not be giving more attention to the productivity of the civil service, and of government spending in general?

Mr Keys certainly has support for his "steady as she goes" approach. Mr Michael O'Dowd, executive director of Anglo American Corporation, the country's biggest business group, argued recently that "So far from being a 'basket case', the performance of the South African economy in conditions of great adversity has, in recent years, been most impressive." He says, and Mr Keys would agree, that what is needed is more of what is already under way: reduction of tariffs to boost exports, deregulation and a lowering of inflation.

Certainly, those looking for a package of stimulatory measures from Mr Keys are going to be disappointed. Although he accepts the case for a downward trend in tariffs, he is not planning any dramatic cuts, arguing that the country's tariff barriers, in general, are not high.

He does not give much prominence to privatisation, saying that there are not suitable candidates at the ready, and is silent on the issue of tax reform, though the government is committed to lowering

vice, and of government spending in general?

On industrial policy, he prefers the idea of an incremental approach, "choosing winners" rather than blanket measures to stimulate industry.

Mr Keys argues that a shopping list of policy initiatives is unnecessary. "The economy is as strong as a horse, but it's got too many jockeys at the moment. Government is sitting facing forwards, hoping the horse will start off moving. The ANC is on it, facing backwards, trying to get the horse to move backwards. Cosatu (the country's dominant union grouping) is sitting on sideways, hoping to claim the credit regardless of whether it goes forwards or backwards. The private sector is standing holding the horse's reins, but it is bemused by what is happening on top of the horse. I see my job as simply persuading the private sector to start putting one foot in front of the other and to start leading the horse, regardless of what the jockeys think they are doing."

Despite the confusion among the jockeys, Mr Keys believes there is a "remarkable degree of economic convergence" between the main political ac-

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Mr Keys argues that a shopping list of policy initiatives is unnecessary. "The economy is as strong as a horse, but it's got too many jockeys at the moment. Government is sitting facing forwards, hoping the horse will start off moving. The ANC is on it, facing backwards, trying to get the horse to move backwards. Cosatu (the country's dominant union grouping) is sitting on sideways, hoping to claim the credit regardless of whether it goes forwards or backwards. The private sector is standing holding the horse's reins, but it is bemused by what is happening on top of the horse. I see my job as simply persuading the private sector to start putting one foot in front of the other and to start leading the horse, regardless of what the jockeys think they are doing."

Despite the confusion among the jockeys, Mr Keys believes there is a "remarkable degree of economic convergence" between the main political ac-

corporate and individual tax rates.

On industrial policy, he prefers the idea of an incremental approach, "choosing winners" rather than blanket measures to stimulate industry.

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NEWS: WORLD TRADE

'Textbook' pact cuts US-Canada beer trade curbs

By Bernard Stinson in Toronto

THE North American beer market is expected to become more competitive and more integrated, after a landmark US-Canada agreement to dismantle several long-standing trade barriers.

The agreement, the culmination of years of wrangling, is widely seen as a textbook example of the potential benefits of liberalised trade to business and consumers. The compromise was reached last weekend after each country had threatened to impose stiff duties on beer imports from the other. Mr Peter Clark, an adviser to the Brewers' Association of Canada, said yesterday the changes would mean significant economies of scale in the Canadian industry.

By giving US brewers easier access to the Canadian market, the agreement steps up pressure on Canadian provinces to drop restrictive practices which have contributed to high costs for Canadian brewers. Lower production costs would enable the industry to bring down domestic prices, and spur it to expand export markets.

Under the agreement, Canadian provinces will drop discriminatory mark-ups on US beer by June 30. British Columbia, Ontario, New Brunswick and Newfoundland will also no longer set a minimum price for beer imports, linked to the minimum for domestic brands. Ontario is to rescind its

requirement that US beer be sold only in six-packs. A key element of the pact will require beer stores in Ontario and British Columbia, and grocery stores in Quebec, to start stocking US beer by September 30, 1993. Imported beer is now sold only through provincially owned liquor outlets.

US brewers have only a 3 per cent share of Canadian consumption, but US beer is about 30 per cent cheaper in the key Ontario market than Canadian brands. By gaining access to beer stores, the US makers will be able to compete more directly against Canadian beer.

The cost discrepancy is largely due to provincial rules barring sales of any domestic beer not produced in the province. These curbs are expected to end on July 1. Meanwhile, the industry is pressing for permission to rationalise production of individual brands across the country. Brewers are also pressing barley producers for lower prices, and asking the federal government to improve their cash flows by changing the point at which excise taxes are levied.

The Canadian industry hopes the accord will speed talks to end US federal and state curbs against foreign beers. These include discriminatory excise taxes and onerous distribution requirements. A GATT panel, responding to complaints by the EC and Canada, has called for these barriers to be scrapped.

Iran Air orders Airbus

IRAN Air has ordered two Airbus Industrie A300-600R airliners worth an estimated \$171m (\$86.5m), its first order from the European consortium since the 1979 Islamic revolution, Airbus said yesterday. Benter reports from Paris.

The sale could clear the way for more aircraft orders by Iran, which has not bought any large western-made commercial aircraft since the 1970s. The aircraft will be equipped with CFM-56C2 engines made by

General Electric of the US. An Airbus official said the order had been approved by the US, which last year blocked efforts by Iran to buy four British Aerospace aircraft.

"Hopefully, the US approval is a sign of a change in US policy in this area," a Boeing official said.

Another industry official said Iran "desperately needed to renew their aircraft fleet. Most of their equipment is from the 1970s."

US, Japan closer to machine tool deal

By Nancy Dunne in Washington

THE US has agreed with Japan key elements for phasing out by the end of 1993 "voluntary" quotas on machine tools, the US trade representative's office said yesterday.

The deal comes after five months' talks following the announcement by President George Bush in December that the industry, which he said was vital to national security, should have another two years of quotas.

In 1986, Japan and Taiwan agreed to limit their exports to their 1981 market share in several categories of machine tools. Both governments, especially Taiwan, have been less willing this time. A Japanese official said Tokyo would sign only after the US had agreed a similar pact with Taiwan.

Under the pact, Japan will keep its US market share for numerically-controlled lathes, machining centres and numerically-controlled punching and shearing machines to the present level this year, limiting any increases to 2.31-2.8 percentage points next year, Japanese officials say. Under the 1986 pact, Tokyo limited its market share to 57.47 per cent (lathes), 51.54 per cent (machining centres) and 19.25 per cent (punching and shearing machines).

An Association For Manufacturing Technology official said the pact with Japan was expected to provide leverage for a Taiwan deal. Extra pressure is being applied by Congress.

The arrangement would allow imports from Japan to rise over their 1987-91 Voluntary Restraint Agreement levels by 264 units in 1993, with two-thirds of the increase coming in the second half of the year. Included in this would be 135 lathes, 119 machining centres, 14 punching and shearing machines and six milling machines.

Two senators and two congresswomen have introduced legislation to freeze quotas at their original levels, but in its present form, the bill has little chance of passage.

Vietnam lacks the power to lure investors

Electricity shortages top list of foreign companies' complaints, writes Victor Mallet

FOREIGN companies seeking to profit from Vietnam's economic reforms are beginning to place electricity shortages at the top of their list of complaints that already includes bureaucracy, corruption, an economic embargo by the US and a rudimentary legal system.

In the south, where the dry season is coming to a close and hydroelectric plants are running out of water, businesses have to survive four days or more a week without power from the local electricity grid.

Vietnamese officials are aware of the impact the power shortage is having on their efforts to attract more foreign capital, particularly since four-fifths of planned investment in Vietnam is in the more entrepreneurial south.

"Lots of companies come to the south but have no power," said Mr Pham Duc Duyen, deputy director of the state committee for Co-operation and Investment in Ho Chi Minh City.

Short-stay visitors might not notice. Hotels are allowed electricity all day, every day, although the Saigon Times weekly magazine reported recently that there appeared to be no legal basis for this privilege. "How to get priority for electric power supply is a secret only we know," it

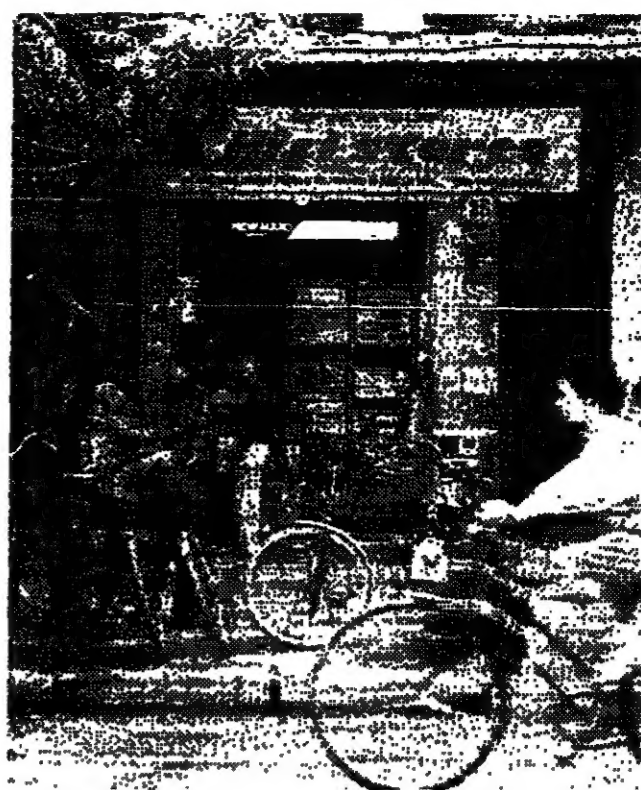
quoted a hotel manager as saying, "so do not put it in your paper."

The magazine reported that 160,000 workers had been laid off in Ho Chi Minh City and said some companies, including a paper mill and a plastics factory, had failed to meet their orders on time. Mr Nguyen Duy Le of the local branch of Vietnam's Chamber of Commerce and Industry said: "It's keeping foreign investors away."

Both the government and the private sector have adopted stop-gap measures. The authorities are negotiating to buy gas turbines and renovate ageing thermal power stations, and small companies are resorting to imported second-hand generators.

"There's enough loose cash around for people to buy a generator and run a factory of 40 people," said one banker in Ho Chi Minh City, boasting that he bought a powerful but noisy machine for a mere \$2,000. A Taiwanese joint venture constructing Vietnam's first export-processing zone is said to be considering the purchase of a decommissioned power plant from China through a Hong Kong company.

In an attempt to end the power rationing in the longer term, the Hanoi government started construction this



A modernising Vietnam is finding itself short of energy

month of a 1,414km, 500kV power line to take surplus electricity from the north down the narrow backbone of central

Vietnam to the south. The \$300m line is supposed to be completed by the end of next year, although Vietnam-

ese officials say privately that the end of 1994 is a more realistic target.

Another big project is the proposed construction of a \$300m gas pipeline from the southern offshore White Tiger oilfield to the coast by a joint venture between PetroVietnam, the state oil company, and Canadian partners Liquigaz and SNC-Lavalin. The gas from the oilfield, now flared and wasted, would be used to supply power stations in the south.

Both the electricity line and the gas pipeline need foreign finance, which is difficult to secure while Vietnam remains in arrears on debt repayments, and while the US maintains its economic embargo and vetoes the disbursement of funds by multilateral financial institutions.

Even in the north, where electricity generating capacity far exceeds demand, an unreliable distribution system can play havoc with machinery, computers and air conditioning.

"In the north, we have one advantage the south doesn't have," said Dr Luu Bich Ho, economist at the State Planning Committee in Hanoi, in an interview. "The electricity is available all day, except in special cases." A couple of minutes later, the lights went out.

France pays less over export losses

THE French government paid FF9.05bn (\$910m) net to exporters last year to cover losses on state-guaranteed contracts to foreign clients unable to pay. This was down from FF11.5bn in 1990, William Dawkins reports from Paris.

This also reflects a decline in exporters' claims for unpaid bills in global trouble spots, plus a rise in the cash recovered from clients in default, said Compagnie Française d'Assurance pour le Commerce Extérieur (Coface), the French state-controlled export credit agency.

Coface, which handles payments on medium-term and some political risks on the state's behalf, said net claims on government-guaranteed

contracts were running at about the same rate as last year. They could reach anything between FF6bn and FF12bn, depending on the outcome of a few large contracts in Latin America and the Maghreb, Mr Philippe Rémond, agency director-general, said.

Coface yesterday showed stagnant net profits of FF142m on its own operations, mainly insurance of short-term credits and political risks in stable industrial countries, which it insures on its own account, with no state guarantee. Mr Pierre-Yves Cossé, a former executive of Banque Nationale de Paris who became Coface chairman last October, said the results compared well with competitors in a tough

trade year. The group was capable of taking on more business now covered by the state on the grounds that it was thought too risky for commercial insurers.

Coface started taking on political risks, such as nationalisation, in the EC (previously state-guaranteed) last year. It went further this year, to insure against political risks in all members of the Organisation of Economic Co-operation and Development (OECD) except Turkey, and to guarantee exchange rate losses on foreign trade flows.

Coface has surprised competitors with its recent aggressive expansion, with its purchases over the past year of 3 per cent in Trade Indemnity, the UK

insurer, 25 per cent in La Vitacon, the Italian credit insurance group, 16.5 per cent in Unistrat, a political risks insurer, and 45 per cent in Forex Finance, a French adviser in treasury management. It has made joint ventures in commercial information with Austrian and German partners, to boost its east European debt recovery.

The strategy was to turn Coface into a diversified export finance group, with a full range of services, Mr Cossé said. He warned of a "question mark" over Coface's ability to reinsure risks in years to come because of the turmoil at Lloyd's of London, the main European centre for trade credit reinsurance.

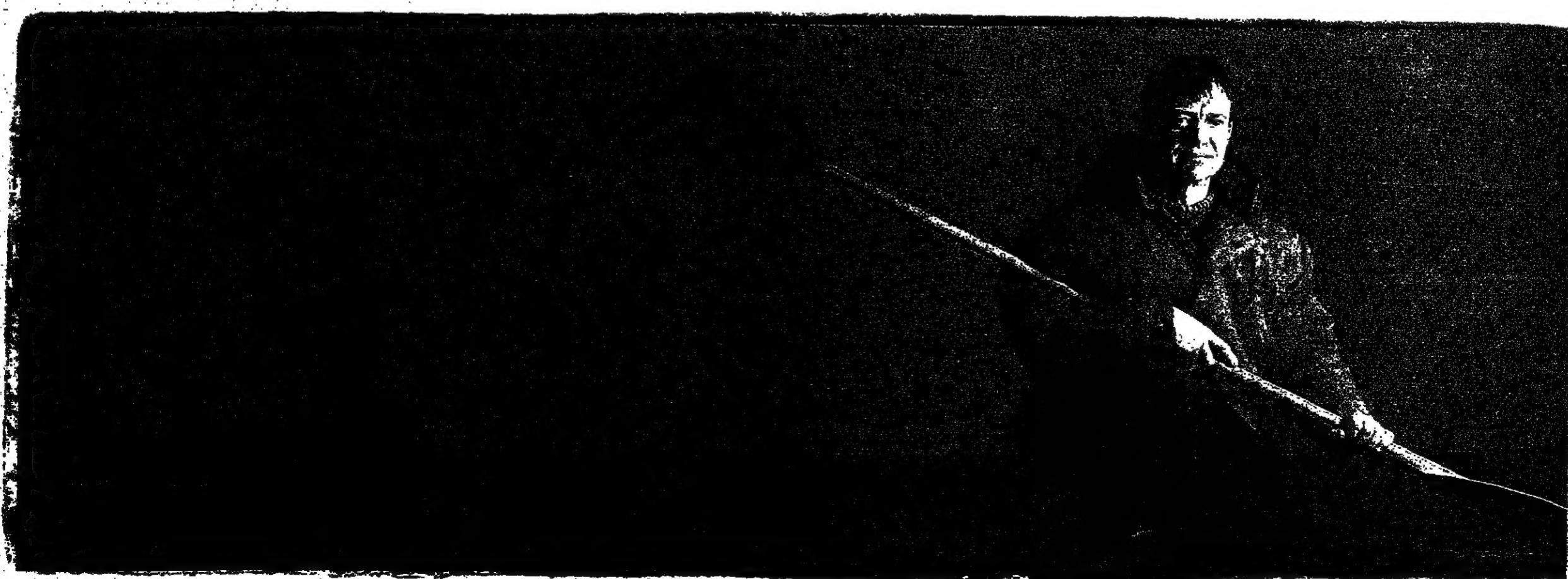
Scania-Poland bus accord

SCANIA, the Swedish truck and bus maker, has reached an agreement in principle to assemble vehicles in Poland, Kevin Done writes.

It is to form a joint venture with Capena, a Polish company maintaining and repairing heavy buses and special vehicles.

The venture plans to assemble several hundred vehicles a year. Capena, located west of Gdansk, has a workforce of 500. Scania set up an importer/distributor, Eurowax, in Poland last year and has delivered about 150 vehicles there over two years. It has about 8 per cent of the Polish market for imported heavy commercial vehicles.

"During the week I design pumps and mixers that protect rivers and lakes from pollution."



"On weekends I get to enjoy my work."

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NEWS: AMERICA

G7 places onus of improved world growth on Japan

By Peter Norman, Economics Correspondent, in Washington

JAPAN rather than Germany has become the focus of efforts by other industrial countries to boost world growth. It emerged at the Group of Seven meeting in Washington.

Japanese objections to pressure from the US and others for easier Japanese fiscal policy and lower interest rates delayed the end of the meeting on Sunday by about two hours as Mr Tsutomu Hata, finance minister, and Mr Yasushi Mieno, governor of the Bank of Japan, fought to keep hostile language out of the communiqué.

As is usual when the G7 has differed over policy, the finance ministers of the US, Japan, Germany, France, Britain, Italy and Canada summed up their talks in an elliptical text. In the latest case they omitted to mention member countries by name when outlining desirable policies.

The only country for which the G7 proposed particular policy moves was Russia, which was given detailed instructions on how to reform its economy in a separate statement issued after the 11-hour meeting.

Reading between the lines of the G7 economic communiqué, it was clear that Japan's partners thought Tokyo should do more to boost world growth. They noted that "the decline of the yen since their last meeting (in January) was not contributing to the adjustment process". In an obvious reference to Japanese fiscal policy, they said policy makers in "countries with large surpluses and declining growth... should be mindful of the possibilities of strengthening domestic demand".

This advice fell on unresponsive ears, however. Mr Hata said "additional Japanese measures are not necessary at this juncture and if anything they would become harm-

ful" by fostering inflationary pressures. Mr Mieno said there was no need for Japan to ease credit.

After publicly trading complaints about each other's fiscal policies in the days ahead of the meeting, there was surprisingly little squabbling between Germany and the US in the talks. "We did not feel under attack or on the defensive," said a German finance minister, after the meeting.

To some extent, the arguments about Germany's high fiscal deficits had been fully rehearsed ahead of the meeting. In addition, some participants felt it was "bad form" to attack Germany when the government was accepting strike action as the price for resisting high public-sector pay claims. Mr Waigel also has made clear that Germany will clamp down on public spending in the years ahead.

When asked whether Germany would accelerate its fiscal policy



actions, Mr Don Mazankowski, the Canadian finance minister, said: "I think that they have... They have announced policies that do just that."

A renewed emphasis on the need for governments to reduce their fiscal deficits was one of the main elements of Sunday's G7 communiqué.

The ministers said it was important "to reduce government demands on private savings to facilitate needed capital spending". They underlined "the need to reduce fiscal deficits in all countries with large budgetary imbalances

through credible medium-term consolidation strategies".

In a sentence that applied respectively to the US and Germany, they said deficit reduction was "important both for countries with long-lasting fiscal imbalances and for countries experiencing exceptional adjustment challenges".

In an obvious reference to Germany, they said: "Those countries with large fiscal deficits, relatively high inflation, excessive wage developments and tight monetary policy should follow a balanced policy approach to facilitate improved growth." None of the past week's suggestions from the US and International Monetary Fund that Germany should accelerate fiscal consolidation survived in the G7 text.

In a passage that could apply to the UK, the US or Italy, ministers said: "Certain other countries with large deficits that have experienced weak growth should avoid actions that would jeopardise medium-term

efforts to consolidate budget positions."

Using words that could apply to France, the G7 said "appropriate measures should be pursued to enhance medium-term growth prospects while maintaining public expenditures under control" in countries where fiscal balances have been contained and recession avoided.

Correct fiscal policies were cited together with control of inflation and a successful curbing of wage pressures as necessary for lower interest rates. The G7 held back from telling any central bank to alter its monetary policy, however.

The final text also registered a slight increase in G7 optimism about global economic growth prospects.

After their previous meeting in Garden City, Long Island, the G7 ministers had put their concerns that economic activity had weakened higher up in the final text

than a list of those factors that would foster world economic growth.

This time the order was reversed. The ministers "noted that additional signs of recovery had emerged in some of their countries". However, they were still "concerned that aggregate G7 economic activity this year would be below potential and growth would be inadequate to achieve a reduction in unemployment".

On leaving the meeting, ministers insisted that Sunday's talks built on an existing strategy for strengthening the world economy. "We re-assessed the positions that we took back in January where there would be concerted and positive action taken on the part of all the member countries to promote growth," Mr Mazankowski said.

However, it remains to be seen how far these words will be translated into more growth in the world economy.

Strict terms for \$6bn fund to stabilise rouble

By Peter Norman

THE industrialised nations yesterday approved in principle the setting up of a \$6bn (\$3.4bn) stabilisation fund for the rouble.

The Group of 10 nations - comprising the G7 countries plus Belgium, the Netherlands, Sweden and Switzerland - said they were willing to activate the General Arrangements to Borrow which would provide the International Monetary Fund with the financial support needed to establish the stabilisation fund.

However, successive ministers, assembled in Washington for the spring meetings of the IMF and World Bank, made clear that the fund and other financial support for Russia and other former Soviet republics would depend on them meeting strict economic criteria.

The need for a comprehensive stabilisation programme was also underlined in the statement issued after Sunday's G7 meeting.

The reform programme provides for:

- Reduction of the budget deficit to stabilise the economy and reduce the role of government.

- Curbing monetary growth to bring inflation under control and stop the extension of credit to unviable enterprises.

Gaidar defends taxes on imports and income

By George Graham in Washington

MR Yegor Gaidar, Russia's first deputy prime minister, warned US businessmen yesterday that his country was obliged to tax imports and foreign residents' incomes.

He said Russia had lifted import duties temporarily during the period of price liberalisation, in order to impose the discipline of import competition on domestic producers who might otherwise have been tempted to raise their prices too much. It was now necessary, he told a meeting at the US Chamber of Commerce

- The establishment of the legal framework and contractual rights necessary to permit a market economy to be developed.

- Reform of the agriculture and energy sectors.

- A foreign exchange mobilisation system that enables the independent states of the former Soviet Union to meet their international payments.

- A unified and market-determined exchange rate set at a realistic level.

Meanwhile, in his address to the IMF's policy-making interim committee, Mr Norman Lamont, the UK chancellor, yesterday suggested that the stabilisation fund should boost confidence in the rouble once a sufficiently tight monetary stance in the rouble-zone countries had been established.

However, he said it would be difficult to find a correct parity for the rouble. Decisions also had to be taken as to whether it should float, move in a "crawling peg" of adjustable parities or be fixed. He suggested that the rouble should be pegged to the Ecu as part of the stabilisation programme for the currency - a proposal supported by France.

The chancellor said that Russia needed a macro-economic stabilisation programme to gain control of its inflation, monetary growth and budget deficits.

In Washington, to reimpose a flat import duty.

"We are not using this import tariff to protect our domestic producers, we just want to raise tax revenue," said Mr Gaidar, who was in Washington to attend international financial meetings.

Russia's new income tax, meanwhile, has worried some foreign businessmen who say they will be unable to move employees to Russia because the new top rate of 60 per cent would be so severe a cost.

Mr Gaidar said the income tax was "a sad story", but necessary to comply with IMF requirements.

Moscow looks at strings attached

By John Lloyd in Moscow

"THE Big Seven demand that Russia legislate for private property," declared the splash headline in the evening paper *Izvestia* last night. The headline ran above an account of the Group of Seven decision to follow through on its offer of \$24bn (£13.5bn) aid to Russia.

Interest in Moscow is focused more on the strings attached to the money and the difficulties of implementing reform than the sum itself.

Izvestia noted: "Since, at the past Congress of Peoples' Deputies, the question of private ownership of land again fell without any decision being made, this hardly makes the work of the Russian government with the IMF any easier."

Even those who welcomed the decisions in Washington stressed that the money came at a heavy price. Mr Feodor Prokopyov, first deputy minister of labour, said: "It is very welcome: it is a huge support for the government. But what we must now do will be very hard."

On the other side of the political fence, leaders of nationalist parties - who met yesterday to assess results of the Congress and to promise more active opposition to the government - accused Mr Yegor Gaidar, first deputy prime minister, and his colleagues of crawling to the IMF and the G7 and of being unable to protect the money will be forthcoming.

Mr Ilya Konstantinov, a leader of the Christian Democratic Movement and chief economist for the grouping of nationalist parties, said the \$24bn was merely a "mythical infection". \$6bn was earmarked for rouble stabilisation at a time when the rouble could not be stabilised: \$7bn was to cover interest payments on foreign debt (which are not at present being paid); and the remainder was not really committed.

World Bank governors have approved the membership of 13 of the 15 former Soviet republics, said Peter Norman. They will vote on membership of Azerbaijan on May 4 and Turkmenistan on May 15.



Alan Greenspan (centre), chairman of the Federal Reserve, confers with US Treasury secretary Nicholas Brady (left) and Norman Lamont, UK chancellor, during the IMF/World Bank meetings in Washington yesterday.

Painting a picture of pragmatism

NEW recruits at the International Monetary Fund were once expected to attend a seminar entitled "How to avoid the press". Those days of obsessive secrecy seem to have passed.

At the weekend fund officials broke with tradition by inviting the media to a seminar on the "design and implementation of IMF-supported programmes".

The message was that the modern IMF is not a hard-nosed institution interested only in devaluation and austerity. On the contrary, it is a pragmatic organisation working in partnership with member governments to find mutually acceptable solutions to diverse economic problems.

Officials said balance of payments viability was still the primary objective of most programmes. But this goal was now almost inseparable from the related objective of sustainable economic growth.

Balance of payments viability meant that a country could finance current account deficits on private capital markets while repaying the IMF and other official creditors.

Economic growth was an essential goal as otherwise balance of payments improvements could be sustained only by compressing consumption and investment - something unlikely to be politically acceptable for long. Low and

stable inflation, meanwhile, was seen as one of the pre-conditions for steady growth.

IMF staff were anxious to stress several points:

- There is no blueprint or rigid IMF model for achieving these objectives. "Our policies are never off-the-peg, they are always tailor-made," officials stress.

- Policies are not "imposed" on governments. The IMF's role was to help governments design and implement their

own policies. Recently, for example in Poland and Czechoslovakia, the IMF had advocated rigid exchange rates or "nominal anchors" as a device for curbing inflation.

On fiscal policy, officials said the IMF was wrongly caricatured as always favouring tax increases as a means of cutting budget deficits. Its focus had shifted to tax reform; it favoured measures to broaden tax bases and often recommended cuts in tax rates.

The once-secretive IMF is breaking with tradition and courting the press, writes Michael Prowse

Income distribution is no longer ignored. Officials are "aware that programmes will have an impact on poor groups" and often advocate stronger social safety nets.

There is no political bias. The IMF was involved with Hungary and Romania before the collapse of communism and is willing to help socialist countries today.

On technical aspects of programmes, officials denied any bias in favour of devaluation. This was sometimes the only way to shift resources towards export markets, but the likely cost in terms of higher inflation was no longer ignored.

Staff, however, conceded that many countries had common problems and so programmes were often similar. High inflation and balance of payments crises typically reflected public-sector imbalances - usually excessive budget deficits caused through rapid credit creation.

Such mistakes could only be corrected through deflationary policies. But the IMF was increasingly trying to address the structural causes of macro imbalances. Budget deficits arose, for example, because governments tried to maintain spending despite stagnant economies.

The solution often lay in tackling the structural causes of poor growth. These included chronically overvalued exchange rates, artificially low prices for key commodities (which discouraged their production), and pegged interest rates leading to credit rationing.

Officials said programmes continued to be tightly monitored, with member governments expected to meet quarterly targets for a range of financial indicators. But they tried to draw the sting of conditionality, stressing that targets were flexible: if slippage occurred for factors beyond borrowers' control, disbursements would not be halted.

The extent to which the new pragmatism is reflected on the ground, in the IMF's 50-odd economic programmes, may be doubted. But the seminar at least helped clarify the IMF's economic aspirations.

Sceptics may detect a whiff of revisionism. Officials stressed continuity of policies, but a decade ago the IMF was putting far less emphasis on economic growth, structural reforms and social safety nets.

Staff also conceded that the IMF's record could be improved: academic studies indicate Fund programmes often do little or nothing to raise growth or living standards.

Preston focuses on aid for poor

By Michael Prowse in Washington

MR Lewis Preston, World Bank president, is giving priority to securing additional aid commitments for the poorest countries, in spite of heavy demand for capital from former communist countries.

At the meetings this week in Washington, the bank is trying to persuade governments to support the tenth replenishment of the International Development Association (IDA), its soft-loan affiliate.

IDA loans are available only for countries with per capita incomes of \$800 (\$450) or less. No interest is charged and maturities extend to 40 years.

"Our objective is to persuade people that IDA Ten has to be significantly better in real terms than IDA Nine," Mr Preston said in an interview.

The bank managed to raise \$15.5bn for IDA Nine, the three-year replenishment that is to expire in the middle of next year. Mr Basil Kavalaky, the official responsible for raising IDA funds, says that, if the bank is to maintain the purchasing power of programmes, it will need at least \$16bn for IDA Ten, which runs from the middle of 1994.

However, \$16bn will not meet needs because the populations of IDA countries are rising rapidly and the number of nations qualifying for concessional finance is growing. To fund new recipients fully on the same basis as existing ones, the bank would need an additional \$2.5bn-\$3bn, indicating a target for IDA Ten of about \$19bn.

Developing countries cannot be expected to spend as much on environmental protection as rich nations and may have to set up their own regional trade blocs if the Uruguay Round trade liberalisation talks are not concluded soon.

These warnings were delivered by Mr Alejandro Portes, the Chilean finance minister and chairman of the joint IMF/World Bank development committee, whose meeting today is expected to focus mainly on trade and environmental issues, ahead of the Earth Summit to be held in Rio de Janeiro this June.



Clinton (above) needs clear victory while Brown seems to have lost steam.



The other Pennsylvania primary

THERE really is a presidential primary in the fifth largest state of the union today, and you would need sharp eyes and ears to know it. For Pennsylvania has somebody else on its electoral mind and the name is not George Bush, or Bill Clinton or Ross Perot, but a 50-year-old woman who has never run for political office before called Lynn Yeakel.

Last November the state elected as its senator a previously unregarded Democrat by the name of Harris Wofford, who defeated Richard Thornburgh, the former US attorney general, two-time governor and presidential intimate.

If this November it returns Ms Yeakel at the expense of another senior Republican incumbent, then something quite remarkable will have happened. And the effects will be felt far beyond the boundaries of the state.

Interest in Ms Yeakel's fate in the Democratic senate primary election today far outstrips the concurrent presidential contests, which have been mundane affairs with predictable outcomes. President Bush will win all the Republican delegates and Governor Clinton more Democrats than anyone else.

Mr Jerry Brown, his only

Jurek Martin on a political race that is capturing the imagination

active opponent, seems suddenly to have lost steam. This has left Mr Clinton free to raise his sights against Mr Bush and even Mr Perot, the prospective independent candidate, but it has also meant he has been unable to generate the sort of enthusiasm he will need in the autumn to win back a state which has voted Republican in the last three presidential elections.

Anything less than a very easy victory today will reinforce all the aired doubts about his electability.

Lynn Yeakel had been thinking about getting elected to something for some time but her mind was instantly made up six months ago when she watched Arlen Specter, the Pennsylvania Republican senator, grilling Professor Anita Hill in the course of the hearings to confirm Clarence Thomas to the Supreme Court. So insulted was she by the nature of Mr Specter's attack on Ms Hill's integrity and character that she took it on herself to get him out of office.

Ms Yeakel is not without a reputation in the state as the head of Women's Way, an

organisation which promotes women's self-help in education, housing and the social services. But this initially appeared to count for little since her principal opponent in the Democratic primary was Lieutenant Governor Mark Singel, the overwhelming party favourite son to take on Mr Specter.

But, on the eve of the primary, she seems to have come from nowhere in a bitter and often vicious campaign to be running level with Mr Singel. She has done this in part by borrowing from the Wofford manual, portraying herself as the outsider versus the insider and placing great emphasis on education, health and welfare problems, of which Pennsylvania has more than its share.

But, in a year when women's issues may be a potent political factor, she has done it mostly by playing the women's card. This has already turned up one trump last month in Illinois, when Carol Mosely Braun defeated the incumbent Democratic Senator Alan Dixon as much as anything else on the

strength of the opposition of blacks and white women to Mr Dixon's vote to confirm Judge Thomas to the Supreme Court.

Working against Ms Yeakel, both against Mr Singel today and, hypothetically, against Mr Specter in November, is the fact that Pennsylvania rarely elects women to state-wide office. Until Mr Wofford's victory last year, it had not sent a Democratic senator to Washington in 30 years.

On the other hand, there is a growing national sense that there ought to be more women in the US Senate (there are at present only two, Barbara Mikulski, the Democrat from Maryland, and Nancy Kassebaum, the Republican from Kansas) and in higher office generally. Anne Richards, the current governor of Texas, may even be on Mr Clinton's short list of vice-presidential candidates.

Thus, a Specter-Yeakel race, if it materialises, would be seen as a classic confrontation between an experienced (and male) old hand and a woman with a message. With most primaries for state office still to be held across the country, a Yeakel victory today might well boost the cause of women candidates elsewhere. This prospect engages Pennsylvania far more than anything on the presidential front.

Peru bank chief forced to resign

MR Jorge Chavez was yesterday removed by government decree from his post as president of Peru's central bank, Sally Bowen writes from Lima.

Although his replacement, Mr German Suarez Chavez, is a long-serving central bank official, local economists fear the change may herald increasing government pressure on the bank to relax its reins on spending.

Mr Jorge Chavez has resisted several attempts to force his resignation since President Alberto Fujimori suspended Peru's constitution on April 5 and formed a de facto government backed by the armed forces. Mr Chavez defended the bank's constitutional autonomy, saying he would refuse to use the \$1.4bn (\$750m) in accumulated reserves to support "macro-economic populism".

The move to oust Mr Chavez, who leaves the bank along with three other directors, came only days after the ratification of Mr Carlos Belón as minister of economy and finance. Disagreements over policy had punctuated relations between the two men.

Menem delays his re-election decision

By John Barham and Stephen Fidler in Buenos Aires

PRESIDENT Carlos Menem of Argentina said yesterday he would decide within a year whether to run for re-election, after his present term ends in 1995.

The question of re-election, which would require reform of the clause in the constitution that prohibits successive presidential terms, has become one of Argentina's most controversial political issues as the Peronist president approaches the middle of his six-year term.

In an interview, he said: "This is not a Peronist project or a project of Carlos Menem, it's an old project that was begun by the [opposition] Radical party" which held the presidency immediately before Mr Menem took office.

He added that the question of whether he would be a candidate for re-election was premature, stating that he would make a decision in a year.

Mr Menem said reform of the 1983 constitution would require a two-thirds majority of Congress to convene an assembly that would re-write the constitution. There is concern in the business community that a re-

election bid would overshadow economic reforms, which are considered a priority.

There is also fear that a sovereign assembly would be empowered to undertake a drastic revision of the constitution, focusing on social aspects which would saddle the economy with added costs. Recent constitutional reforms in Brazil and Colombia have been blamed for obstructing economic changes there.

Mr Menem emphasised that he was committed to maintain the momentum of economic reform in Argentina. He dismissed speculation that he and Mr Domingo Cavallo, his widely respected economy minister, were at odds and that the latter would resign.

The president warned, however, that all members of the cabinet were expendable. "Ministers are like fuses - they are the ones who get worn out."

Asked whether economic reform depended too heavily on Mr Cavallo, the president said it depended on himself. "Without Menem, there are no possibilities for Argentina."

The president is reported to view Mr Cavallo as a potential rival in a future presidential election.

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NEWS: UK

Labour race sees frantic campaigning

By Ivo Dawney and Alison Smith

LABOUR Opposition MPs were yesterday at the centre of frantic campaigning in the party's leadership race as a clarification of the election rules left open the option of last minute switches in nominations that close today.

Campaign managers for Mr Bryan Gould insisted they had secured the necessary 55 votes for their man to fight the odds-on favourite, Mr John Smith, for the leadership in the contest that ends at a special party conference on July 18.

Mr Gould's team also claimed he had the pledges to contest the deputy leadership while Mr John Prescott said he was "quite confident" he would join the battle when nominations close at 5.15pm today.

Mrs Margaret Beckett, the shadow chief secretary, is already seen as the front runner for the deputy's post.

The election remained far from clear after a meeting of the parliamentary Labour party heard officials "clarify" the confusion that had left some convinced they could nominate second preferences.

Under party rules, for any candidate to become eligible for the final run off for the leadership or deputy leadership before an electoral college comprising MPs, trade unions and constituency parties, they must command 20 per cent of the parliamentary Labour party (PLP).

At a crowded Commons' meeting, Mr Larry Whitty, Labour's general secretary, said that misunderstandings of a weekend ruling had led some MPs to believe there was what

amounted to a single transferable vote system, allowing their second choices to be registered if their first option failed to clear the 55 nomination hurdle.

In fact, party headquarters at Waltham Road intended to make clear only that MPs could switch their votes up to the final minute, even if they had already filed their nomination papers.

That ruling met fresh criticism from Mr Ken Livingstone, the hard-left contender for the leadership. He said the speed of the procedure meant new MPs were being "stampeded" into taking a decision before having any time to consider the candidates.

Mr Livingstone, his running mate for deputy, Mr Bernie Grant, and Ms Ann Clwyd, another contender for the post being vacated by Mr Roy Hattersley, are expected to have their votes squeezed by more likely victors.

The public row over the bungling management of the election has led several left-wing MPs to argue that the system must be changed if frontrunners are not to face challenges that the outcome has been a "stitch-up" by the party's powerful vested interests.

The rules look certain to be reviewed as will the composition of the electoral college that gives 40 per cent of the votes to the unions and 30 per cent each to MPs and the constituency sections.

Addressing yesterday's PLP meeting, Mr Neil Kinnock, the outgoing Labour leader, reminded the parliamentary party, reinforced by 69 new MPs, "As from today, the mourning stops. The battle is now to fight the Tories."

Union chief calls for policy shift

By David Goodhart, Labour Editor

THE ISSUE of the Labour party's largely symbolic commitment to public ownership has been thrown into the current leadership debate by Mr Bill Jordan, leader of the AEU engineering union.

He called yesterday for the scrapping of Clause 4 of the party's constitution, which pledges the party to supporting "common ownership of the means of production, distribution and exchange".

In the most radical contribution to date from a union leader to the debate about Labour's future, he told his union conference that Labour must become a party for managers and wealth creators.

He cautiously welcomed the appointments of Mrs Gillian Shepherd to the Employment

Department and Mr Michael Heseltine to the Trade and Industry Department as signs that the new government might be seeking more consensus in industry.

"Mr Heseltine's appointment might be interpreted as a straw in the winds of change," he said. "His writings during his period of petticoat exile showed a strong understanding of the need for a working partnership between government and industry."

Mr Jordan's appeal formally to end the historic commitment to common ownership might still arouse passions. After the failed attempt by Mr Hugh Gaiskell, then leader, to remove Labour's socialist totem more than three decades ago, Clause 4 has been largely ignored. In recent years Labour has proposed no substantial nationalisation plans.

Opposition woman MP wins post of Speaker

By Philip Stephens

THE House of Commons broke with centuries of tradition yesterday with the choice of Miss Betty Boothroyd, the colourful 62-year old Labour MP for West Bromwich West, as its Speaker.

Her victory in the first contested election for the post in more than 40 years, makes her the first woman in six centuries to occupy the most powerful - and frequently controversial - job at Westminster.

It also marked a break with the more recent post-war tradition that the Speaker is drawn from the governing party in the Commons rather than from the opposition.

A deputy speaker since 1987, Miss Boothroyd beat off a challenge from Mr Peter Brooke, the former Northern Ireland secretary, to win the backing of 372 MPs compared to 238 against a comfortable majority of 134.

In theory, the Speaker's job is simply to preside over Commons proceedings and to maintain order during debates. In practice, the authority to allow or disallow emergency debates, to select the order of speakers and to settle all procedural disputes gives the office unique power.

Miss Boothroyd, whose modest background first led her into a career on the stage as a professional dancer with the "Tiller girls", succeeds Mr Bernard Weatherill. With it comes a £65,000-a-year salary and a large house within the precincts of the palace at Westminster.

Her election was helped by the divided loyalties of Conservative MPs, who collectively backed three other potential candidates apart from Mr Brooke.

It was assured when Mr John Biffen, a distinguished former cabinet minister and leader of the Commons, led more than 70 Conservative MPs in support of the Labour candidate.

His judgment - that Miss Boothroyd has displayed as deputy speaker over the past five years the relevant qualities of fairness, tact, humour and respect for the authority of the Commons - was widely shared on all sides of the House.

Mr John Major, who subsequently joined Mr Neil Kinnock in offering warm congratulations to Miss Boothroyd, abstained from voting. Most of his cabinet colleagues supported Mr Brooke.

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The first Speaker was Peter de Montfort in 1258, although there was then a gap until the late 14th century before the job was properly



Betty Boothroyd: first woman Speaker in six centuries

Calling the House to Order, Order!

THE CRY of "Order, Order!" has made the Speaker a famous television personality both in the UK and overseas.

The Speaker must know every MP by name and constituency to identify them when calling them to speak. This dates back to Sir John Trevor, Speaker at the end of the 17th century. Because he was boss-eyed no one could tell when they had, in the Commons phrase, "caught his eye".

The first Speaker was Peter de Montfort in 1258, although there was then a gap until the late 14th century before the job was properly

established. De Montfort's job was to convey the view of the Commons to the Crown and he was often viewed as the sovereign's "spy".

Tudor monarchs often chose the Speaker and regarded him as a "business manager". Henry VIII, short for cash, had a rude awakening when he sent Cardinal Wolsey to the House of Commons to demand money. Thomas Moore, the Speaker, refused and established the power of the Commons to deny money to the Crown.

Today's appointment brings Miss Boothroyd, the 165th Speaker, a salary second only to the prime minister's.

Lymeswold fails to be the big cheese of Europe

Blue Brie and Cambazola fill the market gap, writes Guy de Jonquiere

LYMESWOLD, the soft natural cheese once billed as Britain's answer to the likes of Brie and Camembert, has been consigned to the history books 10 years after it was launched to a fanfare of nationwide publicity.

Dairy Crest, the commercial arm of the Milk Marketing Board, which developed Lymeswold at a cost of several million pounds, said yesterday that it stopped making the cheese last week. The plant which made it will close next month, with the loss of 36 jobs.

Dairy Crest is seeking a buyer for the plant in Aston, Birmingham, but plans to retain the Lymeswold brand and the equipment to produce it. The company said it had lost money for several years on the cheese, which had been selling poorly.

When Dairy Crest introduced Lymeswold in 1982, it expected the cheese eventually to capture a quarter of the UK market, then worth £800m a year.

At first, consumer enthusiasm for the first new British cheese for 200 years suggested the optimism was justified.

The launch received a big boost from Mr Peter Walker, then minister of agriculture, who endorsed the cheese on

television. Viewers were also shown Bomba, Mr Walker's Old English shepherd, tucking into chunks of Lymeswold.

However, from then on, problems set in. Unable to meet initial demand, Dairy Crest released Lymeswold stocks before they were properly matured. Instead of being soft and creamy, much of the early cheese on sale was hard and chalky in the middle.

Dairy Crest responded by building the Aston plant and fitting it out with special equipment imported from the continent which could turn out 4,000 tons of Lymeswold a year - several times the original capacity.

But soon after the plant came on stream, the Lymeswold market went into insupportable decline and annual production never exceeded 2,000 tons a year.

A promotion campaign in

France flopped, and after a re-launch of the product failed in February, Dairy Crest decided to cut its losses.

The company declined to give recent sales figures, saying its marketing staff "would not want to confess to the low levels they had reached."

However, according to market research company AGB, barely a third of UK supermarkets stocked Lymeswold last year.

Mr Walker believes poor quality control was also to blame. "Several times, I've bought Lymeswold which should never have been on the supermarket shelf," he said yesterday. "In recent times, there have been some rather better German equivalents available."

Indeed, the only enduring winners from the whole affair seem likely to be continental exporters of cheeses such as Blue Brie and Cambazola, which have successfully exploited the market created by Lymeswold to expand their sales in the UK.

What Bomba, Mr Walker's sheepdog and Lymeswold's best-remembered fan, would have made of it all will never be known.

Britain in brief



UK, Ireland dominate PC market

The UK and Ireland continued to dominate European personal computer manufacturing last year and are responsible for three out of every five PCs built in Europe, according to Dataquest, the market research group. Total PC sales last year exceeded 8.3m worth \$28bn.

In its latest report, Dataquest estimates that out of 5.4m PCs manufactured in Europe last year, 4.2m were built by companies which buy semiconductors from overseas for European PC production, and that 57 per cent of this production takes place in the UK and Ireland.

Including "screwdriver" assembly, the UK alone represents nearly two-thirds of total European PC manufacturing led by companies like Acorn in Cambridge, IBM in Greenock, Research Machines in Oxford and Victor in High Wycombe.

Italy is the largest volume manufacturer after the UK and Ireland, closely followed by France and Germany. Despite declining margins both Olivetti and Apple also show strong growth in local production.

Other volume assembly plants that are emerging include Compaq, Elonex, and Goldstar in the UK and Vohls in Germany.

Dataquest forecasts that between 1991 and 1995 European PC manufacturing will grow in line with the end-user PC market at a compound growth rate of more than 11 per cent.

Other trends identified in the report include the growing role played by "no-name" companies in the European industry which account for 25 per cent of all PC production in Europe.

London woos foreign funds to capital

London's chamber of commerce is launching what it claims is the first recent comprehensive guide to be aimed at potential foreign investors in the capital.

The 90-page guide is a directory and promotional effort, prompted, according to the chamber, by the absence of a local authority able to promote the capital as a whole.

The guide surveys London's property, financial and labour markets; offers practical advice on locations, services, transport and local government; and gives contact names and numbers for all sectors.

The guide will be circulated by the trade department, the Foreign Office, chambers of commerce and the European Commission.

Mercedes sales jump after poll

Sales of Mercedes cars in the UK since the April 9 election have been running about 85 per cent higher than levels a year ago, indicating that recovery might at last be under way in the deeply

depressed new car market.

However, Mr Hans Tauscher, managing director of Mercedes-Benz (UK), warned that recovery could be put at risk if two Brussels reports on new car prices, due to be published tomorrow, generate fresh uncertainty among UK buyers about whether they are being charged excessively high prices compared with other EC markets.

Mercedes' sales since the election contrasts sharply with the period between the start of April and the election, when sales were 10 per cent below the already severely depressed levels of the same period a year ago.

Virgin launches 'mid-class'

Virgin Atlantic Airways is to fall into line with other intercontinental air carriers and offer three classes of service.

The company launched its "mid-class" service for passengers who have paid full price for their economy tickets. They will have a separate cabin and more legroom. Until now, Virgin has sold seats only in economy class and "upper class", where prices were roughly comparable with business class on other airlines. Mr Richard Branson, chairman, said that many travellers bought economy tickets but "need some extra space and a peaceful atmosphere in which to work".

Record RSI award made

A woman machine operator at Vauxhall Motors in Luton who contracted Repetitive Strain Injury (RSI) and had to give up her job has been awarded a record £59,617 damages and loss of earnings by a judge at County Court.

Vauxhall was found to have behaved negligently for not warning the woman, 63 year old Mrs Jane Inskip, of the risks she was exposing herself to through repetitive hand actions on gear shaving machines. Vauxhall has denied liability and is appealing against the decision.

Mrs Inskip's union, the AEU engineering union, hailed the decision as "an historic settlement". Although higher settlements for RSI have been agreed out of court the case of Mrs Inskip has set a new record for a court settlement. That is because the award included £1,500 for loss of earnings on top of 5,000 general damages. With miscellaneous damages and interest the figure rises to just under 60,000.

Mrs Inskip, then aged 56, contracted what was later diagnosed as D'Quervain's Tenosynovitis and osteo arthritis in November 1984 after more than 10 years of loading and unloading gear shaving machines; a repetitive action involving turning, twisting and a degree of force.

Eight journalists with repetitive strain injury have left The Financial Times on terms which include lump-sum payments of at least one year's salary from the company, a guarantee that sufferers who recover their health can return to employment at the newspaper and ill-health pensions.

A ninth person, who is not in the pension scheme, is about to leave on terms which will include benefits under a permanent health insurance policy.

The settlements do not deprive sufferers of their right to seek legal redress.

Scots warned over action

Calls for civil disobedience and industrial action in support of Scottish constitutional change risk undermining inward investment, according to one of Scotland's leading industrialists.

Mr Ron Garrick, chief executive of Weir Group, the Glasgow-based engineering company, said that calls by senior figures in the Labour party at last week's Scottish Trade Union conference for civil disobedience and industrial action were "despicable, given the problems young people are having in finding work".

Mr Garrick was alluding to the heavily-reported remarks of Mr Charles Gray, Labour leader of Strathclyde regional council, who called for civil disobedience within the law, as well as mass demonstrations and strikes, and did not rule out "civil disobedience outside the law", in pursuit of a devolved Scottish parliament.

Mr Garrick said that if this happened, Scotland would become a graveyard for new investment, and young people would find it even more difficult to get work.

Nynex opens cable franchise

Nynex, the New York and New England telephone company, will open today its second cable television franchise in the UK, the south of England franchise of Brighton and Hove. The company has already made cable available to 26,000 homes in its first franchise, Portsmouth, and has 5,200 subscribers.

The large US telephone company wholly owns nine cable television franchises covering 1.2m homes and is building integrated networks offering both cable television and telephone services.

"We're serious and we're here for the long term," says Mr Mearns-Smith, executive group director of Nynex Network Services in the UK, who believes that offering competitive telephone services to BT is emerging as the most important part of the cable business.

Hitch on road to Ulster talks

Differences between British and Irish ministers' aspirations for Northern Ireland surfaced publicly pointing to possible difficulties in "round table" talks that are about to start on Northern Ireland's future.

Ministers met in London and agreed a three-month gap in the regular Anglo-Irish conferences, allowing cross-party talks to start in Belfast tomorrow. They expressed a "strong hope" that the talks, which collapsed last July and were revived ahead of the general election, would lead to a "new beginning" for Northern Ireland and its relations with the UK and Dublin.

Sir Patrick Mayhew, the new Northern Ireland secretary, and Mr David Andrews, the Irish foreign affairs minister, put different emphasis on the goals of the talks.

Sir Patrick said it had been agreed that Northern Ireland would remain part of the UK as long as the majority of those living there wished it to be. In contrast, Mr Andrews said Northern Ireland's constitutional position in the UK, "are matters, of course, that will have to be discussed in the talks."

Why all week off is no holiday

FOR ONE group of workers in British industry the much-heralded Leisure Age has finally arrived. Post Office maintenance engineers have signed an historic deal which will enable them to enjoy a 22-hour working week for a full week's money.

Naturally, the arrangement is not as idyllic for the workers as it might initially sound. The 22 hours will be concentrated into the weekend, starting at 3.30pm on Friday afternoon and ending at 7am on Monday morning. The short hours will only be available for part of the year - probably April to July - and will not be guaranteed week to week but will depend on workloads.

Nevertheless, there must have been many employees in other sectors who read of the deal yesterday and wondered when it would be their turn. If the price of getting Monday to Friday off work is working two shifts of up to 12 hours over

Diane Summers looks at the Post Office's 22-hour working week

the weekend, then many would consider it worth paying.

So is the Post Office agreement the dawn of the Leisure Age? In the 1960s it was thought that labour-saving devices, the white heat of technology and medical advances which prolong life would lead to such an excess of leisure time that how to dispose of it would be the problem.

Things did not pan out that way, partly because it is generally agreed that new technology has created, rather than reduced, work. Employment continues to be unevenly distributed, with part of the population suffering stress-related illnesses because of working too many hours, while the unemployed endure the opposite problem. Unions have tended to reinforce this pattern

because of short-term fears that their members would lose overtime payments.

According to government figures, over 1m members of the 35m workforce are "double-jobbers" who hold down two jobs. Even during the recession substantial amounts of overtime have continued to be worked: in February, seasonally adjusted figures showed over 10m hours of overtime were worked each week in manufacturing. This compared with a peak of more than 16m hours in April 1979 and a low of 8.5m hours in March 1981.

During the last recession, with these overtime hours, British men continue to work longer hours than men anywhere else in the European Community.

Some reductions have been made, principally following a campaign by engineering unions which resulted in a cut in hours from 39 hours to 37 for hundreds of thousands of workers in the engineering sector. A push to a 35-hour week, common among office workers, is being delayed by unions until the recession has ended.

Rather than being driven by Leisure Age considerations, the Post Office deal is an indication of quite another trend, according to Mr Alastair Hatcher from Incomes Data Services, the pay and conditions research group. Employers are, for reasons of economy, increasingly seeking to eliminate overtime premium

payments and integrate "unusual hours" working into the normal working week.

There are a number of ways of doing this, including the move to "annualised hours" where employees contract to work a total number of hours over the year, rather than on a week by week basis. This system is effective in allowing employers to deal with peaks and troughs in demand - manual workers at Hotpoint factories in north Wales, for example, work variable hours depending on seasonal demand for domestic appliances.

The National Communications Union, which has negotiated the Post Office 22-hour deal, is only too aware of another way employers commonly cope with those peaks and troughs - by hiring and firing staff in line with workloads. The Post Office's own construction and maintenance operation has to tender for work in competition with outside contractors. Many of these contractors will not be burdened - as the Post Office itself has been - with having to pay workers when there is little to do during the week, while paying for weekend overtime, when work can more conveniently be completed.

According to Mr Bill Fry, NCU president, the Post Office agreement is a breakthrough which could provide an example of the way forward for unions and employers in other sectors. "We are endeavouring to protect people's jobs - that is my story when some members complain they could lose overtime," he says.

ABB share move faces union block at Brel

By John Whilman, Public Policy Editor

THE 5,500 workers at Brel, the privatised UK rolling-stock maker, are threatening to block attempts by Asea Brown Boveri to take complete control of the loss-making company.

Union representatives say that members wish to retain the shares they were given on privatisation, and would be prepared to increase their holdings if the price was right.

The Swiss-Swedish company owns 40 per cent of the shares and has agreed to buy the 40 per cent stake held by Trafalgar House subject to clearance by the European Commission. ABB must bid for the remaining 20 per cent of shares held by Brel workers and management, at the share price paid to Trafalgar House.

However, Mr John Darby, chairman of Brel, told shareholders at the Brel annual meeting that employees should not to sell at this price.

Although the company had made a loss of \$41.6m in 1991, new orders and the recent restructuring of Brel had made him much more optimistic about the company's future.

Since ABB has a policy of taking 100 per cent ownership of subsidiaries, a higher offer is likely to be made for the shares held by employees and the management team.

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Valuing the shares in a private company is a tricky matter. With no market to put a value on the business, the sums depend on fine commercial judgments, profit performance - past and future - and the calculation of some rough and ready discounts. Equally importantly, it is a matter of shrewd psychology.

Take the case of one family-owned business where the managing director and majority shareholder was negotiating the sale of the company. He took the view that his hard work had created the value in the business and, since he had the largest shareholding, his shares, individually, were worth more than those of the minority "sleeping" shareholders.

An elderly aunt, who was a minority shareholder, objected to this valuation. Tempers were already frayed when the aunt suddenly announced her intention of bequeathing all her worldly goods to the local dog home. When her nephew, a dog-hater, heard this, negotiations became even more difficult.

"Often it is not a question of making a formal calculation of value but of dealing with psychology," says Roy Nicholson, corporate finance partner at accountants KPMG Peat Marwick.

But the question of how to value private company shares is not just the stuff of family quarrels. Fewer than 3,000 of the UK's 1m companies have a public stock market listing so valuing private businesses is of crucial economic importance.

Even when strong personal antipathies are not part of the calculation, though, valuing shares in unlisted companies is more of an art than a science. "You can only give an opinion as to value," comments Trevor McDonagh, a partner at accountants Coopers & Lybrand Deloitte. "In the end, every single factor used in arriving at a valuation is subjective."

Value will depend on the shareholdings and personalities of the other shareholders and the possible benefits a buyer could get from

How to put a value on a share of the action

Charles Batchelor looks for the pointers to a company's real worth

incorporating the business into his own. "You can't value a shareholding in the abstract; it depends on who wants to buy it and why," says McDonagh.

But amid all this uncertainty, there are pointers. The first place to turn for guidance is the company's articles of association. These frequently set down a rough outline for valuing shares, though long-established family firms with strong patriarchal traditions may have deliberately avoided enshrining any rights for minority shareholders.

The articles may adopt general terms such as "fair market value" or they may go into greater detail, insisting that there is "no discount for minority shareholdings" or "no price less than attributable net assets". Very occasionally, they may require "a multiple of (say) four times profits".

"At one extreme, the articles may say something which is superficially acceptable but of little value," says Charles Ranson, a partner of London solicitors, Hardwick & Co. "At the other, you may have something very detailed. I am not sure that any of these approaches is particularly satisfactory."

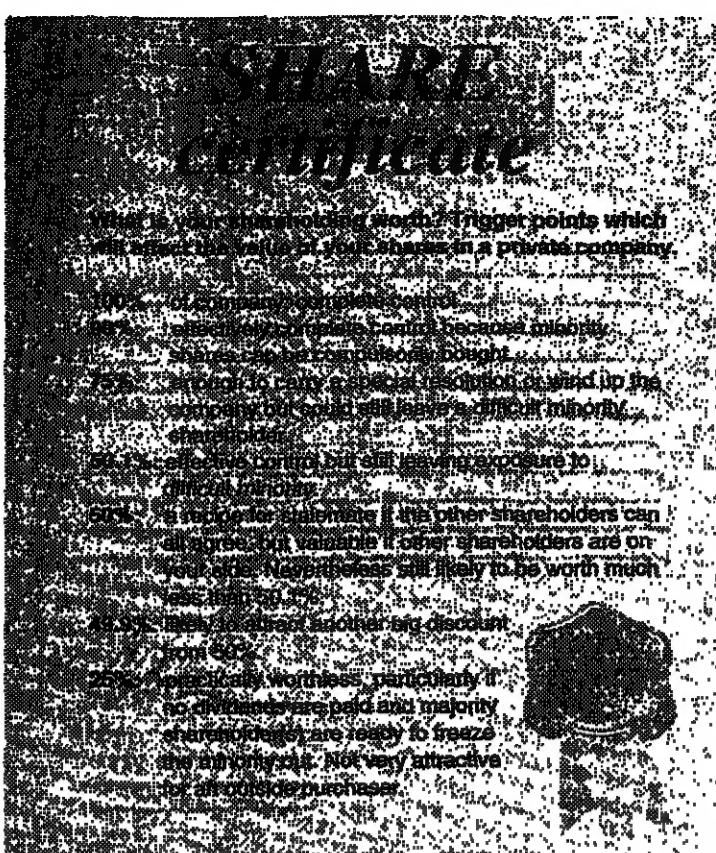
Unlisted company shares will usually be valued at a large discount to their quoted counterparts because they lack a convenient public market place. Price will usually be based on earnings but if the company pays a dividend, it may relate to dividend yield. A price/earnings calculation may also be adjusted downwards to take account of a company with a very small asset

base or relatively low turnover. If shareholders are unable to agree on a price, the articles will usually stipulate that they must obtain an independent valuation, often from the company's auditor. Some shareholders may doubt the independence of the auditor, however, and insist on an independent accountant doing the job.

The articles of most private businesses will contain a pre-emption clause requiring any shares to be offered to other shareholders before being sold to outsiders. Unless there is an obligation for the other shareholders to take up all the shares being offered for sale, the vendor may be left with a small and unsaleable minority.

This can create particular dangers for directors who have fallen out with the rest of the board or who have been dismissed. They may find dismissal triggers a "bad leaver" clause which reduces the value of their shares. It is particularly important for directors to study the articles of their company when they are appointed to the board to see the conditions under which they can be dismissed and the terms which would apply to the disposal of any shares they acquire.

Directors should also take independent legal advice on the terms of their service agreement, if they have one, and the terms of any shareholders' agreement, says Christopher Southam, a partner in Bristol solicitors Veale Wadhvani. "If someone ceases to be a director, he may be automatically deemed to have given notice to sell his shares," Southam notes.



Valuing a 100 per cent holding is not always easy but it can prove relatively simple, compared with the problems raised by minority stakes. Unless the articles require a valuation to be on a pro rata basis,

it is normal for a minority stake to be valued at a discount. A 25 per cent shareholding in a company which never pays dividends and which is dominated by a strong-minded managing director

usually has very little value, says Peat's Roy Nicholson.

Shareholders are sometimes able to argue, successfully, that although the business is incorporated, it is in effect "a quasi-partnership", that the shareholders are really partners with an equal share in the business. If this is so, then their minority holdings should not carry any discount.

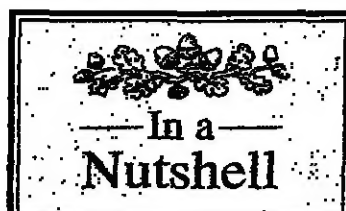
But a court is unlikely to be sympathetic to a shareholder who buys into a company, knowing there are limits to the value of his shares because they represent a minority stake, and then tries to argue he has been disadvantaged.

Minority shareholders sometimes point to the price paid by a venture capitalist company buying into the company as a guide to the value of their own shares, says Trevor McDonagh. But they overlook the fact that the venture capitalist is often buying into a new class of share, possibly with conversion rights, and may also be getting a seat on the board.

A commercial arbitrator may appear to be doing all he can to reduce the value of a shareholding; the taxman takes the opposite view. "The shareholder may be locked into an investment which brings in no income and which is virtually unsaleable, but for tax purposes he has to pretend he can sell them freely," says David Bowes, a consultant with accountants Grant Thornton. The taxman is also free to ignore any price formula set down in a company's articles.

A father sold his son shares at £20 each - net asset value with no discount for minorities as prescribed in the company's articles - but the Inland Revenue insisted on taxing them at market value which it calculated at £45 a share.

There is little that shareholders can do to escape the taxman's approach to valuations but the share valuation issue is becoming slightly less opaque. As more private companies establish share option schemes for executives and employees, and as more shares change hands, so it becomes easier to establish a true market value.



Just the job-share for personnel

Employing a personnel manager is low on the list of priorities of most small businesses because of the cost involved. Yet as a business grows, managing staff can be a problem.

An answer may lie in a pilot programme being undertaken with five south London businesses to share the services of a personnel manager for a year. The Locum Personnel Service has set up Q-Tab, a training consultancy, with funding from Aztec, a south-west London Training and Enterprise Council, and Wandsworth Council.

Each of the participating companies will pay £2,000 towards the cost, equivalent to £5,600 for each company. They will be allocated 40 days' help and advice a year.

The personnel manager involved is Trevor Croucher, who has 15 years' experience in the public sector.

Q-Tab hopes the scheme will be taken up in other areas and plans to repeat the pilot in its own area if it is successful.

Q-Tab, Suite 18, Lombard Business Centre, 50 Lombard Road, London SW11 3SU. Tel 071 350 0759.

Fund raisers rein back their ambitions

Venture capitalists have encountered tough conditions when trying to raise new funds over the past year. Despite these difficulties, two venture firms have made good progress with fund-raising though they have had to modify their ambitions.

Philidrew Ventures raised £62m towards its target by its first closing in mid-March and plans to complete fund-raising by the end of June. Philidrew initially hoped to raise up to £150m for its third fund but is now talking of a final target of around £100m.

Phoenix Fund Managers has raised £35.5m towards its first fund and expects to reach its target of up to £50m (initial target up to £75m) within the next six months. Mibaishah provided one third of the funds with £14m coming from UK investors.

The length of golf club waiting lists, the distance from the chairman's home and the presence of swans on a river have all been used by companies to help choose a new location, according to a guide to company relocation, writes Charles Batchelor.

These real examples demonstrate how not to come to a decision on a new address. The Director's Guide to Relocation Management points out. One company selected a site for commercial reasons and then changed its mind in favour

Golf clubs where the grass is greener

of a location five minutes' from the chairman's home while another briefed its advisers to find "a town with character on a river with swans".

"Miscalculations during the relocation process can lead to the loss of key employees, plummeting morale and escalating costs," the guide notes.

More serious reasons for companies deciding to move

include high property prices, the end of a lease, the redevelopment of the current premises and deteriorating accommodation and facilities.

The guide calculates that a company moving from London to the Midlands could save £9,000 a year per employee on parking costs, rent, rates and labour costs. But companies should set against these savings the one-off costs of

the move which average £14,500 per employee, including visits to the new area, temporary accommodation and removal costs.

If a company advances a bridging loan to an employee, this may increase the cost to between £20,000 and £25,000 in the present, difficult housing market.

The decision to move is a trade-off between future cost savings and the one-off relocation

costs but there can be other important benefits to a company, the guide says.

It can allow a business to project a new image, make organisational changes and improve its working environment and the performance of staff.

The guide covers finding the right location; how to help employees and keep them in touch with developments; and how to

organise the physical move. Even otherwise well planned moves can run into last minute difficulties. One company arrived at its new site only to find it had forgotten to have keys cut for the new building; a second found access to its new building cut off by roadworks; while a third forgot to arrange for its telephones to be connected.

Institute of Directors and Black Horse Relocation. From Director Publications, Mountbatten House, Elizabeth Street, London SW1W 9RB. 80 pages. £9.95.

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Seven phone calls for the price of one

How do you cut your phone bills in half - or by even more? One solution is voice compression technology, where several calls are squeezed down to the equivalent of a single line.

Johnson Matthey, the precious metals company, uses voice compression on two international links out of London. The calls are squeezed to occupy the equivalent of 16 kilobits of data - 64 Kbits are usually allocated to voice calls.

As a result, says Dave Murphy, analyst in the telecoms group at Johnson Matthey, the company needs to use each of its eight leased transatlantic voice circuits for only five hours a week in order for them to cost the equivalent of the ordinary public telephone network.

Johnson Matthey had tried to compress these calls down even further - to 8Kbits/s. However, reports Murphy, because the link has several connection points where the calls are converted between digital and analogue formats, the quality of the final call was too poor.

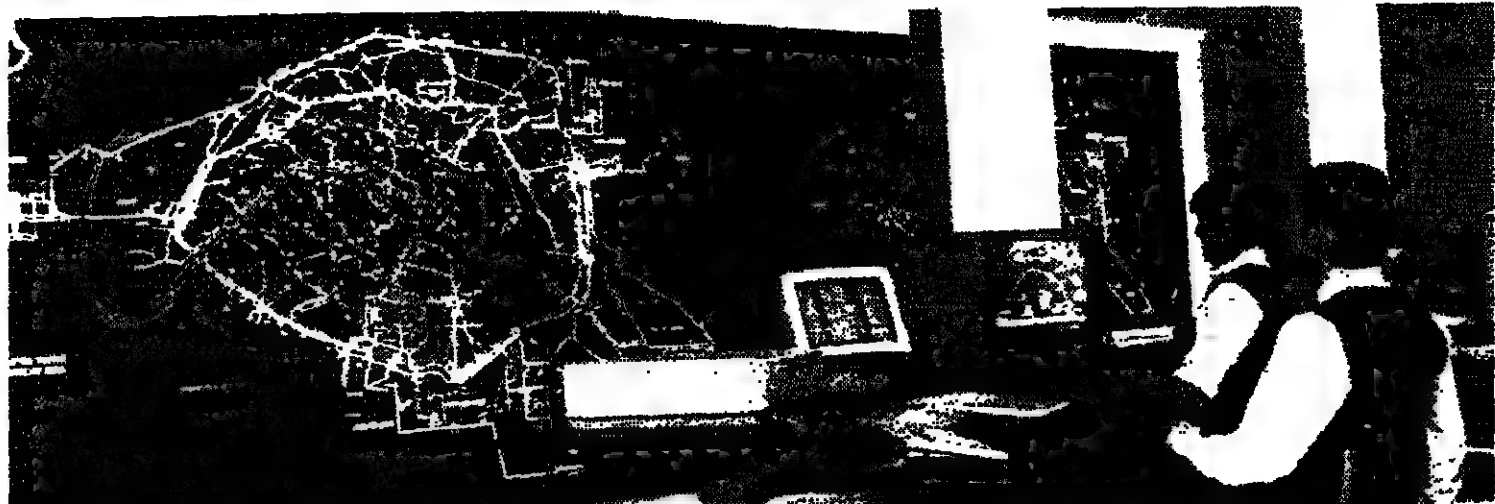
On direct links, however, companies such as Newbridge Networks, of Newport, Gwent, and Craycom, of Frinton, Surrey, report a growing interest from companies for this 8Kbit/s technology.

"You can get seven conversations for the price of one," points out Barrie Desmond, marketing services manager at Newbridge in Wales. This customer demand has been fuelled by a loosening of the telecommunications regulations, enabling companies to use the technology on private networks. "Typically 80 per cent of a company's traffic starts and ends within the company and with different sites," points out Trevor Hall, senior marketing director at Craycom.

Equipment from both Newbridge, at the high capacity end of the market, and Craycom, which sells equipment for smaller companies, uses technology which goes under the unusual name of codebook excited linear predictive - Celp.

Celp works by predicting the next sounds. Then it takes the difference between the predicted and actual sounds and compares it with the common errors in its codebook. It selects the one which most resembles the actual error and transmits an abbreviated code for this pattern - rather than the error itself.

Della Bradshaw



Lyon, France, uses GIS to manage its parks and gardens and to analyse the effects of roadworks on traffic flow in the city centre

Put yourself on the map

Dave Madden explains how geographical information can be brought to life

Imagine letting your automobile find the nearest car park for you. It will know if there is enough space available in the facility and if the route is congested it will plot you another.

Improbable? Not according to Britain's Automobile Association. The AA is already operating a pilot project with Ford using this sort of in-car navigation system around Basildon in Essex. Ralph Robbins, the AA's chief cartographer, envisages supplying traffic routing data from the AA's Road Watch information service by radio channel to vehicle navigation computers.

Geographical information systems (GIS), which bring maps to life on a computer screen, display corporate information visually. Cellular radio networks, sewage systems and Tube tunnels are all possibilities.

Public utilities, embarrassed by digging up one another's assets, were first to use such systems in the UK. But the retail and transport industries are as likely to exploit its possibilities as users with miles of physical infrastructure to locate.

While the same could have been said five years ago, the signs are that GIS is much closer to taking off today. UK retailers - led by Marks & Spencer, Tesco and Sainsbury - and financial services groups are able to build new profiles of their customers and create store and branch location analysis tools.

Retailers have been surprised by what GIS has shown them. It has made them reassess things which they either thought they knew or believed did not matter, such as how far different sets of customers

are willing to travel to shop in different parts of the country. M&S implemented a GIS system a year ago which allows it to map its own data on to external demographic, socio-economic and drive-time statistics. For retailers, says Simon Oribi Gann, M&S's IT executive, GIS has more to do with extracting meaning from these databases than with drawing pictures.

"The retail trade may not be the first to use a technology, but it is good at making more of it than people have done previously," says Oribi Gann. Ultimately, he adds,

Retailers have been surprised by what GIS has shown them. It has made them reassess things which they either thought they knew or believed did not matter, such as how far different sets of customers are willing to travel to shop in different parts of the country

GIS is helping retailers to improve their customer service performance, allowing them to treat customers with greater individuality.

The AA is also a fair barometer. According to Robbins, the GIS underpinning the AA's command and control system can locate stranded vehicles and provide a decision support system for the dispatchers. But the AA is not just a user. It has turned its GIS investment into a business opportunity as a supplier of geographical information via its distributor Kingswood.

Its experience also highlights the basic obstacle to GIS - the cost.

"The data is the problem. These systems make no sense without it and until recently hardware and software vendors did not want to recognise it," Robbins says.

It is this issue which confronts the utilities. BT embarked on one of the UK's most ambitious GIS efforts in 1988 - to computerise its overhead lines and underground ducts.

But the company abandoned the project and decided to concentrate on its local network. Currently it is out to tender again for GIS hardware and software, with a view to beginning a new pilot in 1993. Those

the system work. That means the GIS will have to communicate with other corporate databases - job and asset management systems, even billing systems. It will fuel Thames's whole operational and customer service approach.

This sort of integration of diverse systems and databases is beginning to make sense economically. Rather than just describing an infrastructure, GIS must now become a means of analysing and managing it - from pretty pictures to squeezing value from the data.

Andrew Wolfe, managing director of Euresat, the GIS software arm of French services group Lyonnaise des Eaux Dumez, argues that as well as maximising the impact of GIS, integration will also minimise the traditional data capture effort. The company's object-oriented software, which promises faster, more efficient programming, helps users to combine conventional databases. "It lets them use the data wherever it is now, and simply adds a layer of graphic reference and symbol."

Wolfe's technique is demonstrated in one of the most all-embracing GIS projects yet seen in Europe - an urban reference system for the city of Lyon, France and its environs.

The system is now at the heart of Lyon's city government - from managing its parks and gardens to analysing the effect of roadworks on traffic flow in the city centre. Eventually the system will manage traffic lights automatically and feed the information into the route planning devices in private cars. Today Lyon, tomorrow Bastille.

close to the project believe that it was the data capture element which scuppered BT's first attempt.

Roger Morgan, GIS development project manager at Thames Water, puts this experience into context. Thames has a statutory obligation to map its 30,000km of water mains and 80,000km of sewers by 1999. It will have digitised the clean water network by 1995. But the sewers, inherited from local authorities with often poor records, will take three years longer.

According to Morgan, if Thames is going to make such a big investment then it is determined to make

Technically Speaking

Squeezing the life out of innovation

By Robin Smith-Saville



Small, high-tech

manufacturers in the UK and Europe tend to operate in market niches in which US companies set a fast pace of innovation.

This makes their products vulnerable to rapid obsolescence. European companies must therefore be particularly innovative in order to gain and keep market share.

But sustaining high-tech product innovation is costly. Unfortunately the European market is still too fragmented and conservative to enable many innovative companies to sell enough units to recover the cost of developing new products before competition forces them to develop his successor.

The dynamic US market, on the other hand, encourages the early development of advanced products and is large enough to fund the full costs of development. This enables US companies to reduce their prices and capture a large share of export markets. And the prices they set in their export markets allow little or no margin for recovery of the development costs of local competitors.

Many European countries recognise the seriousness of the resulting squeeze on the high-tech manufacturing sector and are providing financial assistance for technology and product development. In the UK, the Department of Trade and Industry has introduced the Smart and Spur programmes to provide financial support for product development in small companies.

However, the present schemes have serious deficiencies. Both are underfunded. The Spur scheme claims to pay up to 30 per cent of the (fixed) costs of approved developments. But the overhead recovery rate allowable in calculating these costs is capped at a maximum of 100 per cent of direct employment costs.

Many small high-tech companies must support significant product development, quality assurance and marketing/sales costs, which increase their true overhead rates to 250 per cent or more. In this situation the maximum support only corresponds to

17 per cent of the actual costs.

Assistance on this scale is unlikely to be sufficient to enable the development to proceed. A further deficiency is that decisions regarding the award of support under the Spur scheme are made by DTI staff who generally have neither the technical nor the marketing expertise to select between the proposals presented to them.

The available schemes therefore need considerable improvement before they can provide the support needed by UK high-tech companies. Additional funds need to be made available and they must be applied effectively to generate a good return.

To improve the effectiveness of the support it should continue to be available only to manufacturing companies employing fewer than 500 people. A realistic overhead recovery rate should be allowed, capped at not less than 250 per cent.

The total cost of the proposed development should not exceed a moderate fraction of the total gross margin likely to be generated from sales of the proposed product. Independent data should be provided to confirm that the market is of sufficient size, and the applicant for support should be able to demonstrate that it has previously succeeded in gaining the market share it proposes with one or more of its other products.

The current Smart scheme should be replaced with a new scheme to provide initial assistance to companies which are not yet in a position to qualify for the above type of Spur support. It should be available to companies under five years old which develop products that have good export potential, that can improve industrial processes or that have environmental benefits.

The purpose of these proposed changes is to ensure that the support makes a sufficient contribution to enable small companies to maintain vigorous product development programmes, is given to companies with a proven ability to use it effectively and is awarded on objective criteria.

The author is managing director of Signal Processors Limited.

PEOPLE

Finance directors for BAE and Courtaulds

When an executive leaves one company and its stock drops sharply in early trading, and the shares of the company he's moving jump, it is clear the City reckons that person to be an outstanding manager.

Richard Laphorne (right) who, at 49, takes over as British Aerospace's director of finance in July, is well regarded by the chemical industry analysts who have followed his career at Courtaulds, where he has been finance director since 1988.

Rating his departure as a loss for Courtaulds, they described him as a first-rate technical accountant who understands the City. Closely engaged in the tax implications involved in splitting Courtaulds into two companies, he has also been heavily involved in the



operational aspects of Courtaulds. He is also described as "lively, ebullient and no retiring violet". Laphorne admits that he has little knowledge of his new company; during his interview he had met only members of the board and no line managers. He hopes to bring his experience of tight

financial controls and management information systems to BAE, and also, "a hatred of bureaucracy".

Laphorne says he does not intend to stay behind his desk at BAE's headquarters in the Strand. "I enjoy flying and plan to see the businesses so I can understand them. I have a lot to learn and want to get to grips with the operational issues rather than staying office-bound and becoming bored out of my mind."

He is replaced at Courtaulds by Michael Pragnell (left), previously in charge of the coatings business. Pragnell has an MBA from Fontainebleau, but has no formal accountancy qualifications. According to Laphorne, "Courtaulds has plenty of accountants."

Man from the Pru advocates financial derivatives

Colin Stiasny, the man who made the Prudential the biggest institutional player in London's financial futures and options markets, is quitting to join MONTBURN DERIVATIVES, a boutique broker which is less than a year old.

After 19 years at the Pru, Stiasny, 41, says that if he was ever going to make a move he had to do it soon. Martin Burton, managing director of the 16-strong firm, says that Stiasny's arrival gives his firm greater credibility among its institutional clients.

Stiasny is one of a growing breed of investment managers who regard the technique of tactical asset allocation with

its heavy use of financial derivatives as an increasingly important investment tool. Although he refuses to discuss the scale of the Pru's involvement in the use of financial derivatives, it is widely regarded as one of the keys to its successful investment performance in recent years.

It is becoming increasingly difficult and expensive for big fund managers to switch large sums of money between different types of assets at short notice by traditional means. "My job will be to persuade other institutions to do what the Pru was doing and make much greater use of the financial derivatives," says Stiasny.

Bernays poached by Hill Samuel

Richard Bernays, one of the top executives at Mercury Asset Management, has been poached by the TSB to be chief executive of its Hill Samuel Investment Management Group.

Bernays, 49, replaces Neville Bowen, 56, who left earlier this year to head up Citibank Global Asset Management. BSIMG is one of Britain's largest fund managers with over £24bn under management or advice in a hotchpotch of investment businesses in the UK and overseas.

Hill Samuel's investment performance has been improving, and Hill Samuel chief executive Hugh Freedberg says that profits on this side of the business have risen by 70



per cent over the past three years to £12.2m. However, it is still a very poor return for a group which has £24bn of funds under management and it is felt that BSIMG could

benefit from a clearer sense of direction. Freedberg says that he has been looking for a "blue chip name from a blue chip house", to head the operation for some time.

Persuading Bernays to defect from Mercury Asset Management, where he is one of several vice-chairmen, is quite a coup for Freedberg. Mercury is the biggest and most successful of London's publicly-quoted fund managers and its top management team has been remarkably stable. However, James Dawney, chairman of Mercury Fund Managers, left in November to join Martin Currie, and now Bernays, who has been with the group for 20 years, is on the move.

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'Sparrows', 1972, by Wu Guanzhong: his career mirrors China itself, torn between old and new

Chinese artist who weathered the revolution

Wu Guanzhong is a figure more characteristic of the oriental than the occidental cultures, an artist schooled in the ancient tradition of his country yet avowedly modern in practice and intention. Whether or not he reconciles the old with the new is another matter, but it is that polarity that makes his work none the less remarkable and intriguing. Indeed it presents the dilemma with particular force, for the circumstances of his career are those of China itself over the past 60 years, torn between the old ways and the modern world, still unsure of where the commitment should lie.

He was born in 1919 in Jiangsu province. It was at the University to the Academy of Art, Hangzhou, that he first became aware of modern western art, in particular that of the impressionists, the post-impressionists and fauves. But during the Sino-Japanese War, which broke out in 1937, the school was merged with the Peking Academy.

Before the war the policy had been to expose students to foreign influences, and many of Wu's teachers had studied abroad in Europe and Japan. His turn came in 1946 when the post-war government reintroduced the system and he was one of three artists to win travelling scholarships to Europe. He spent three years in Paris, returning in 1950 to teach at the Central Academy in Peking. By this time, however, Socialist Realism was asserting itself as the new

orthodoxy and sole alternative to the traditional schools. As a teacher, Wu's opportunities were inevitably restricted, but he was at least free to carry on his own work more or less as he pleased.

With the Cultural Revolution of 1966, all that changed. Along with his colleagues and students he was committed to hard labour in the countryside and, for the three years from 1969, not allowed to paint at all. In 1972 his situation eased somewhat when recalled to Peking, though the move was marked by his redefinition of the imagery and techniques of the Chinese ink and paper tradition that he had been taught as a student.

Since 1976 and the Revolution's end, his artistic freedom has been unlimited, but, as this exhibition so clearly demonstrates, he has continued for the most part with ink and paper, and remained consciously much closer to the traditional preoccupations than he was before. In recent years Wu has again travelled widely and his work has been shown in Japan, Russia, America, India, Hong Kong and the Middle East, but not hitherto in Europe. This show at the British Museum is a notable first.

To concentrate so much on the biography is to deny no evades the work itself, but very much to inform it in what is a special case. Here we have the work of the 30 years since that return from internal exile, the oil paintings and the works on paper, the topo-

graphical studies, the modest and charming landscapes in the manner of late post-impressionism, shades of Van Gogh, Matisse and Derain. Here too are the larger, freer, more consciously ambitious works that teeter on the verge of figuration and yet remain wonderfully descriptive and evocative, embracing at once abstraction, modernism, tradition and the old calligraphy.

Wu is at his best when least self-consciously modern, indeed when least concerned to demonstrate the western conventions. His work in the western manner is competent enough but by no means exceptional. But as we move on to the principal works on paper, dating mostly from the 1980s to, it would seem, the day before yesterday, with their swirling floods of ink, their nervous, active line and instinctive, decorative handling of the surface, we come to something truly original and as visually joyful as anything seen here in a long time.

The bright-eyed birds blink out from a Banyan Forest that is as free and confident in its abstraction as a Jackson Pollock, though no less a forest for that. Trees and Temple roofs peer over the great rocky or "false mountain" of the Lion Grove Garden, a calligraphic rock face as active as anything of Mark Tobey. The exquisite Lace Bark Pine twists and writhes before the Imperial Household at Peking, a tree that with its fellows, in every year of the Qing dynasty, between 1644 and

1911, was given a salary of hundreds of silver pieces.

This late and easy acceptance of meaning and particular association in the work, steeped in the Buddhist tradition, is at the heart of the matter. For Wu there is, or is no longer, anything of the western modernist critical opposition between form and content. "I love wistaria", he says, "the hoary strength, the gnarled crookedness, the creeping and the spreading of its sinews and bones, and I love its noble bearing and charm... In the Lion Grove Garden at Suzhou is the wistaria planted by the painter Wen Zhengmian (1470-1559) and to this day the trunk and leaves conceal the sky..."; and this of one of the freest and most abstracted of the paintings of the 1980s.

Here, so it would seem, we have again an old and universal paradox. The artist, no longer embattled, sees his former necessities fall away, the public front to keep up, the principle to uphold. And that freedom he so long defended is now not indulged as something quite distinct, so much as naturally reconciled to the tradition. But that freedom is still there, even so.

William Packer

Wu Guanzhong:
A 20th Century Chinese Painter
British Museum until May 10.

London music

Jon Kimura Parker

This Canadian pianist (half Japanese by birth) won the Leeds Competition in 1984, against the likes of his compatriot Louis Lortie, but we still await significant developments. His last solo programme here, a couple of years ago in the Queen Elizabeth Hall, included pianistic war-horses that signally failed to gallop. In the Royal Festival Hall on Sunday he played less showy Schumann and Chopin better, efficiently and with evident sincerity — but without surprises, special insights or anything much like individual character beyond a few ticks.

Though the natural Kimura Parker personality seems to be ebullient, if not exactly effervescent, it was kept on a close rein. "A well-known personality in Canada," he has hosted radio and television programmes for the Canadian Broadcasting Corporation, "the programme-book told us: could that be the trouble? Having to sell oneself purely as a performer-interpreter might concentrate the mind much better."

Neither Schumann's *Faschingsschwank aus Wien* nor even his earlier *Papillons* is buttoned-up music, but in Kimura Parker's respectful hands they sounded tame, short-breathed and short of

variety. One brief, happy flash was the D-flat waltz episode in the eighth of the *Papillons*, which he invested with a delicate lilt; but in most of the other quasi-waltzes in *Papillons* and especially in the *Faschingsschwank*, his habit of underweighting the third beat in the bar starved them of their proper heft and *Schönung*.

A worse habit might be a result of early admonitions to Bring Out the Tune. Again and again in his Schumann and in Chopin's complete op. 28 Preludes, tunes were brought out with a percussive note-by-note "ping", as if to make sure that even the dimmest audience shouldn't miss them: pretty crystalline, here and there, but inimical to singing curves or suggestive shadings. The effect was deadly in the rapturous Intermezzo of the *Faschingsschwank* — plonking and prosaic, without *clari*, not at all what was meant by Schumann's "Mit grösster Energie".

There was a complementary downplaying of "accompaniments", even those designed not only to gleam but to interact expressively with the lyrical burden. In Chopin's F-sharp minor prelude the seething figuration shrank to a soft, elegant mutter, and we scarcely heard the buoyant underpin-

ning of the E-flat one. The prelude which are largely figuration without "tunes" — the D major, the E-flat minor — rattled along featurelessly.

In like fashion, the main rondos of the *Faschingsschwank*'s outer movements were robbed of their impetus because the busy finger-work which should power them was reduced to a discreet background: as if Romantic composers always traded in routine 19th-century feeling, with arbitrary titivation that can be flattened without musical loss. The bald fact is that many other pianists, no less scrupulously devoted, are far more interesting to hear in such music. Why should Kimura Parker want to compete in this area?

With his first encore, a Rakhmaninov prelude, we suddenly heard a pianist wholeheartedly attuned to what he was playing: a lovely sound-idyll with a fluent, penetrating line, full of unconstrained feeling. If an extrovert West Coast person like him feels overawed by the classical Austro-German repertoire, he should embrace what comes more naturally. Hyper-educated Austro-Germans are already a glut on the market.

David Murray

Kathleen Ferrier Awards

As the number of singing competitions multiplies, so the need becomes more pressing for each to attract public attention and the sponsorship necessary for large prizes. There has been some ungainly leap-frogging this year, as each competition tries to keep a nose ahead of its rivals.

On Friday it was the final of the Kathleen Ferrier Memorial Scholarship, founded in 1963 and the most senior of the awards. This is the 80th anniversary of Ferrier's birth (how heartening to find all her recordings available on CD), though that will not have been the only reason for the enhanced profile of the competition this year. The prize money was well up, and television cameras were noisily present, always choosing just the wrong moment to change their films or shift across the hall to get a better angle.

The venue had also been changed to St. John's, Smith Square, while the Wigmore Hall is closed. For the ten finalists this will not have been a minor consideration: St. John's is a difficult hall for singers, given to long reverberance even when it is as well filled as it was on Friday, and the competitor with the larger voice is likely to be at an advantage.

At first it seemed an equal and not very impressive line-up. Then two candidates of outstanding quality followed one after the other: the baritone Nathan Berg and the contralto Alice Coote. Berg, who had already taken a prize in the BP Peter Pears Competition last year, is fast becoming the complete artist and his expressive voice is matched by an increasingly mature musicianship, memorably so in his Mahler song. Coote had the larger voice,

firm and strong in tone, enunciating those fateful words "Es ist vollbracht" from Bach's *St. John's Passion* with a chilling air of finality. A choice between the two was difficult. I would have been tempted to proclaim a tie, with third prize going to the baritone Gwyn Hughes Jones, whose singing of Verdi's *Don Carlos*, impressively long-breathed if less striking as pure voice, made a stirring end to the evening.

The judges felt differently, as inevitably happens when their impressions have been formed over the whole week of the competition. First prize went to Gwyn Hughes Jones; second, though only a whisker behind, Nathan Berg; and third, Alice Coote. All three should have successful careers in front of them.

Richard Fairman

Merce Cunningham Dance Company

When Merce Cunningham, in the 1950s, began using chance procedures such as dice-rolling and coin-tossing to structure his dances, he was trying to return to the essence of dancing, movement itself. In his view, the conventional ways of structuring a dance — making it tell a story, making it illustrate a musical score — obscured the dancing by bending it to the service of something foreign. As long as the sweep of an arm was dictated by some other necessity, it was less a sweep, less an arm.

Hence Cunningham's conversion to chance. If, in deciding how many dancers to put on the stage or where a given section of the dancing should fall, he rolled the dice and let the dice decide, he could short-circuit the mind's sentimentalities and, he hoped, produce something like Pure dance, with all its bright edges.

He has had his wish. Cunningham has now been choreographing for 33 years, and the most striking character-

istic of his work, aside from its formal beauty, is its objectivity. No dancing on the American stage today is freer of sentimental pretension. Cunningham's dancers move like animals: straightforward, unselfconscious. And, by a familiar paradox, this objectivity gives them a huge subjective force. Just as landscape painting can sometimes turn up human truths, so Cunningham's dancers, darting about like birds or fish, evoke states of the soul.

Actually, Cunningham's dances often seem like landscapes. They have that mood — contemplative. A beautiful example is *Loosestrife*, one of the three new dances presented during the Cunningham company's recent season at New York's City Center. Named after a species of wildflower, *Loosestrife* is a quiet piece in which the dancers seem to put on the stage in a special, hidden language. One dancer (the lovely, coltish Larissa McGoldrick) does a long solo, and five others sit and watch. Two dancers perform a duet while another

(the superb Victoria Finlayson) encircles them with a string of dainty little leaps, like a golden chain.

In most Cunningham works entrances are very important, but never more so than in *Loosestrife*. Again and again one dancer will leave and another enter as several remain dancing on the stage. When this happens, the very air seems altered by the new person's arrival. In fact, the person may have entered quite unobtrusively, but this is Cunningham's gift — to magnify movement, to turn his stage into a world and then make the whole world seem to change when someone walks in.

The two other new works, *Change of Address* and *Beach Birds*, were both marked by a rather strange mix of greater literalism and greater obscurity than one is used to seeing in Cunningham. In *Beach Birds*, danced to a score by John Cage, the dancers seemed actually to represent birds. They balanced on one leg like storks; they spread their arms like wings. Later in the dance,

however, the bird metaphor was unceremoniously abandoned. The dancers began making thick, twisted moves and laying black-gloved hands on one another's white legs in a manner that was distinctly at odds with the sunrise-over-the-archipelago mood of the opening. All three new pieces, furthermore, were heavily loaded with what seemed gratuitously awkward movements.

Many people have noted that Cunningham's work has become more freighted with emotion in the last decade. In 1990 Cunningham started using a computer as an aid in composing his dances. These two opposing developments may account for the oddity of the new works. Theatricality, one looks forward to the synthesis.

Joan Acocella

City Centre Theater, New York

Sonny Rollins

The endlessly unfolding cadenzas of saxophone colossus Sonny Rollins temporarily displaced the warblings of *Joseph and his Technicolor Dreamcoat* from the London Palladium on Sunday. Accompanied by his regular, submissive but swinging rhythm section, Rollins is in powerful form and expansive as ever with the rag bag of tunes he always carries with him.

From the calypso-esque original "Duke of Iron", through standards like "Darn That Dream" to the soft C & W corn of "Tennessee Waltz", 62-year-old Rollins blows a strocco — small wonder he now needs a day between concerts to recuperate. The formula has remained unchanged over recent years. Rollins — who has the look of an animated Easter Island sculpture in sunglasses — fronts a slavish elec-

tric rhythm section of young Jerome Harris on guitar, the undulating bass of Bob Cranshaw and the spartan drumming of Yorron Israel. Mark Soskin, a pianist who combines economy with melody and the rolling trombone of Clifton Anderson complete the line-up. The structure of the band — and arrangements — exists only to serve Rollins' full bodied horn playing. The flowing improvisation, packed with witty and melodious quotes, is irresistible. Even where he sets out with an apparently unconvincing groove like his own trademark, "Don't Stop The Carnival", Rollins turns it inside out and back again so seamlessly that only a punning bar dropped in here and there prevents you from swooning.

The rest of the team do not get much of a look in, save Anderson whose bubbling

solos provide a breathing space for Rollins. Mostly they jog along beside the boss, Cranshaw urging them along with a golden toned and swinging Soskin, a pianist who combines economy with melody and the rolling trombone of Clifton Anderson complete the line-up. The structure of the band — and arrangements — exists only to serve Rollins' full bodied horn playing. The flowing improvisation, packed with witty and melodious quotes, is irresistible. Even where he sets out with an apparently unconvincing groove like his own trademark, "Don't Stop The Carnival", Rollins turns it inside out and back again so seamlessly that only a punning bar dropped in here and there prevents you from swooning.

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Garry Booth

INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

AMSTERDAM

Muziektheater 20.00 Mstislav Rostropovich conducts Schnittke's *Life with an Idiot*, with a cast including Dale Duesing and Teresa Ringholz. Repeated on Thurs (8255 455).
Concertgebouw 20.15 Chamber music recital, with works by Debussy, Milhaud and Messiaen.
Tomorrow, Fri and Sat: Sawallisch conducts the Royal Concertgebouw Orchestra (6718 345).

BERLIN

Deutsche Oper 19.30 Gwyneth Jones sings *Tosca*.
Tomorrow: Madama Butterfly with Catherine Malfitano (West Berlin 3410 249).
Staatsoper unter den Linden 19.00 Der Freischütz with Magdalena Hajdosyova, Reiner Goldberg and Ekkehard Witschla. Tomorrow: *Sleeping Beauty* (East Berlin 2004 762).
Komische Oper 20.00 Theo Adam in an orchestral concert featuring Shostakovich's *Michelangelo*

Suite and Tchaikovsky's *Sixth Symphony* (East Berlin 2292 555).

BOLOGNA

Teatro Comunale 20.30 Roberto Abbado conducts first night of Lorenzo Mariani's production of *Luisa Miller*, with Kailen Esperian, Dennis O'Neill and Paolo Coni. Until May 10, with next performances on Thurs, Sat and Sun afternoon (529999).

BRUSSELS

Palais des Beaux Arts 20.00 Trio Bruggen, Leonhardt and Bijlma in an Italian baroque programme. Thurs: Brussels Choral Society in Haydn's *Creation* (507 8200).
Monsieur 20.00 Guido Johannes Rumsdatt conducts John Cox's production of *The Raké's* Hockney, also Thurs and Sat (219 6341).

COLOGNE

Theatre/Dance Tonight's performance at the Schauspielhaus in Dürrenmatt's 1958 play *The Visit*, about an ageing millionaire who is bent on vengeance upon the illustrious man who wronged her many years before.
The repertoire also includes plays by Schiller, Brecht, Maxim Gorki and Helmer Müller.
Saturday: The new Tanzforum ballet by the New York choreographer Jennifer Muller (221 8400).
MUSIC The Opernhaus has Carmen

tonight, Thurs and Sun, plus *Entführung* tomorrow and *Der fliegende Holländer* (Robert Hale) on Sat (221 8400).

Tonight's programme at the Philharmonie is Eisenstein's 1925 silent film *Armoured Cruiser Potemkin*, with live orchestral accompaniment.
Roland Hermann is baritone soloist in tomorrow's concert of works by Schoeck and Wolfgang Rihm.
Sat: Jiri Bechilevsk conducts the Cologne Radio Symphony Orchestra (2801).

GOTHENBURG

Konserthus 19.30 Song recital by Anne Sofie von Otter, accompanied by Bengt Forsberg (167000).

LONDON

Covent Garden 19.30 Sylvie Guillem stars in Kenneth MacMillan's Royal Ballet production of *Manon*, repeated on Thurs with Dorey Bassell. Tomorrow: *The Flery Angel* (071-240 1085).
Sadler's Wells 19.30 D'Oyly Carte Opera Company opens a two-week Gilbert and Sullivan season featuring *The Mikado* and *The Yeomen of the Guard* (071-278 8916).

NEW YORK

Jazz Blue Note Jazz Club and Restaurant
Two jazz masters and their quintets make up this week's

programme: saxist Phil Woods with his acclaimed acoustic group, and Louis Bellson, last of the great swing drummers. Showtimes at 21.00 and 23.30, plus an extra show at 01.30 on Fri and Sat (131 West 3rd St, 475 8592).

DANCE Joyce Theater 20.00 Lines Contemporary Ballet: triple bill including world premiere of new work by Alonzo King, with music by G I Gurdjieff and Thomas de Hartmann. Daily until Sun (175 Eighth Ave at 19th St, 242 0800).
State Theater 20.00 New York City Ballet in Peter Martins' 1991 production of *Sleeping Beauty*, daily except Mon until May 10 (870 5570).
Metropolitan Opera 20.00 American Ballet Theatre production of *Giselle*, also tomorrow (382 6000).

MUSIC

Carnegie Hall 20.00 Pinchas Zukerman, accompanied by Marc Nelkrug, plays music by Mozart, Beethoven, Schumann and Takemitsu.
Tomorrow and Thurs: Proven conducts the Dresden Staatskapelle (247 7800).

PARIS

Palais Garnier 19.30 Rene Jacobs conducts Concerto Köln in Giulio Cesare, with Jennifer Larmore, Barbara Schlick and Derek Lee Ragin (4017 3535).
Opera Bastille 20.00 Song recital by Frederica von Stade, accompanied by Martin Katz. Tomorrow and Sat: Les Contes

d'Hoffmann (4001 1616).

THEATRE

Tonight's performance at the Comedie Francaise (4015 0015) is a Moliere double-bill, *Le Comtesse d'Escarbagnas* and the three-act comedy *George Dandin*, directed by Jacques Lassalle (in repertory until July, currently alternating with Victor Hugo's *Le Roi s'amuse* and Brecht's *Galileo*).
The Theatre National de Chaillot (472 8115) has *Twelfth Night* directed by Jérôme Savary (daily except Mon until June 20). At the Theatre Essai (4278 4642), Jean Bois directs *Titre Provisoire*, his nostalgic play about love and reality (daily except Sun till May 31).
A 24-hour phone guide to Paris entertainments is available in English by dialling 4720 8888.

STOCKHOLM

Tonight's performance at the Royal Opera is John Neumeier's ballet *A Midsummer Night's Dream*, also Thurs and Fri. Katia Ricciarelli in tomorrow's performance of Donizetti's *Maria Stuarda*. Sat: *Le nozze di Figaro* (248240). Tomorrow at the Konserthus: Gennady Rozhdestvensky conducts the Stockholm Philharmonic Orchestra in works by Berlioz and Stravinsky (244130).

WASHINGTON MUSIC/DANCE/THEATRE Kennedy Center

The Stuttgart Ballet is in residence at the Opera House for the next two weeks. Tonight till Sun: Marcia Haydée's new production of *Sleeping Beauty*. Next week: Kylian and Neumeier programme, plus John Cranko's *Eugeny Onegin*. Tonight's National Symphony Orchestra concert is conducted by Hermann Michael and includes symphonies by Haydn and Schumann, plus Liszt's First Piano Concerto with Jean-Yves Thibaudet. Tomorrow in the Eisenhower Theater, Berlin's Theater des Westens opens a ten-day run of *Cabaret*, a musical revue evoking the nightclub style that flourished in the 1920s and early 1930s (467 4600).

JAZZ/CABARET

Blues Alley Jazz Supperclub This week's guest (Thurs to Sun) is singer Angela Bofill (1073 Wisconsin Ave, in the alley, 337 4141).
Barnes of Wolf Trap Tonight's show, *Guitar Wizards*, brings together several folk guitar traditions. The diverse traditions include country, blues and Hawaiian, with Wayne Henderson, the blues legend Robert Lockwood and the Hawaiian slack key specialist Leeward Kaepapa.
Friday: Europe in America, focusing on immigrant music traditions in rural Texas and northern cities, with Alfred Vrazzi and his family polka band, a Croatian tamburiza ensemble and a group of Irish musicians from Washington, Boston, New York and Philadelphia (703-938 2404).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 0600-0630, 2300-2330 World Business Today — a joint FT/CNN production with Grant Perry and Colin Chapman

Super Channel 0830-0900 (Mon) FT East Europe Report — weekly indepth analysis from FT

2130-2200 (Tues) Media Europe — what's new in European media business

2130-2200 (Wed) FT Business Weekly — global business report with James Bellin

0630-0800 (Thurs) Media Europe 2130-2200 (Thurs) FT Eastern Europe Report 0830-0900 (Fri) FT Business Weekly

SATURDAY

CNN 0800-0930 World Business This Week — a FT/CNN production 1900-1930 World Business This Week

Super Channel 1930-2000 FT Eastern Europe Report

SUNDAY CNN 1000-1100, 1800-1830 World Business This Week

Super Channel 1800-1830 FT Business Weekly

Sky News 1330-1400, 2000-2100 FT Business Weekly

FINANCIAL TIMES

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Tuesday April 28 1992

The G7 at an impasse

IF MEETINGS of finance ministers and central bank governors of the group of seven leading industrial countries were intended to deliver day-to-day, co-ordinated management of the global economy, then its latest one would have to be judged disappointing. From the American perspective - that the G7 should concentrate, first and foremost, on promoting global economic growth this year, next year or, indeed, in any year - the meeting in Washington must have been a failure. Happily, it was not, or at least not altogether. It has, at least, pushed the case for aid to the former Soviet Union up the international agenda, though over liberalisation of world trade the G7 remains an egregious flop.

With his remark that the G7 should spend more time thinking about world growth, the US Treasury secretary, Nicholas Brady, was speaking of over-repeated lines. Equally familiar by now was the response of the two addressees: Germany and Japan. In this case, the Japanese refusal to accept a fiscal commitment even prolonged the meeting by two hours.

No accident

This decline of American leadership is no accident. It reflects the reduction in American geo-strategic leverage upon its principal allies after the collapse of the Soviet Union, the poor quality of much US economic policymaking, the weak intellectual case for a monetary and fiscal policy oriented primarily to short-term growth and, not least, the legacy of past German and Japanese obedience to American wishes.

Germany only flirted, and that rather briefly, with global exchange rate stabilisation and the search for short-term economic growth. Japan, by contrast, was seduced. The short-term result was rapid monetary expansion and asset price inflation. The longer-term result has been the asset price deflation and economic miseries of today.

No wonder then that the Japanese

are unwilling to risk the stability they have been trying to regain in return for renewed pursuit of short-term growth. Furthermore, the asset price collapse has been matched by that in the influence of the politicians. Nobody can now force the Ministry of Finance to relax the fiscal reins or the Bank of Japan to loosen the monetary ones.

Intensely irritating

Meanwhile, calls from Washington for smaller fiscal deficits must be intensely irritating to the Germans. US policymakers have, after all, called for a fiscal boost by Germany almost every year since the G7 was formed. More irritating still, the US has itself followed the most consistently profligate fiscal policy of the three major economies. If global interest rates are to fall - as, indeed, they must - the US must put its own fiscal house in order. Otherwise real rates of interest on American long-term bonds are unlikely to fall from their current high levels.

However inhibited the US may be in putting its case, it does have one. Fiscal flexibility in Japan would be desirable. Equally, current European monetary policy is inappropriate to European conditions. Europe has a single monetary policy, but one dedicated to stability within only one region. Worse, that region is in the throes of an exceptional shock to its economic and political stability, as the current strikes in Germany bear witness. Europe now suffers from most of the disadvantages of economic and monetary union, but gains none of the advantages.

The G7 log-jam is only likely to be broken by changed economic circumstances among the main players. The world must hope, instead, that the International Monetary Fund is right to forecast recovery next year. In the meantime, the G7 has been right to focus attention on providing support to the reforming countries of eastern Europe and the former Soviet Union. Equally important, however, is completion of the Uruguay Round of multilateral trade negotiations. G7 summits have twice promised a successful end to these negotiations; twice they have failed. The leaders of the G7 cannot afford to leave the issue unresolved until they next meet, in Munich this summer.

The challenge for legal reformers

THE WEARING of wigs in court is, according to Lord Haleham, the former Lord Chancellor, a matter of the utmost unimportance. More fairly, it might be said that in deciding to consult judges on the matter, Lord Taylor, the new Lord Chief Justice, has made a symbolic gesture towards more open and user-friendly justice. But it is no more than that.

Lord Taylor will need to go much further. A series of damaging miscarriages of justice has shaken public confidence in the courts and the judiciary. A great deal is expected of him in restoring that confidence, but the task will not be easy.

First, he is unable to wipe the slate clean and start afresh. One of his first tasks will be to hear the appeal of Miss Judith Ward, whose conviction for the 1974 M22 coach bombing is now widely regarded as unsafe. There are other alleged miscarriages of justice in the pipeline, all likely to reinforce disquiet with the system. Second, there is a limit to what the Lord Chief Justice can achieve on his own. Ranked second to the Lord Chancellor in the judicial hierarchy, his primary responsibilities are to run the criminal courts and communicate with judges and magistrates. Most of his time will be spent presiding over the Criminal Division of the Appeal Court, but he also sits occasionally as a trial judge.

His main sphere of influence lies in formulating sentencing guidelines. Britain imprisons more people per capita than any other western European state. Radical sentencing reform is needed to reduce pressure on the UK's old and decaying prison system. Lord Taylor must convince judges and magistrates of the wisdom of avoiding custodial sentences in most cases where the offender poses no threat to the public.

Out of touch

There are other areas where he can have an influence. If he is serious about accessible justice he could persuade judges to provide short summaries of their judgments in language which can readily be understood by the public. If he senses judges are out of touch, he could initiate research to find out why. He should stand up for the jury system and the

defendant's right to silence.

In other areas, Lord Taylor will need to co-operate more closely with government than his predecessor did. As one of the Lord Chancellor's closest advisers on judicial appointments he could actively promote the appointment of more women and ethnic minority judges. And he could encourage the Home Office to set up a sentencing council to establish a more consistent approach. Unfortunately he appears unwilling to use his position in this way - at a press conference on the day of his appointment he mounted a strong defence of the status quo. Already there are signs that, like his predecessor, he is in danger of distancing himself from the politicians in the superficial belief that this will bolster judicial independence.

Public confidence

Further changes at the top of the judiciary may strengthen the hand of the reformers. Lord Donaldson, Master of the Rolls and Britain's senior civil court judge, is expected to retire in July. Lord Mackay, the Lord Chancellor may also step down in the autumn. Their replacement by judges as committed to restoring public confidence in the system as Lord Taylor professes to be could provide the climate for more radical change.

Changes of this sort are essential if the ground is to be well prepared for next year's report of the Royal Commission on Criminal Justice, which will also cover matters such as legal aid, the police and the prison service which lie outside the control of the judiciary.

The government, which has a disappointing record on law and order, will also need to give a strong lead. The new home secretary, Mr Kenneth Clarke, has demonstrated his ability to take on the vested interests of teachers and the health professionals, and may now repeat the exercise with the police and prison service. If he were to use his influence to promote reform of the judiciary and courts, the newly appointed leaders of the judiciary would be hard pressed to oppose it in the way the old-guard turned their face against Lord Mackay's reforms of the legal profession.

Clearly Mr Hans-Dietrich Genscher, Germany's seemingly immortal foreign minister, thought it was a good moment to give an indication of his mortality.

His decision to resign next month, on the 18th anniversary of his appointment, was designed to cause the minimum possible disruption to his own political party, to Chancellor Helmut Kohl's coalition government, and to German foreign policy in general.

There are no elections in the German political calendar for 18 months - an extraordinary breathing space for that country. Two state elections have just taken place, albeit with indications of voter fatigue and a disturbing protest vote for the far right, against the main political parties.

As for foreign policy, Mr Genscher expressed his confidence that the guidelines had been firmly set by his own fair hand. "The commitment of our foreign policy to Europe is irreversible," he told his colleagues in the presidium of the Free Democratic Party (FDP). "We set our European convictions against any new nationalism. We set the value of our constitution and a policy of international responsibility against any power politics. And we know that things cannot go well for long in western Europe if things go badly in eastern Europe."

He leaves behind a Germany committed on the one hand to European political and monetary union, through the Maastricht Treaty, and on the other to maximum openness towards eastern Europe and the former Soviet Union. Mr Genscher may have thought, however, the timing of his departure could scarcely look more disruptive from an international point of view.

His letter to Chancellor Kohl was published on the very day that Germany was plunging into the first all-out public sector strike for 18 years; the popularity of the coalition has suddenly slid to a new low; the finances of the government are overstretched and the business community is miserable; and the rest of the western industrialised world is banging on the table in Washington and calling for Bonn to put its house in order for fear of a worse international recession.

Not only that, but a second government minister - Mrs Gerda Hasselhoff, the minister of health - quit on the same day, apparently overwhelmed by the cares of office, and tainted by a spy scandal affecting her closest adviser.

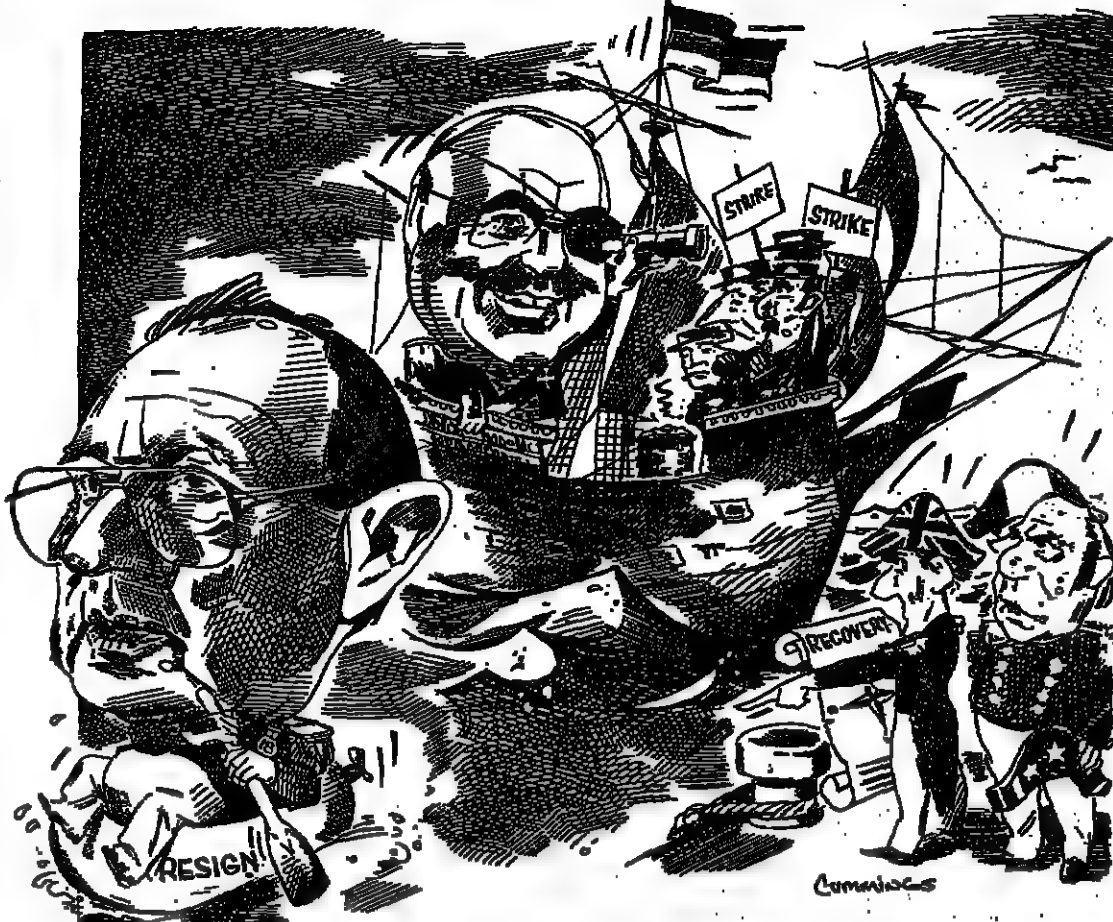
Yet Mr Kohl, like Mr Genscher, appears unperturbed. As far as he is concerned, it is government as usual. He does not intend a serious cabinet reshuffle, nor to change his budgetary plans, nor to improve his pay offer to the public sector unions; and he is not going to tell the German Bundesbank to change its interest rate policy.

Is he oblivious, and the catalyst is about to erupt? Or is he a wise old statesman steering a steady course through a little choppy water?

There is no doubt that the departure of Mr Genscher removes a mine of experience, a man who has known every leading statesman in east and west for almost two decades, who has followed every turn of European Community policy, and who has successfully related foreign policy to the German in the street. The latest opinion poll in Der Spiegel magazine gave him a positive rating of 77 per cent - more than any other active politician, and far more than Mr

Squalls around the ship of state

Resignations, strikes and the budget deficit threaten Germany, writes Quentin Peel



Kohl himself, with 54 per cent.

The same poll shows the popularity of the coalition sliding - Mr Kohl's Christian Democrats (CDU) are down to 37 per cent, although Mr Genscher's FDP is steady on 10 per cent. Another poll yesterday by the Forsa institute, a market research group, marked the CDU, and its Bavarian sister party, the CSU, down to only 33 per cent, with the opposition Social Democrats moving up to 41 per cent.

Against that background, the government cannot but suffer from the loss of its most popular member. It also seems likely that the FDP will suffer, even if Mr Genscher continues to play a role in internal affairs. The FDP has survived as the kingmaker, the swing party between the Christian Democrats and Social Democrats, largely thanks to the acute political instincts of the foreign minister. The three party members who remain in the cabinet - Mrs Ingrid Schwaner, his successor, Mr Jürgen Möllemann, the economics minister, and Mr Klaus Kinkel, the justice minister - cannot match his cunning.

And yet the departure of Mr Genscher is not all negative. Indeed many of Germany's partners, and Mr Genscher's political rivals, not least in the German foreign ministry, will see it as a positive relief.

A western diplomat in Bonn, asked last year whether German foreign policy was becoming overbearing, remarked: "It is not German policy which is overbearing. It is Hans-Dietrich Genscher."

At the same time, Mr Kohl's partners in the Group of Seven industrialised nations, to whom he will play host at the Munich world economic summit in July, insist that he is already trying to finance too much through borrowing, forcing up German interest rates, and thus threatening the recovery prospects of the rest of western Europe and the international economy.

It is a moot point, and an acutely sensitive one. On the one hand it is clear that the cost of capital transfers, both public and private, from west to east is causing a haemorrhage from the once resilient western economy, without as yet showing any real sign of an increase in eastern productive capacity. Total federal government transfers to the east for 1992 are estimated by Germany's leading economic institutes at DM150bn (£51.5bn). But the large expenditure has so far failed "to spark the expected powerful, self-supporting recovery process".

Mr Kohl and his finance minister, Mr Theo Waigel, are in a bind. On the one hand they have promised to limit federal expenditure increases to 2.5 per cent a year over the next four years. Yet expenditure on transfers to eastern Germany is forecast to rise by 17 per cent in 1992 over 1991. That means an overall budget growth rate of 5 per cent, which in turn implies that federal spending in western Germany must

to pay a greater share of the ever more daunting cost of unification.

The truth is that the full cost of unification has still not hit ordinary Germans, and yet they are already up in arms at the expense. The drift of voters to extreme rightwing parties, like the Republicans and the Deutsche Volksunion, is a protest not only at rising immigration, but also at the squeeze on their living standards. It should not be exaggerated (the Republicans have pushed up their support from 2 to 6 per cent in the latest polls), but nor can Chancellor Kohl afford to ignore it.

In his announcement yesterday of his resignation, Mr Genscher declared that the very fact of his voluntary departure was proof of "the good working capacity of our democratic structures". It showed the "understanding of democracy of those who carry responsibility in our highest offices of state".

Two weeks before, a very senior government official expressed a contrary view. He quoted Sir Ralf Dahrendorf, once Germany's commissioner in Brussels, now warden of St Anthony's College, Oxford, on the contrast between British and German democracy. British democracy, he said, was strong because it had shown it could survive times of economic depression as well as economic growth. The question still hanging over German democracy, the senior official said, was that it had yet to prove it could survive the bad times as well as the good.

Joe Rogaly

An opposition in exile



You can forget about the opposition for a while. It is of more than 10 years standing, and it is known whether or not Mr John Smith becomes leader of the Labour party, but beyond that we need only look in from time to time.

When the party has been restructured it may become credible. Until then British politics will be about what goes on among Conservatives. This is not to say that oppositions make no difference at all. If during 1990 Labour had not reached the high 40 per cent in the opinion polls (misleading as that may now be seen to have been), the Conservatives would have had no reason to overthrow Mrs Margaret Thatcher. In the last parliament Mr Smith skillfully exploited the obvious disagreements between Mrs Thatcher and her "excellent" chancellor, Mr Nigel Lawson. Labour saw off more than one health secretary. The political career of Mr John Moore was ended: that of Mr William Waldegrave blighted.

In this parliament, however, the advantage to the opposition of a low Tory majority is offset by both Mr John Major's strategy of seeking a Conservative consensus and the disarray in which Labour finds itself. This week's argument about the rules under which a successor to Mr Neil Kinnock is to be elected is about a mere technicality. What Labour has to do is detach itself from the trade union movement, find a reason for existing in a non-socialist world, devise new policies, and perhaps even rename itself. If it does not follow such a path it may have no future at all; if it does it will be so preoccupied with its own restructuring for a good while yet that it will have little energy left with which to mount a vigorous opposition.

Such reflections are not entirely consonant with the election result. Simple arithmetic suggests that the government ought to tread carefully, lest the opposition stamp on its toes. Mr Major's victory on April 9 was so unexpected, and such a signal triumph after a contest fought in mid-depression, that the relative smallness of the Conservatives' parliamentary majority was generally overlooked. They are 21 seats ahead, but in a house of 651 that should not be unassailable. Their advantage could be eroded as a result of by-election losses. Even if that does not happen, the government side is in theory subject to harassment by a united opposition. Tory back-benchers could stage successful rebellions.

Yet, as many of us discovered on the morning of April 10, arithmetic can be misleading. Tories can manage quite well on a small majority in the Commons, as Labour must on most of the rare occasions on which it wins. In October 1951 Churchill returned to No 10 Downing Street as the head of a government with an overall majority of just 17. It lasted for 3½ years, until May 1955, and might have survived for longer had not the great war leader been obliged to retire on grounds of ill-health. Churchill did not try to reverse the welfare state reforms pushed through by Labour in the previous six years, but his administration did begin the dismantling of war-time controls.

In those gentlemanly post-war years MPs were relatively docile. Expecting to return soon, Labour did not make life unduly difficult

for the government. In 1970 the then Mr Edward Heath was less fortunate. His victory by 30 seats was just as much of a shock to the opinion pollsters as this year's upset: his government was not, however, given such a comfortable ride as Churchill's had enjoyed 20 years previously. Mr Heath was obliged by the oil price shock to perform his celebrated U-turn on economic management. He was brought down in 1974 by the coal miners' strike. The National Union of Mineworkers behaved at that time as a part of the opposition, the extension by other means of Labour's parliamentary tactics.

Everything is different now. In 1981 there were nine Liberal and other-party MPs; in 1990 there were only 12. Since then the "third force" of representatives of centre parties and Celtic nationalists has grown to 44 in the current parliament. For Labour to catch the Tories in a big set-piece vote it must find an issue upon which all these parties can agree, and it must win the support in the lobbies of about a dozen Tory rebels.

Something of the sort might have happened, had there been a majority of 31 and not 100, during the debates on the poll tax. The celebrated amendment moved by Mr Michael Mates, which would have provided for banding of the Community Charge according to income, might have won through. That was in the days of Mrs Thatcher and government by ideology. Such a rebellion is less likely while Mr Major is prime minister, for he has no ideology. He never forgets the lessons he learned in the Whips office. It would be uncharacteristic of him to put an issue to the house if he was uncertain of winning the vote. He will try to square the parliamentary party first, then come to the Commons. So that is where there is business to be done: among Conservatives.

Europe joins the Mickey Mouse club

Re. lists, about, with, J.C., the first years," he says.

Mr Forsgren, formerly treasurer of the parent Disney company, says, however, that communicating with European investors is more difficult than many US executives realise. "The markets in Europe are much less efficient than in the US. The process of conveying information is much slower. You don't have the security analyst coverage you have in the US. You can't assume that, having made a statement in a speech, all the major investors are going to get that message. You make a speech in London and, two months later, it's news in Germany."

He says that Euro Disney

Financial Times 21st March 1992

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

A range of videophones is being launched on to business and household markets. Michio Nakamoto examines their prospects

Phones with a view to profit from vision

When the phone rings do you tend to be slouched in your seat, or leaning back with your feet on the desk? Are you a round-the-clock businessman who regularly keeps in touch with contacts while soaking in the bath?

If so, you may want to rethink your telecommunications habits. The next phone you buy could be a videophone, capable of sending colour pictures of you, bath bubbles and all, down the wire.

In the US, Japan, Britain, France and other leading industrialised countries, companies are introducing a range of videophones to offices and homes. From high-priced machines connected to personal computers to affordable models for home use.

AT&T, the American telecommunications giant, is launching a \$1,500 (850) videophone for homes next month in the US. Matsushita, the French maker of telephone sets, has been selling videophones in France since last autumn, while Hitachi recently launched several models in Japan.

In the US, GEC-Marconi is licensing its technology to BT and Amstrad, which plan to bring out a range of videophones later this year.

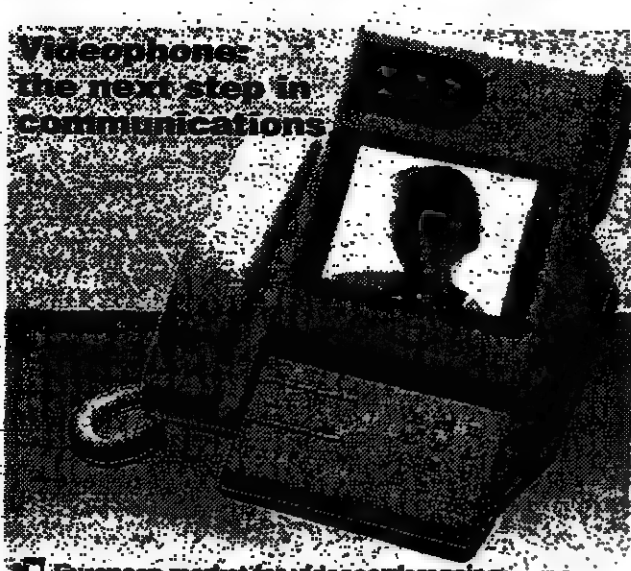
BT, in collaboration with IBM, the US computer group, has developed an electronic card to enable IBM and IBM-compatible personal computers to be turned into videophones. The cards, which are inserted into the computers, will be launched early next year.

"A whole new era of visual communications is here," says Mr Mike Zeaman, of AT&T Consumer Products in the US. He claims the videophone will open up numerous possibilities for new uses of the phone at home and in the office. Deep people, for example, will be able to communicate by telephone for the first time.

The practical benefits to businesses are enormous, says Mr Tony Fish, marketing engineer at GEC-Marconi Electronics. He believes the videophone will help companies save on travelling costs and time by making it easier to take decisions over the phone. "There is a lot of research evidence that shows people will not make decisions over the phone," he says. They prefer to have face-to-face contact.

It will also be far easier to communicate information that requires visual description: graphics in a brochure, new company logos - over the phone.

Although there are obvious benefits to visual communication, the development of video-



European market for videoteleconferencing

1990 \$35.44m estimate
1995 \$226.90m forecast

US market for videoteleconferencing
1990 \$59.44m estimate
1995 \$5.33m forecast

Number of installed videoteleconferencing units in US
1990 4,660
1995 167,160 forecast

Source: Frost & Sullivan

Excludes audioconferencing

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than the conventional telephone. Yet, in spite of the advantages, Mr Goldman expects the market for videophones to grow slowly over the next few years, because it will take time to build up an installed base of users.

For home use, one big obstacle is the lack of compatibility of different manufacturers' products. Unlike digital videophones, residential machines are based on an analogue system, for which no international standard has been agreed. Analogue videophones made by different manufacturers, therefore, cannot speak to each other.

So far there are no moves to establish such a standard for analogue phones. Manufacturers, such as GEC-Marconi, are hoping that dominance in the marketplace will establish their own system as the de facto standard.

Image quality will also deter some people. Although the latest videophones can send and receive moving colour pictures, only a limited amount of information can be transmitted through regular phone lines, so the picture quality is far below that of television.

But the greatest deterrent could still be consumer resistance. For all the people who are thrilled by the idea of seeing friends and relatives on the phone, there will be many who dread going on show each time the phone rings.

Few people will relish the thought of a face-to-face confrontation with telemarketers. And many will be concerned that it will not be as easy to tell a casual lie - about not coming in to work, for example - over the phone.

To overcome the problem of privacy, BT has included a special button, which the receiver of a call has to press to open the camera lens. So if the phone rings while you are taking a bath, you can answer without fear of exposure.

Whether or not such a precaution is enough to placate the sceptics, the manufacturers are convinced that the market is set to take off.

In Japan, Hitachi has sold more than 100 units at a price of ¥950,000 (£7,140) each since announcing its videophone early last year. Frost & Sullivan, a market research company, forecasts that the worldwide market for visual communications will be in the region of \$30m a year by 1995.

"It is often pointed out that 60 per cent of a message is communicated through non-verbal cues," says BT's Mr Barron. "That is what makes us think videotelephony is going to be very, very big."

OBSERVER

Genscher's last laugh

It has been a tempestuous few months for Irmingard Schweser, Germany's next foreign minister in succession to her erstwhile mentor, Hans-Dietrich Genscher.

In that time she changed her name (from Adam-Schweser), remarried (to TV presenter Udo Philipp), celebrated her 50th birthday (on 5 April), and now becomes the first woman in the history of the Federal Republic to hold such an elevated ministerial office.

A pharmacist by training, and an economic free marketer by conviction, she has inevitably been called the "German Maggie Thatcher", although she is condemned by the size of her party never to have a real crack at the chancellorship. Nor did she quite make it to the leadership of her party, and now has apparently agreed not to try - in exchange for the foreign ministry.

She hails from Münster in Westphalia - like her great rival in the new generation of Free Democrats, Jürgen Möllemann, the economics minister, who is putting a brave face on not getting the job. Always a protégée of Genscher's, she was for a long time his state secretary for European affairs, well-regarded in Brussels for her capacity to negotiate through the night after her boss had flown off to the next round of engagements.

As foreign minister, she must tread softly for some time to come - coping both with the indelible Genscher stamp left on the foreign ministry, not to mention a Chancellor increasingly calling the foreign policy shots himself.

The real question is whether she can hang on to the post after the 1994 elections if the

coalition wins again; Volker Rübe, ex-secretary-general of the Christian Democrats, just appointed as defence minister, has always wanted her job.

Indeed, the fact that Genscher has chosen to quit now, when Rübe is otherwise engaged, could be seen as a neat revenge by the wily old campaigner.

Financial pilot

It is hard to quibble with the new management team being put in place at British Aerospace. Richard Laphorne, the new finance director, is not as well known as his mentor - Courtlandt Sir Christopher Hogg - but he is well liked in the City, but he knows all about demerger businesses which could come in handy if BAE ever decides to unload its excess baggage.

That said, Laphorne suffers the same sort of problem as does John Cahill, BAE's new chairman. Both come from successful businesses and it is hard to know how much of their apparent success was due to them, and how much to the supporting actors.

Meanwhile, the front-runner for that other BAE hot-seat - the task of remaking BAE's public image - is Hugh Colver, currently chief of public relations at BAE's main customer, the Ministry of Defence. Apparently he told senior colleagues of his plans to leave the MoD on election day "so that there would be no misunderstanding" about his motives for going.

Concrete bunker

Ex-communists in St Petersburg, still nursing their wounds over the decision to rename Leningrad, will see as another provocation the decision to allow Grand Duke



"I must admit, I've taken rather well to infiltration"

Vladimir Ertl, the pretender to the Russian throne abolished in 1917, to be buried in Peter and Paul fortress alongside his ancestors. The request, made by Leonid, the widow of Vladimir, an emigre who spoke poor Russian and set foot in Russia for the first time last year, was granted by vice-mayor Vyacheslav Scharikov yesterday.

Ordinary people are likely to see this as somewhat strange since the duke, who died in Miami last week, was part of an extinct dynasty. They will also be amazed at the amount of rubble which the city authorities will have to remove from the fortress: the Bolsheviks had poured concrete over what was once a special burial place for the grand dukes, but separate from the central cathedral where Peter the Great and other tsars are buried.

Mercury exit

Is the top management team of Mercury Asset Management, London's biggest and most successful quoted fund manager, starting to

disintegrate as the younger generation jostle for power? Generally, there is nothing unusual in the fund management industry about executives coming and going. Indeed it is a healthy sign. But what is amazing about Mercury is that it has grown into such a huge organisation - it has over 240bn under management and a massive share of the pension fund business - without any loss of its top personnel. Mercury is well beyond a size where economies of scale make sense any longer.

However, there are signs of change. Just before Christmas James Dawnsay, the unit trust boss, quit to join Martin Currie, and now Richard Bernays, one of Mercury's vice chairmen, is off to try to revivify Hill Samuel's big, but sleepy, fund management business. Mercury is maintaining a stiff upper lip. But chairman Peter Stormonth Darling, who has dominated the group for more than a decade, is getting to an age when he should be thinking of retirement. With Bernays out of the way, the two front-runners are David Price, an admin wizard, and Stephen Zimmerman, the investment guru. David Price would make a natural successor but insiders say that the choice is too close to call.

Crossed line

Reader Ed Butcher telephoned a laggardly editor and demanded to know when he'd be paid. "Hold on a moment, please," said the man on the other end before adding, to the sound of taps on a computer keyboard, "have you heard the latest one - what's eight inches long and hard, but at the crucial moment goes dead in your hand?" Then he hung up.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 573 5338. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Settle for regular warnings

From Mr Desmond FitzPatrick, Sir, Joe Rogaly's comments on Mrs Thatcher's Newsweek article ("Free to speak their minds", April 24) are characteristically balanced. Few enough have acknowledged the right of the defeated contestant to comment widely and perhaps uncomfortably on matters which she still regards as of moment.

She will, anyway! Here is how she must see it: in 1979, the country was on its face in the gutter, partly a comic spectacle but principally a dire warning to other nations. She changed all that. Some people have not enjoyed the change, which does not greatly matter since the changes are for good. But, inevitably, she will for ever fear the undoing of her work in some vital respect.

This simple view which I dare attribute to her has enough of the truth in it to command a good measure of respect. So we may as well settle to sharp, regular warnings against what she will perceive as backsliding. We enjoy the benefit of her revolution and must be content to live with the tyranny of her memory.

Desmond FitzPatrick, Five Trans, Field Way, Burnt Common Lane, Nr Ripley, Surrey GU28 6HJ

Diversity benefits electricity supply, despite surplus

From Mr David Porter, Sir, Juliet Sychawa's report, "Electricity surplus of 60 per cent is predicted" (April 24), draws attention to the likely excess of capacity in electricity generation. It also points out that virtually all of the new capacity is gas-fired.

The excess capacity is indeed high by the standards of the former state-controlled industry, but electricity users should welcome the willingness of new privately owned companies to compete with the ex-CEGB generators.

Britain should enjoy the benefit of diversity in power generation and that includes a role for coal, but the electricity industry cannot sustain itself by pricing its product on the output of fully depreciated

coal-fired power stations. Gas-fired generation, using "combined cycle" technology, is being chosen for sound commercial reasons. It is also cleaner and no doubt eventually it will get credit for that.

One of our leading members bought and converted an ex-CEGB power station. With meaning at only one-third of the previous level, it now achieves much higher fuel efficiency and double the previous power output - with a massive reduction in emissions. In most industries, that would be considered a good investment.

David Porter, chief executive, Association of Independent Electricity Producers, Herodsfoot, Cornwall PL14 4XQ

Value of a tenant in US

From Mr David B Simpson, Sir, Concerning your editorial "Tenants squeezed" (April 6), your criticism of the continuing liability of tenants entering into leases following assignment overlooks an essential point.

At least in the US, financing

for real estate projects is based not on the value of the underlying real estate, however measured, but primarily, and sometimes entirely, on the creditworthiness of the tenant and the perception of the lease as a type of bond.

If tenants were to be able to shed their liability by subsequent assignment, the lenders would not be receiving that for which they had bargained, and they would withdraw from

high-credit net lease financing. At a minimum, any statutory scheme designed to release an original tenant's continuing contingent liability, notwithstanding the terms of the lease, should only take effect following the retirement of any financing predicted on the original tenant's credit. David B Simpson, Holtmann, Wise & Shepard, 745 Fifth Avenue, New York, NY 10151, US

Political system

From Mr Karel Lannoo, Sir, I agree with Edward Mortimer ("European puzzle still unresolved", April 16) where he writes that it is very difficult to generalise about the election results in west European countries. I think, however, that there is one exception, ie the rejection by an important part of the voters of the traditional political system, which they see as dominated by corrupt, incompetent and nepotistic politicians. This attitude benefits the extreme right and new parties and lies at the basis of their success in Belgium, France, Italy and possibly also in Germany. It is up to western politicians to come up with credible proposals for the improvement of our political system.

Karel Lannoo, 58 rue de la Brasserie, 1050 Brussels, Belgium

Unions argue that lack of funds seriously restricts EOC

From Sue Bond, Julie Cornwall, Roger McKeown, Cath Pickering and Dorothy Robson, Sir, As the local trade union representatives at the Equal Opportunities Commission, we were shocked to read in Diane Summers' article ("EOC is criticised over value for money", April 22) that the recent review of the EOC would find that it failed to provide value for money. We are not aware of any evidence to suggest that the report being prepared will include such allegations, but there is plenty to suggest that the commission is constantly achieving the

impossible on a shoestring.

The EOC has brought pioneering cases under the equality legislation, carried out substantive investigations and produced authoritative research and reports. By its very nature, the work is labour-intensive and the expertise of the staff is its most important resource. These criticisms can only come from an attempt to discredit the report and the EOC by implying that money spent on equal opportunities is money wasted.

The real issue is the pitiful amount of money provided by the government in the first place. The EOC's grant-in-aid

has been drastically cut in real terms for years. Consequently, our abilities to fulfil the statutory duties outlined in the Sex Discrimination Act and Equal Pay Act are now seriously restricted. Staff are already stretched to give legal advice on a wide range of issues to the thousands of people, mostly women, who have suffered as a result of discrimination, and who cannot afford a solicitor and usually have nowhere else to go for help.

What we clearly need are more staff and more resources, and it is the government that is to blame for undermining yet another vital public ser-

vice. Our respective unions have long campaigned for a properly funded EOC, and our members at the commission intend to continue fighting to defend our jobs and conditions, the service we provide to the public, and also the importance of equal opportunities in a far from equal society.

Sue Bond, Julie Cornwall, Roger McKeown, Cath Pickering, Dorothy Robson, trade union side officers, NUCCPS and CPSSA, Overseas House, Quay Street, Manchester M3 3HN

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INTERNATIONAL COMPANIES AND FINANCE

Siemens advances 8% on strong domestic market

By Andrew Fisher in Frankfurt

SIEMENS, the German electrical and electronics group, yesterday reported a rise of 8 per cent to DM859m (\$521m) in net profits for the first half of its current financial year, with business growing faster at home than abroad.

It said activity improved slightly towards the end of the second quarter from the moderate rate seen previously. But progress was different throughout the group, with standard electrical products feeling the impact of the worldwide economic weakness. Among the best performing sectors were telecommunications, power generation and medical technology. The rail systems division was also buoyant with a

50 per cent increase in orders from east Germany. The overall east German order inflow was DM1bn higher at DM2.4bn, but this partly reflected the first-time inclusion of Siemens' new subsidiaries there.

The domestic market provided the main impetus behind Siemens' turnover and orders, with foreign business relatively flat. Mr Karlheinz Kaske, chief executive, said in March the worldwide economic slowdown did not appear to be ending quickly. Turnover in the first six months ended March 31 was up by 8 per cent to DM365bn, while Germany showed a 12 per cent increase, foreign sales were only 5 per cent higher.

The new order trend was still sluggish with a rise of 3

per cent to DM43bn - in the first quarter, the inflow was 1 per cent lower - but Siemens said this kept the group on target to reach the DM850m expected for the full 1991-92 financial year. Incoming domestic orders advanced by 7 per cent, with no improvement at all in foreign business.

Orders and turnover rose at Siemens Nixdorf Informations-systeme (SNI), formed by combining Siemens' computer business with that of Nixdorf. The order inflow was 7 per cent higher at DM6bn. Turnover jumped by 31 per cent to DM6bn, but the group said sales were weak a year ago in the early months after SNI was formed. SNI has said it hopes to halve its losses this year from the DM781m of 1990-91.

Associated British Foods slips to £175m as investment income falls

By Maggie Urry in London

ASSOCIATED British Foods, the Sunblest bread to Silver Spoon sugar group, yesterday reported a 5.4 per cent fall in pre-tax profits to £175.2m (\$308.3m) as investment income fell and baking margins came under pressure. The figures cover the six months to March 14.

Mr Garry Weston, chairman, said there was a lack of buoyancy in the economy and trading conditions were depressed. He saw no sign of an immediate improvement. The shares fell ahead of the results but recovered to close unchanged at 427p as the profits were at the top end of expectations.

Mr Weston said without a material uplift in the economy where ABF operates in the second half of this year the group would "at best" match the comparable period last year. That suggests a pre-tax profit for the year of at most £322.5m, down from £334.4m.

The figures were affected by the £580m acquisition of British Sugar, owned for 12 weeks of the first half of 1990-91. It



Gary Weston: lack of buoyancy in economy

contributed sales of £370m and trading profits of £74.5m in the first half, compared with £170m and £33.2m in the comparable period. Group turnover was up 17.4 per cent to £2.1bn, and trading profits were 31.5 per cent higher at £160.4m.

British Sugar's profits more than offset the fall in income from the cash used to finance the purchase. However, investment income fell from £94.4m

to £36.6m, with £10m of the fall attributed to lower interest rates. Interest payable was £21.8m against £21.3m. The group's net cash was around £350m at the half-year, down from £416.7m at the September year-end which is a seasonal high point.

After a slightly higher tax rate of 32.4 per cent (31.3 per cent) there was an extraordinary charge of £10.6m which is a provision for the fall in value of the group's stake in Berrisford International. Last year's accounts included a £100.5m write-down of the investment. The holding has now been written down to 18p a share.

In the UK and Europe sales were 19 per cent up at £1.8bn, and trading profits 37 per cent ahead at £141.8m. The first interim dividend is unchanged at 8.5p. But ABF said following the change in year-end the group was shifting the emphasis between its two dividends towards the other payment. As a result the increase for the 1991-92 financial year will be the dividend to be paid in March 1993.

Lex, Page 16

Testing time for French insurance groups

Alice Rawsthorn examines an industry preparing for partial privatisation

The financial figures of France's grand old insurance companies which have been announced over the past week or so have not made pleasant reading.

The bad news began last Wednesday when Axa, the largest private sector insurer, announced a 28 per cent fall in net profits to FF2.4bn (\$436m). Union des Assurances de Paris (UAP), the state-controlled company which is the biggest single force in French insurance, followed on Thursday by disclosing an 11 per cent decline to FF3.8bn.

The week ended with Friday's news that Assurances Générales de France (AGF) had made static profits of FF2.7bn. This week began with yesterday's announcement from Groupes des Assurances Nationales (GAN), which, like AGF is a state concern, that its net profits had slipped by 1.7 per cent to FF2.3bn.

This picture of sluggish profits comes at a sensitive time for the French insurance industry which is preparing for the government's partial privatisation programme, pressing ahead with its international expansion and facing significant changes in its traditional domestic market.

So far France's insurance groups have led fairly sheltered lives thanks to their hold over their home market. The

French market slowed last year and the Paris property sector weakened, thereby posing problems for insurers, such as GAN, which have been active investors in the capital. But the French insurers have been spared the horror stories that have hit their US and UK counterparts. They are also, according to Mr Tom Bennett, European insurance analyst at

tion on pricing - and therefore on profitability - has been the most fierce. Moreover the mutual companies, the specialist insurers servicing particular groups, are expanding rapidly in motor and home insurance.

But the real threat to the big French groups is the structural change in distribution patterns. At present they sell their

ers to operate as brokers. The brokers are also becoming more powerful due to an influx of foreign investment.

There are also signs of some big insurers attacking the status quo. Axa has quietly started direct sales of motor insurance. If other big insurers follow, direct selling could become as common in France as in the UK where it repre-

The industry faces these changes at a time when the three state-controlled companies - UAP, AGF and GAN - all need to present a sales pitch to the stock market when the state sells part of its holdings, possibly later this year. The plans for partial privatisation have yet to be finalised. The insurers do not yet know if they will be able to raise capital in the share sales.

One reason why they are so keen for capital is to finance their international expansion. Over the past 10 years the big French companies have been diversifying into other European countries. So far they have met with mixed success. Some companies, such as GAN, ran into difficulty in their foreign markets last year.

Undeterred the French insurers are continuing their expansion. AGF is locked in a legal battle over its attempt to invest in Aachen and München Beteiligungen of Germany. AGF is awaiting the delivery of the first judgment due next month. UAP is also ambitious in Germany. It hopes to take a 50 per cent stake in Colonia, the German company, by swapping part of its minority holding in Victoria, the French company that controls Colonia.

AGF and UAP are willing to bide their time until their deals come to fruition. Luckily they have the resources to do so.

Paribas, "solid, asset rich, reasonably well-run businesses". The life insurance market is poised for healthy growth in France following the forthcoming reforms of the pension system which should create a lucrative new market for the insurers in private pensions.

The outlook for the non-life sector is not so rosy. The growth potential is lower and this is the area where competi-

products through networks of agents working for them on an exclusive basis. The agent system protects the vested interest of the established insurers by making it difficult - and expensive - for new competitors, notably foreigners, to expand in France.

However, there are moves among the agents to break away from their exclusive relationship with individual insur-

ants 10 per cent of the market.

This might increase the French majors' market share in the short term, but over the long term it could weaken their position by making it easier for new players to expand. "The market is changing," said Mr Michael Rutter, European insurance analyst at BNP in London. "Life is going to get much tougher for the French insurers."

Rank offers 22 UK hotels for sale

By Michael Skapinker in London

THE RANK Organisation has put 22 of its UK hotels up for sale, including the Royal Garden and Royal Lancaster hotels in London. The company, whose interests include cinema, film distribution, bingo and Butlin's holiday camps, said although it had received several approaches it did not expect to find one buyer for all the hotels.

Mr Michael Gifford, chief executive, said the sale of all the hotels would take several years. He expected to sell one or two hotels before the end of

the financial year in October. City estimates of the total value of the hotels - five in London and 17 in the provinces - range from £300m to £350m (\$328m to \$361m).

Rank will retain more than 30 other hotels which are linked to operations such as Butlin's and the Shearings coach holiday business. Mr Gifford said the sale would help the group reduce net debt from 64 per cent of shareholders' funds at the end of the last financial year to 50 per cent.

Rank's shares rose 15p on the announcement, closing at 78p. The view in the City was the relatively expensive hotels

did not fit in well with Rank's other businesses, which tend to cater to the mass market.

Mr Paul Slattery of Kleinwort Benson said the hotel business was one in which Rank was "a mile wide and an inch deep. They're not a major player in hotels and they're unlikely to become one. They will be able to concentrate on those businesses in which they're committed to growing."

He said the sale of the provincial hotels was likely to prove difficult. The number of establishments on the market has been swollen by hotels that have gone into receivership. Lex, Page 16

Kingfisher diversification

By John Thornhill in London

KINGFISHER, the UK retailing conglomerate which includes Woolworths and B&Q, is investigating whether to open discount warehouses for office products in partnership with Staples, a US speciality retailer.

The two companies are conducting a study which may lead to an agreement to open stores by the year-end. Such a move would have a significant impact on the somewhat sleepy UK office products market. Staples runs 125 stores in the US selling a wide range of deeply discounted office prod-

ucts and furniture in super-market-style outlets.

Staples stores stock about 5,000 brand name office supplies spanning computers and cleaning equipment. Staples has acquired a reputation for aggressive organic expansion. The company also owns a 18 per cent stake in Business Depot which operates three stores in Canada.

It is not yet clear if the two parties would simply try to replicate the Staples format in the UK. Kingfisher possesses a deep knowledge of suitable out-of-town retailing locations through its operation of the B&Q DIY chain.

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The Kingdom of Belgium

US\$200,000,000
Floating rate notes due
October 1994

In accordance with the provisions of the notes, notice is hereby given that for the interest period from 28 April 1992 to 28 October 1992 the rate of interest on the notes will be 4 1/4% per annum.

The interest payable on the relevant interest payment date, 28 October 1992 will be US\$5,242.18 per US\$250,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

ALLIANCE+LEICESTER

Alliance & Leicester
Building Society

£300,000,000
Floating rate notes 1994

For the three months 24 April 1992 to 24 July 1992 the notes will bear interest at 10.6425% per annum. Interest payable on the relevant interest payment date 24 July 1992 will amount to £132.30 per £5,000 note and £2,646.05 per £100,000 note.

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DIVIDEND ANNOUNCEMENT

The Board of Directors announces that a dividend has been declared on each of the below mentioned Portfolios at the rate per share shown which will be paid on 15th May 1992 to the respective shareholders of record at that date as at the close of business on 31st March 1992.

6.75 cents (U.S.) per share for Global Bond Portfolio
2.375p per share for Asian Portfolio
0.46p per share for U.K. Growth Portfolio

The Board of Directors
31st March 1992

ENTE NAZIONALE PER L'ENERGIA ELETTRICA
LIT 500,000,000,000 FLOATING RATE NOTES DUE 2000

In accordance with the provisions of the Notes, notice is hereby given as follows:

• Interest period: 28th April 1992 to 28th October, 1992

• Interest payment date: 28th October 1992

• Interest rate: 12.0625% per annum

• Coupon amounts: LIT 306,580 per Note of LIT 5,000,000

LIT 3,065,825 per Note of LIT 50,000,000

AGENT BANK
Banco di Sicilia

Xerox shows 10% gain in net profit to \$128m

By Karen Zagor in New York

XEROX, the US document-processing group, yesterday unveiled a 10 per cent improvement in first-quarter net profits on a 3 per cent increase in revenues.

Net income for the three months ended March 31 totalled \$128m, or \$1.10 a fully diluted share, against \$116m, or \$1.01, in last year's first quarter. Revenues were \$3.31bn, compared with \$3.2bn.

Income from the group's document-processing business was \$1.13bn, up 3 per cent from the previous year. Revenues also rose 3 per cent to \$3.3bn. Mr Paul Allaire, chairman, said sales of less expensive copiers and decentralised electronic printers continued to show strong growth worldwide. However, the company's overall performance was hurt by the weak economic climate in Japan and some parts of Europe.

During the latest quarter, Xerox cut about 1,000 jobs as part of the company's previously announced plans to reduce its workforce by about 2,500. Mr Allaire said the effect of the total reduction would be reflected in Xerox's financial results later in the year.

Earnings from Xerox's insurance and financial services operations rose to \$66m in the quarter from \$47m, though revenues dipped to \$944m from \$1bn a year ago.

The company, which has been moving away from real estate and third-party transactions, attributed the decline in revenues to strategic changes in property and casualty insurance operations. Interest and headquarters expenses rose to \$51m from \$41m, limiting earnings from insurance and financial services to \$18m against \$6m last year.

P&G lifted by foreign markets

By Martin Dickson in New York

PROCTER & GAMBLE, the US consumer products group, yesterday reported a 12 per cent increase in third-quarter net earnings, helped by sales growth in foreign markets.

The company made \$474m, or \$1.33 a share, compared with \$424m, or \$1.16, in the same period of last year. Sales rose from \$5.79bn to \$7.48bn.

Mr Edwin Artzt, the chairman, said that business was "getting better. This was a solid quarter for us. Unit volume, sales and pre-tax operating earnings were all up 10 per cent or better, despite continued significant investment in new products."

The company said the increases in sales and earnings were due to "improved operations of the business, reflecting broadly based unit volume growth, particularly outside the US."

Although other income increased primarily from one-time sales of assets, this was more than offset by higher interest expense and a higher effective tax rate.

For the nine months net earnings were \$1.53bn, compared with \$1.47bn in the same period of 1991. This worked through at \$4.32 a share, against \$4.06. Sales rose from \$20.3bn to \$22.19bn.

Canada defers action on O&Y aid

By Bernard Simon in Toronto

THE Canadian government for the time being will not offer any financial assistance to Olympia & York, the debt-burdened property developer.

The political risk of bailing out the wealthy Reichmann family, which owns O&Y, and the success so far in containing the fall-out from O&Y's troubles have led the government to defer taking a decision on a loan guarantee requested by O&Y and its lenders.

The guarantee is required to facilitate the sale-and-lease-back of the 36-storey Exchange Tower building in Toronto. O&Y needs funds from the deal to retire a commercial paper programme secured by the building.

A senior government official said yesterday that Ottawa

would "hang back and watch for a bit". The cabinet has yet to consider any proposal to support O&Y.

The government's hesitance reflects public resistance, including in many business quarters, to the use of public funds to prop up O&Y. The Globe & Mail newspaper said in a weekend editorial that there was "no public policy interest in shielding the Reichmanns, their banks or the banks' shareholders from the consequences of their actions".

An executive with one of the country's largest property brokers said many agents would welcome any weakening of the grip that O&Y and another large developer, Cadillac Fairview, have on the downtown Toronto office market.

The government had considered helping O&Y, which is

world's biggest property developer, when it appeared O&Y's troubles might destabilise the banking system and currency markets. However, the chief executives of O&Y's two biggest creditors, Canadian Imperial Bank of Commerce and Royal Bank of Canada, have said that write-offs of their portions of O&Y's US\$1.2bn debt would have only a limited impact on their earnings.

Disgruntled holders of unpaid commercial paper remain a potential threat to O&Y's stability. Under the trust indenture of the Exchange Tower commercial paper programme, the trustee is obliged to declare O&Y in default if more than 25 per cent of holders ask it to do so.

Royal Trust, the trustee for the programme, said it would act "in the best interests of our

note-holders". The trust company is reported to have set up a special committee to consider the delicate fiduciary issues raised by O&Y's delay in redeeming the paper.

Mr Donald Wright, president of Merrill Lynch Canada, one of seven securities dealers that made the market in O&Y commercial paper, said he still expected "a happy outcome" on the commercial paper issue.

In keeping with their obligation to create a secondary market, several securities firms, including Merrill Lynch, still hold inventories of Exchange Tower paper. The rest is held by institutional investors.

Mr Wright noted O&Y scrupulously repaid, with accrued interest, another commercial paper programme on which redemptions were delayed by its liquidity crisis last month.

Compaq hit hard by price drop

By Louise Kehoe in San Francisco

COMPAQ Computer's first-quarter earnings plunged as the personal computer manufacturer struggled to respond to rapidly declining prices and fierce competition. In addition, the company said it expected second and third-quarter earnings to be below those of the first quarter.

Separately, Compaq announced it was to withdraw from the Ace Initiative, an industry group it co-founded with Digital Equipment and Microsoft a year ago to establish a new hardware and software standard for advanced personal computers.

Compaq's first-quarter net income was \$45m, or 53 cents per share, a 90 per cent decline from \$114m, or \$1.26, in the same period last year. Revenues were \$783m, down 19 per cent from \$971m in the first quarter of 1991. The stock fell almost \$3 in midday trading to \$24.

Compaq blamed its earnings decline on the extraordinary drop in personal computer prices recently.

"Our financial results for the remainder of the year will continue to be influenced by aggressive pricing and increased expenses due to an ambitious advertising schedule; the introduction of new products late in second and third quarters; and expansion of our distribution," said Mr Eckhard Pfeiffer, president and chief executive.

Compaq will launch a new range of lower priced desktop and portable personal computers in June.

"We'll broaden our line with these aggressively priced, entry-level desktops and notebooks that will appeal to our traditional business customers as well as customers in the home, individual user and small business markets," Mr Pfeiffer said.

The company was "unlikely to see the positive impact of our plans on earnings before

fourth quarter", he warned.

Compaq's withdrawal from Ace is widely seen as the final blow in a series of events that have significantly weakened the group's ability to establish a new standard for personal computers based upon MIPS Computer's Risc microprocessor.

Explaining Compaq's decision to withdraw from Ace, Mr Pfeiffer said the company had put "on hold" its plans to launch products based upon a "reduced instruction set computing" (Risc) architecture this year, and instead would continue to focus on developing machines built upon Intel microprocessors.

Earlier this month Digital Equipment and Microsoft, two other key members of Ace, announced a new alliance focused upon Digital's new "alpha" microprocessor. The company, which developed the Risc microprocessor, last month was acquired by Silicon Graphics, a workstation manufacturer.

IBM seeks deals with clone makers

By Alan Caine

INTERNATIONAL Business Machines, the world's largest computer manufacturer, is striking unlikely bargains in its fight to protect its share of the personal computer market, which was once almost 50 per cent.

Hard on the heels of its agreement to develop advanced PCs with its arch rival, Apple Computers, it is seeking deals with "clone" manufacturers. These are companies whose low-priced copies of IBM's designs cost the US manufacturer much of its dominance in the PC market place.

Clones are functionally and

sometimes physically almost indistinguishable from IBM's own designs. However, because clone makers have lower fixed costs and are prepared to accept much thinner profit margins they can sell for lower prices.

Reports suggest IBM is in talks with Northgate Computer Systems which could lead to it taking a stake in the small PC manufacturer, which is seeking new investment.

Based in Minnesota, the company manufactures a complete line of high-performance, low-cost clones, including notebook computers, desktop machines and tower configurations.

The important element to

Northgate Computer Systems' recent success has been the appointment in 1988 of Mr Gary Heid, first as chief operating officer and then president. The company grew from revenues of \$32m in 1988 to \$300m in 1990.

The company said yesterday it was in talks with several potential investors, but would neither confirm nor deny IBM was among them.

IBM is test selling a clone in south-east Asia and there has been speculation, which has not been denied, that it is seeking an agreement with a clone manufacturer in Taiwan or Singapore to provide low-cost PCs for the European market.

Dow Corning suffers 15% decline

By Karen Zagor

DOW Corning, the 50-50 joint venture between Dow Chemical and Corning that is the world's biggest manufacturer of silicone breast implants, yesterday reported a 15.6 per cent decline in first-quarter earnings, reflecting charges related to the implants.

The Michigan-based company, which last month said it would withdraw from the silicone implant business, had net income of \$36.3m on sales of \$484m, against \$43m on sales of \$452m in the first quarter of the previous year.

In the latest quarter, the company had \$24m of expenses

related to breast implants, which Dow Corning said "contributed largely to the reduction in profits". A change in accounting standards contributed \$16.4m towards Dow Corning's earnings in the latest quarter.

Earlier this month the US Food and Drug Administration (FDA) sharply restricted the use of silicone gel breast implants after an advisory panel concluded that the devices had not been proved to be safe.

Mr Edward Steinhoff, chief financial officer, said the company does not expect the breast implant issue to continue to affect prof-

its at the same rate.

Mr Steinhoff said the company's first-quarter sales paralleled the gradual economic upturn in the US. "Other major economies are slowing, however, but our good geographic balance is helping Dow Corning maintain steady revenue growth."

Mr Steinhoff said sales growth in the US had been led by general silicone activities.

"While the economic picture in Europe is gloomy now, we are well-poised to take advantage of that area's longer-term prospects for growth with a \$300m expansion to our facilities in Barry, Wales," Mr Steinhoff added.

Hershey Foods ahead to \$58m

HERSHEY Foods, the US confectionery group, reported higher first-quarter earnings, driven by improved results from US chocolate operations, Bloomberg reports.

Net income rose to \$58.92m, or 65 cents a share, from \$48.84m, or 54 cents, in the 1991 first quarter. Sales advanced to \$800.97m from \$684.57m.

Hershey Chocolate USA was the principal contributor to earnings. The consolidation of Nacional de Dulces and Gubor Schokoladen, acquired in 1991, also boosted results.

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NOTICE OF MEETING OF HOLDERS OF THE SECURITIES

10:00 A.M. May 19, 1992

Office of the Trustee
277 Park Avenue
7th Floor Auditorium
New York, New York

At the request of Olympia & York Water Street Finance Corp. (the "Issuer") and pursuant to Section 9.03 of the Indenture, dated as of May 22, 1988, between the Issuer and Manufacturers Hanover Trust Company as Trustee (the "Trustee"), we, as Trustee, have scheduled a meeting of the Holders of the Securities and their authorized representatives at 10:00 a.m. on May 19, 1992 in the Auditorium on the 7th floor of our 277 Park Avenue office in New York City so that the Holders will have an opportunity to receive information from the Issuer as to the current status of the Securities and to take any action requested by the Issuer which may be appropriate in connection therewith. The Issuer has informed us that it will have a representative present at the meeting who will address the Holders and will be available to answer questions.

We have been advised that in order to ensure that only Holders of the Securities and their authorized representatives attend the meeting, security measures have been imposed and, thus, each Holder or its duly authorized representative wishing to attend the meeting must, prior to the meeting, contact Mr. Adrienne Vecchio, of the Trustee, by telephone at 212-671-3327 or by teletype at 212-613-7799 or 212-613-7800 (Attention: Mr. Adrienne Vecchio) in order to identify himself and obtain a voting slip. We have been further advised that not more than 3 representatives of any Institutional Holder will be permitted to attend the meeting.

Capitalized terms used herein and not defined herein shall have the meanings assigned thereto in the Indenture.

Manufacturers Hanover Trust Company,
as Trustee under the Indenture, dated as of May 22, 1988,
of Olympia & York Water Street Finance Corp.

April 28, 1992

PLEASE NOTE: The Trustee shall not be responsible for the selection or use of the checking numbers shown in this notice, nor is any representation made as to their correctness indicated in this notice or on any other document. They are included solely for convenience of the Holders.

All of these Securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE

April 1992

4,600,000 Shares

The Brazilian Equity Fund, Inc.

Common Stock

BEA Associates - Investment Adviser

Brazilian Co-Advisers:

Garantia Administracao de Recursos S.A.

Patrimonio Planejamento Financeiro Ltda.

Mitchell Hutchins Asset Management Inc. - Administrator

2,300,000 Shares

James Capel & Co.

PaineWebber International

Donaldson, Lufkin & Jenrette

Nomura International

Inverlat International Inc.

MBA

Merrill Lynch, Pierce, Fenner & Smith Inc.

OBSA International, Inc.

InverWorld

Vestrust Securities, Inc.

This tranche was offered outside the United States and Canada.

2,300,000 Shares

PaineWebber Incorporated

Donaldson, Lufkin & Jenrette

Securities Corporation

Nomura Securities International, Inc.

Bear, Stearns & Co. Inc.

A.G. Edwards & Sons, Inc.

Lazard Freres & Co.

Prudential Securities Incorporated

Wertheim Schroder & Co.

Advest, Inc.

Janney Montgomery Scott Inc.

Piper, Jaffray & Hopwood

Sutro & Co. Incorporated

Branch, Cabell and Company

Fahnestock & Co. Inc.

Josephthal Lyon & Ross

The Principal/Eppler, Guerin & Turner, Inc.

Alex. Brown & Sons

Goldman, Sachs & Co.

Lehman Brothers

First Albany Corporation

Tucker Anthony

First Equity Corporation

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of Florida

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INTERNATIONAL COMPANIES AND FINANCE

Qantas considers stake in carrier

By Kevin Brown in Sydney

QANTAS Airways, Australia's government-owned international carrier, yesterday said it was considering bidding for a significant stake in Australian Airlines, the domestic carrier which is to be privatised next year.

Mr John Ward, chief executive, said Qantas would file an expression of interest with the government's airline sales task force on Thursday, the deadline for indicative offers.

However, Mr Ward said Qantas had not finally decided to bid for Australian, and indicated the airline also planned to discuss a possible operating agreement with Ansett Australia, the domestic carrier jointly

owned by TNT and News Corporation.

He said Qantas's preference was for a significant holding in Australian, but it would be unable to judge whether to bid for a controlling stake until the next stage of the sale, when the government would discuss detailed options with bidders.

Qantas has been barred from discussions with Australian Airlines and other airlines since an information memorandum on Australian was circulated by the government shortly before Christmas.

However, the government announced in February that a ban on cross-shareholdings between Qantas and the domestic airlines would be lifted as part of a proposed second

stage of deregulation in the Australian aviation market.

Mr Ward said the acquisition of a significant stake in Australian was not beyond the financial capacity of Qantas, although short-term bridging finance might be required until the international airline's own partial privatisation was finalised.

"I wouldn't see a stake in a domestic airline as being insurmountable," he said. "We have been trading profitably for several months [and]... we don't see anything in our financial position incompatible with a bid for Australian."

Mr Ward said the government's revised aviation policies, which would allow domestic

carriers to fly on international routes and create a single aviation market in Australia and New Zealand, had confused the prospects for its own partial privatisation.

However, he said the airline hoped the sale of 49 per cent of its capital would go ahead later this year, either by way of a trade sale or a flotation on the Australian Stock Exchange.

Initial enthusiasm for the airline sales has cooled in the face of international recession and changes in government policy. But British Airways and Air New Zealand are believed to be interested in acquiring stakes in Australian Airlines. Singapore Airlines is believed to be interested in taking a stake in Qantas.

Tokyu Store gross profits fall 18% to ¥10.8bn

Gencor profits hit by weak commodity markets

By Philip Gawth in Johannesburg

TOKYU Department Store yesterday reported that group pre-tax profit fell 18 per cent to ¥10.8bn (\$80m) in the fiscal year ended January 31, AP-DJ reports.

Sales were up 8.2 per cent at ¥588.2bn from ¥545.2bn last time.

Reflecting a general trend among Japanese department stores, Tokyu's pre-tax profit suffered because management and marketing costs rose faster than sales while sales of luxury goods were damped by the slowdown in Japan's economy.

The group suffered a net loss for the past fiscal year of ¥346m, against a profit of ¥5.07bn the year before.

This was mainly because of a special loss suffered through Daiwa Securities Company's "Tobashi" trading of Tokyu stock.

Through Tobashi trading a securities company arranges repurchase agreements, selling and buying shares for customers at artificial prices to allow clients to avoid posting losses on their investments in their earnings reports.

Tokyu claimed ¥90.5bn in damages from Daiwa, but the broker agreed to compensate only 50 per cent of that amount.

That left Tokyu with a loss of roughly ¥11bn.

For the current fiscal year, Tokyu expected group pre-tax profit to climb 4.6 per cent to ¥11.3bn, with sales rising 2.1 per cent to ¥570bn.

The company said it projected last fiscal year's net loss to swing to a net profit of ¥4.4bn.

Correction Tokai Bank

In yesterday's edition of the Financial Times the securities valuation losses of the Tokai Bank were incorrectly listed in a table as ¥84.7bn.

This amount was the valuation loss of the Bank of Tokyo. The Tokai Bank's correct valuation loss was ¥54.7bn.

CONTINUING weakness in world commodity markets caused a 28 per cent drop in earnings at Gencor, the South African mining group, in the six months to the end of February.

Attributable income dropped by 26 per cent to R562m, (\$195.8m) with earnings per share down by a similar margin to 47.8 cents from 65 cents in the same period last year.

Mr Brian Gilbertson, chairman, said: "The results reflect the difficult part of the commodity cycle we're in." He noted that if transaction profits were stripped out of the 1991 results then the earnings decline was much more modest, from 58 cents to 48 cents per share.

Mr Gilbertson did not forecast a quick turnaround, and said earnings for the second half "will not easily match the level just reported".

He said, though, that all the companies in the group were well positioned for an upturn. Malbak, Sappi and Gencor have all recently made rights issues.

Although most commodity markets remained depressed, Mr Gilbertson discussed some optimistic pointers. On the ferro-alloys side, ferro-silicon



Gilbertson: not forecasting a quick turnaround

and ferro-chrome prices have firmed recently.

Sappi, the paper products group, has confirmed a turnaround in pulp prices, while stainless steel order books at Middelburg Steel and Alloys have picked up. However, Mr Gilbertson said: "It's only one or two swallows. The summer is not here yet."

Gencor has two very large capital projects on hand: the Columbus stainless steel joint venture with Anglo American,

and the Alusaf aluminium project.

Mr Gilbertson said he would be surprised if both projects, with a cumulative cost of over R6bn, did not receive the go-ahead. A decision on Alusaf is expected during July, while Columbus should get the go-ahead this calendar year.

Following a R2bn rights issue earlier this year, the Gencor group had considerable cash on hand, and Mr Gilbertson said he was still hopeful Semanor would be able to finance its share of the Columbus project without recourse to shareholders.

Responding to ongoing speculation about links with Lonrho, Mr Gilbertson said that they were in discussion with Lonrho with a view to achieving future synergies between our different platinum operations.

He said these talks had been going on for a long time and were nothing new. He added that the platinum assets, over which Gencor has pre-emptive rights, were the most attractive asset in Lonrho, but that they would also be interested in other mining assets, such as the Ashanti gold mine in Ghana, should they be on offer.

Other Lonrho interests such as motor-dealerships, tea and hotels were "not our natural scene".

Rand Mines group drops 71%

By Philip Gawth

THE WEAK gold price and higher operating costs combined to cut net profits by 71 per cent for the four gold mines in the Rand Mines group during the March quarter.

After-tax profit dropped to R73m (\$25.4m) from R26m the previous quarter. The results testify to how vulnerable marginal gold producers are to small variations in the cost of mining, or the price of gold.

Total one million, average yield and gold production, at 11.6 tonnes, was virtually unchanged from the previous quarter.

However, total costs rose by nearly 5 per cent to R270m

while revenues were lower because the average gold price received dropped 2.3 per cent to R32.517 per kg. Only the Blyvooruitzicht mine made a working profit from its underground operations.

The other mines enjoyed relief from their surface operations, but Harmony is near the end of its surface reserves and the reserves at ERPM and Durban Deep are very low grade.

The main cause of the fall in group profits was the performance of Harmony, by far the largest of the group's mines, and the largest marginal producer in the industry.

Its net profit declined to R8m from R18.3m, in spite of

increasing underground gold production to 6,012kg from 5,841kg.

Underground working costs during the quarter were R33,500 per kg, compared to a gold price of R31,400 per kg.

Mr John Turner, chairman of Rand Mines gold division, said further rationalisation of operations at Harmony had become inevitable. This could involve a further 8,000 job losses. The mine's labour force has shrunk to 13,000, from 21,000 in 1989.

Net profit at Blyvooruitzicht dropped to R2.7m from R5.2m and to R1.8m from R2.5m at Durban Deep. ERPM made a loss of R5.3m, against R1.9m the previous quarter.

Banco Popular rises 30% in first quarter

By Tom Burns in Madrid

BANCO POPULAR, the Spanish retail bank, raised its first-quarter net profits 30 per cent to Ptas4.1bn (\$134.7m), compared with the previous year thanks to the partial sale of its subsidiary in France.

The disposal of 50 per cent of the Paris-based Banco Popular Commercial to the Banco Comercial Portugues earned the Spanish institution Ptas1.5bn in extraordinary profits. Banco Popular's net profit for the first quarter from the day-to-day financial business stood at Ptas2.5bn, 15.5 per cent up on last time.

Banco Central Hispanoamericano (BCH), the domestic retail bank which is the result of the merger between the Central and the Hispanoamericano banks, reported pre-tax consolidated group profits for the first quarter of Ptas3.4bn, an 8.1 per cent increase.

Mr Jose Maria Almuzeategui, BCH's chairman, forecast the group's results would continue at a similar pace throughout this year. In 1991, BCH raised its consolidated net profits to Ptas7.5bn, up 2.7 per cent.

The Banesto group, which like BCH combines banking with widespread industrial assets, reported a first-quarter net profit rise of 1.9 per cent to Ptas1.1bn.

Neste reports sharp downturn

By Sara Webb in Stockholm

NESTE, the Finnish state-owned oil and petrochemicals group, reported a sharp downturn in profits for 1991, and blamed the poor performance on its chemicals division.

Group profit (before extraordinary items, reserves and taxes) plummeted to FM478m (\$105.2m), from FM3.41bn in the previous year. Net sales rose by 13.7 per cent to FM53.03bn, from FM46.63bn.

Neste said its chemicals division

suffered from the sharp fall in international prices which resulted from a downturn in the world economy and the increase in capacity in the petrochemicals and plastics industries.

The group said there had been no sign of a recovery in prices. The chemicals division is Neste's second largest business area with sales of FM5.57bn.

Oil operations, the group's largest business area with sales of FM42.74bn, showed a satisfactory result, despite the

drop in oil consumption in Finland and increased competition following the deregulation of oil imports.

Neste does not release separate profit or loss figures for the individual divisions, but said its gas, shipping, and exploration and production divisions all reported increased profits compared with the 1990 figures.

The state-owned group is being prepared for privatisation, although a date for the sale of shares has not been fixed.

US oil group posts \$114m loss

PHILLIPS Petroleum, the US oil and gas group, yesterday reported a first-quarter loss of \$114m, or 44 cents a share, after \$60m in after-tax charges for job cuts and debt redemption, Bloomberg reports.

The loss compared with net income of \$107m, or 41 cents, in the same quarter last year, when special items reduced earnings by \$42m. Revenue fell to \$3.76bn from \$3.52bn.

Mr C.J. Silas, chairman, said the company's average worldwide crude oil price was down 18 per cent from a year ago while natural gas prices dropped 16 per cent. Excluding special items, the net loss would have been \$26m against earnings of \$148m last time.

Hugo Boss improves 26% to DM35.4m

By Andrew Fisher in Frankfurt

HUGO BOSS, the men's fashion company which is based in southern Germany, last year recovered some of its poise with a 26 per cent rise in net profits to DM35.4m (\$21.5m).

This was in spite of a write-down of DM24m on its loss-making US business. Turnover of Boss, controlled by the Marzotto concern of Italy, was 8 per cent higher at DM997m. Business grew faster in Germany than abroad, the company said.

The company said that Mr René Jäggli, who has said he

would step down as head of the Adidas sports shoe and clothing group at the end of this year, would not become Boss's new chief executive. It said talks with the Swiss-born Mr Jäggli had ended, but gave no reason.

Boss is headed by the brothers Uwe and Jochen Holy, who have contracts until 1994, but have said they would leave earlier if necessary. Yesterday they stated that the company's business had improved further in the first quarter of 1992. Steps had been taken to cut the US losses and Boss should be able to achieve profits this year similar to those of 1991.

ETBA

HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A.

INVITATION TO SUBMIT OFFERS FOR THE PRIVATISATION OF HELLENIC SHIPYARDS SA

Following the decision of the Greek Government to privatise certain State-controlled companies, the Hellenic Industrial Development Bank SA ("ETVA") offers for sale the whole of the share capital of Hellenic Shipyards SA (the "Company").

ETVA has appointed Hambros Bank Limited ("Hambros") as its exclusive adviser and representative in relation to this transaction.

The Company

ETVA has owned all the shares of the Company since 1985. The Company owns the Skaramanga shipyard (the "Yard"), the biggest shipyard in Greece and the largest ship repair facility in the Eastern Mediterranean. It has two graving docks — one of 500,000 dwt and the other of 250,000 dwt — and three floating docks — one each of 72,000 dwt, 60,000 dwt and 37,000 dwt. It offers a complete range of ship repair services for all types of ships. The Yard also has shipbuilding facilities, including a 40,000 dwt slipway. It has contracts for the construction of three Type-MEKO 2000 frigates and two fast patrol boats for the Hellenic Navy. The Company has converted part of its facilities for the manufacture under licence of railway rolling stock. It has orders for railcars from Hellenic Railways (OSE) and the Athens-Piraeus Electric Railways (HSAP).

The Company has, in total, approximately 3,700 employees.

Restructuring

It is intended that the Company will be restructured before it is transferred to new owners. Under the restructuring scheme, its fixed assets will be revalued to reflect their market value. Certain of the revalued assets — land, building, graving docks and other immovable assets — will be transferred to the joint ownership of ETVA, other creditor banks, the Greek state and pension funds (the "Joint Owners") in settlement of the amounts due to them by the Company.

The assets of the Company transferred to the Joint Owners (excluding land surplus to the requirements of the Yard) will be rented back to the Company. The rent will have a fixed (but escalating) element and an additional amount based on the turnover of the yard. The Company will have purchase options to acquire the rented assets from the Joint Owners.

Financial Information

In the 6 months to 30th June 1991, the Company had a turnover of \$48.6M, and made a loss before interest charges of \$6.9M. If the proposed restructuring scheme had been implemented at 30th June 1991, the net assets of the Company would have been \$8.8M.

Conditions

The restructuring scheme involves a settlement through the Greek courts with the Company's creditors. The purchaser of the Company will be expected to ensure that the Company fulfils all its contractual obligations, including the naval and railcar construction contracts.

Procedures and Timetable

Interested parties should apply to Hambros at the address shown below for a copy of the form of the Letter of Confidentiality, which will be required before the Information Memorandum will be sent to them. When the signed letter of Confidentiality has been lodged with Hambros the Information Memorandum will be despatched to them.

Parties who have received the Information Memorandum will be permitted — by arrangement — to visit the Yard to inspect its facilities. Request for further information must be addressed to Hambros.

Potential purchasers will be asked to submit their proposals and offers as soon as possible and in any event not later than 5.00 pm in London on 29th May 1992.

The offers will be judged by ETVA, advised by Hambros, having regard not just to price, but also the future of the Company.

ETVA reserves the right to alter the privatisation procedure and timetable if this is considered to be advantageous to either ETVA or the Company.

To receive a copy of the form of the Letter of Confidentiality with a view to obtaining the Information Memorandum please contact

Hambros Bank Limited (Project Finance & Shipping Division),
41 Tower Hill, London EC3N 4JA
Tel: (071) 480 3000; Telex: 8838 51 HAMBRO G; Fax: (071) 702 9227
Attention: Mr. J.F. Cook or Mr. G. Lassardos

This announcement is financed 70% through EC funds

De Beers Consolidated Mines Limited

(Incorporated in the Republic of South Africa)
Registration No. 11/0000706

NOTICE TO MEMBERS

Notice is hereby given that the one hundred and fourth annual general meeting of members of De Beers Consolidated Mines Limited will be held at the Head Office of the Company at 36 Stockdale Street, Kimberley on Thursday, 21 May 1992, at 14.15, for the following business:

- to receive and consider the annual financial statements of the Company and of the Group for the year ended 31 December 1991;
- to elect directors in accordance with the provisions of the articles of association of the Company;
- to consider and, if deemed fit, to pass, with or without modification, the following resolution as an ordinary resolution:

"That the directors be and they are hereby authorised to allot and issue, after providing for the allotment and issue of the deferred shares in terms of the De Beers Employee Shareholders Scheme, all or any portion of the unissued deferred shares of five cents each in the capital of the Company at such time or times, to such person or persons, company or companies, and upon such terms and conditions, as they may determine."

A member entitled to attend and vote at the meeting may appoint a proxy to attend, speak and vote in his stead. A proxy need not be a member of the Company. If required, forms of proxy are available from the Head Office and the offices of the London Secretaries of the Company.

The transfer registers and register of members of the Company will be closed from Saturday, 16 May 1992 to Thursday, 21 May 1992, both days inclusive. Holders of linked deferred share warrants to bearer who desire to attend in person or by proxy or to vote at any general meeting of the Company must comply with the regulations of the Company under which share warrants to bearer are issued.

By order of the board
H.J. Coetzee
Secretary

36 Stockdale Street, Kimberley,
P.O. Box 616, Kimberley, 8300

De Beers

De Beers Consolidated Mines Limited

Transfer Secretariat:
Bancassurance Limited
Bancassurance House
34 Beaufort Street
Bancassurance, Kent 810 4TU

Consolidated Share Registers Limited
40 Cornhill Street
First Floor, Essex
Johannesburg 2001
P.O. Box 9151, Marshalltown 2107
South Africa

Agents of the Company:
Bancassurance Ltd.
Stock Exchange Services Department
100 Park Street
London EC2P 2EP

Sachs Bank Corporation
Apothekendamm 1
CH-4002 Basel
Switzerland

L'Esplanade de Banque
21 rue Laffitte
F-75408 Paris
France

Union Bank of Switzerland
Bahnhofstrasse 44
CH-8001 Zurich
Switzerland

Head Office:
36 Stockdale Street
Kimberley
South Africa

London Secretariat:
Anglo American Corporation of
South Africa Limited
40 Beaufort Street
London EC2P 1AJ

Bancassurance Limited SA
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Belgium

Caixa de Valores
3 rue Montaigne de Paris
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INTERNATIONAL COMPANIES AND CAPITAL MARKETS

GM share issue to be made with cut-price fees

By Richard Waters

GENERAL Motors' proposed \$2bn share sale, the largest non-privatisation offering of shares launched internationally, will be carried out for cut-price fees - although the company is still expected to pay more than \$50m to bankers around the world.

INTERNATIONAL EQUITY ISSUES

Although the fee arrangements have yet to be formally agreed, Morgan Stanley, the US investment bank leading the transaction, is understood to have indicated to other banks that they can expect to receive 25 per cent of the proceeds for their involvement. The indicated fee level falls below the 8 per cent level

which banks generally regard as rock-bottom for such deals. The extra discount reflects the size of the transaction, and a belief that banks involved in underwriting the sale around the world will be motivated more by the amount of fees they will receive than the actual percentage.

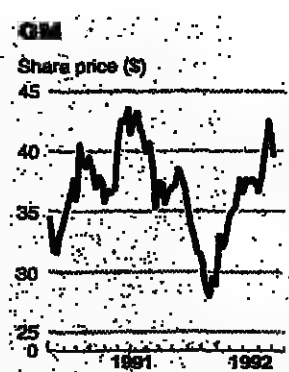
Further details also emerged yesterday of the international portion of the share sale, which is the first to be structured from the US as a series of separate tranches tied to different regions around the world. Morgan Stanley will co-ordinate the 50m-share sale, and will also take a leading role in each separate tranche.

It will be joined in the US, where 35m shares have been earmarked for sale, by First Boston, Lehman Brothers and Merrill Lynch. Daiwa and Nomura will

jointly lead the sale of 4.5m shares in the Far East, with Cazenove and Warburg responsible for a similar tranche in the UK. Co-leaders on the final instalment of 6m shares, to be sold in continental Europe, Canada and elsewhere around the world, will be Deutsche Bank and UBS Phillips & Drew.

The 30 per cent of shares earmarked for sale internationally exceeds the typical 10-20 per cent international tranche on US share issues.

The larger international portion, and the decision to split it into separate tranches, reflects GM's desire to focus more on non-US investors. An international roadshow, beginning in the Far East late next week and moving to Europe the week after, will take its senior management around the world in the build-up to the sale, expected to be completed



around the middle of May.

The size of international tranches seldom reflects the final outcome of share issues, though. To generate a higher profile for their deals internationally and to raise their pro-

file in league tables, US investment banks are known in the past to have announced large international tranches to share offers which have subsequently been sold almost entirely in the US.

GM's share sale is far more internationally targeted than equity and equity-linked issues recently from the two other large Detroit car makers, Ford and Chrysler. Last autumn, Ford targeted 10 per cent of a \$750m convertible preference issue (later raised to \$2bn) at international investors, while Chrysler sold only 5m shares in its 35m-share, \$350m issue to foreign investors.

GM's shares lost ground yesterday, trading at \$38.40, down around \$1 from Friday and \$3 below the price before the issue was announced. GM, which is expected to produce its first quarter earn-

ings today, yesterday released the results for its three non-automotive subsidiaries.

GM Hughes Electronics earned \$18.4m in the quarter, up from \$15.2m a year ago, but was helped by a \$22m gain on the settlement of a patent infringement lawsuit. Electronic Data Systems, the information technology business, made \$133.1m, up from a restated \$108.3m in 1991. General Motors Acceptance, the group's financing arm, reported net income of \$34m, up \$48m, after excluding a non-recurring 1991 adjustment.

Wall Street is expecting the group as a whole to make a loss, although the company has been signalling to analysts that the figures will be much better than the \$1.1bn of red ink recorded in the first quarter of last year.

Berliner Bank posts strong rise to DM56.4m

By Leslie Collett in Berlin

BERLINER Bank yesterday announced strong profits, a higher dividend and plans for a capital increase.

Earnings rose sharply by 37.5 per cent last year to DM56.4m (\$34.3m) as the bank expanded strongly in east Berlin and eastern Germany.

The dividend is raised from 10 to 12 per cent. Mr Wolfgang Steinriede, board spokesman, said the increase was a "first step" towards attaining the level of other leading German banks.

For the first three months of 1992 pre-tax profits rose 69 per cent to DM90m. Mr Steinriede said the earnings outlook for the remainder of the year was "very promising".

The bank plans shortly to raise fresh capital of at least DM500m in two stages to cope with the expansion of business.

Berliner Bank was still interested in merging with Landesbank Berlin, the former Sparkasse of Berlin, said Mr Steinriede. But the City of Berlin, which controls 58 per cent of Berliner Bank, had yet to give its approval.

Some analysts feel that the increase in capital could be interpreted as meaning the bank was now less eager to acquire Landesbank.

Berliner Bank benefited from the reduction in turnover tax and investment benefits granted to Berlin companies by the German government.

In the past, export-oriented Berlin companies first delivered their goods to an affiliate in west Germany in order to get VAT reductions for the company and for the buyer. Only then were the products exported to third countries with the financing usually arranged by west German banks. This business was now being picked up directly in Berlin.

Berliner Bank, which merged last year with Berliner Stadtbank in east Berlin, has 28 branches in east Berlin and eastern Germany where it has gained 120,000 new customers.

It is looking further east and has established links with Wielkopolski Bank, one of the largest private Polish banks located in Poznan, western Poland.

Leif Hoegh improves to Nkr135m in first quarter

By Karen Fosell in Oslo

LEIF HOEGH, one of Norway's biggest shipowners, has improved 1992 first quarter net profit by Nkr40m to Nkr135m and forecasts profits of Nkr350m (\$20.9m) for the year as a whole.

The shipowner also announced that it is restructuring its tanker business by establishing an independent tanker management company, Bona Shipping, Bona, based in Oslo, is expected to be operational from the fourth quarter. Leif Hoegh said that it is seeking partners and investors for tanker activities. "An independent international ship-owning company, incorporating Bona Shipping, will be

established as these activities expand," it said.

The company added it would eventually reduce its equity ownership stake in such a company to less than 50 per cent. Bona will take over the management of Leif Hoegh's existing fleet of 10 Panamax ships as well as two double-hulled Aframax tankers contracted for delivery in 1993 and 1994.

The move would leave Leif Hoegh with a 25-strong fleet comprising liquefied natural gas (LNG) ships, car carriers, container/bulk ships and liner vessels.

In the 1992 first quarter operating profit dipped to Nkr90m from Nkr100m. Freight income fell to Nkr561m from Nkr707m.

De Beers faces 'delicious dilemma'

Philip Gawith on the diamond producer's role in times of recession

WHEN Mr Julian Ogilvie Thompson, chairman of De Beers, delivers his annual statement today, he will be seeking to strike an optimistic note about the diamond market, while not laying himself open to unsustainable predictions.

Last year Mr Ogilvie Thompson forecast that the Central Selling Organisation (CSO) - the De Beers' organisation which markets about 80 per cent of the world's uncut diamond production - was confident of sustaining sales in the event, CSO sales for 1991 were a 3 per cent down on 1990 at \$4.17bn.

Caution is thus likely to be the watchword in today's statement. Diamonds, like few other businesses, thrive on euphoria and confidence. Fear and pessimism are the enemies of the diamond trade, so Mr Ogilvie Thompson will be doing his best to make an optimistic reading of the sea-leaves.

It will not be easy. The US which, like Japan, accounts for about a third of sales, has been a weak market in recent years. Had it not been for prosperity in Japan, CSO sales would have been much lower. However, analysts report that the

Japanese diamond sales have now slowed markedly in 1992, partly as a result of the precarious state of the Japanese stock market.

News from the first three 1992 sights - the term for the rough diamond auctions, which occur 10 times a year - is not good. Mr Richard Stuart, analyst with Martin, believes sales are cumulatively about 20 per cent down on the same period in 1991.

He predicts sales for the first half of the year will be 25-28 per cent down on 1991 and expects CSO sales for the year to drop to about \$3.65bn from \$3.93bn in 1991, this being predicted on an increase of about 25 per cent in second-half sales compared to 1991.

De Beers is playing its traditional role in a recessionary climate, acting as a shock-absorber in the pipeline from producer to final buyer. The CSO attempts to bring stability to the market by adjusting supplies to the diamond cutters to meet demand, while maintaining purchases from producers in terms of contractual commitments. The impact of this policy can be seen in the level of diamond stocks held by the CSO, which have risen by

nearly 50 per cent in the past three years.

The ratio of stocks to CSO sales reached a high of 136 per cent in 1982, which was the worst period for De Beers since 1923. It then dropped to 48 per cent in 1988, only to climb again to 77 per cent at the end of 1991, or 97 per cent on some estimates if account is taken of Russian stocks held as loan collateral.

Analysts point out that there are few parallels between the current mild recession in the market and the dark days of the early 1980s.

Then a deflationary period in the world economy caused vast stocks of diamonds, which had been bought as an inflation hedge, to be deposited on the market. De Beers, as a result, lost a degree of control over the supply of diamonds into the pipeline below the CSO.

Today there are at least two important differences: there is no large overhang of diamonds, held by non-CSO parties, and De Beers has improved its control over the pipeline. It has, for example, detailed information about the state of indebtedness of the cutters. The "delicious dilemma" for

De Beers, as one analyst puts it, is that its control of the market has never been better - it is when times are good that producers get greedy and think of leaving the CSO - but the market is weak.

While De Beers' stabilising role is good for the market, it is not so good, in the short term, for shareholders. The price of stability is higher stocks and paying for this involves a drop in interest receipts. Thus De Beers' interest income dropped from \$378m in 1989 to \$262m in 1990 and \$208m in 1991.

De Beers is also the swing producer in the industry and thus more likely to cut its own production in recessionary times than are, say, the Russians. This will be the likely consequence of the coming on stream this year of De Beers' new Venetia mine in the Northern Transvaal. Venetia's production will probably displace that of other more marginal group producers.

The vulnerable state of the market at present makes a CSO rough diamond price rise unlikely. The last was 6.5 per cent in March 1990. In 1991 a



Julian Ogilvie Thompson: confident of sustaining sales

small price increase caused a very sharp drop in sales - over 40 per cent by value - and De Beers will not want to repeat that.

The longer-term picture must be giving Mr Ogilvie Thompson food for thought. De

Beers profited handsomely from the heavy consumer days of the middle and late 1980s. The question now is: how large is the sustainable market? Can similar growth be expected again, or has the market matured?

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

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Floating Rate Notes Due 2000
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Interest Rate: 4 1/2% p.a.

Interest Period:
29th April, 1992 to 29th October, 1992

Interest Amount per U.S. \$10,000
Note due 29th October, 1992
U.S. \$228.75

Interest Amount per U.S. \$100,000
Note due 29th October, 1992
U.S. \$2,287.50

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Notice of Redemption

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amount is being issued as the First Tranche

unconditionally and irrevocably guaranteed by
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Générale d'Épargne et de Retraite

NOTICE IS HEREBY GIVEN to the holders of the above-mentioned Notes (the "Notes") that, pursuant to Condition 7(c) of the Terms and Conditions thereof, the issuer shall redeem all of the outstanding Notes at their Redemption Amount on 15th June, 1992.

Payment of interest as well as calculation and payment of the Redemption Amount will be made in accordance with the Terms and Conditions of the Notes.

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George Town
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Cayman Islands

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B-1000 Brussels

Bankers' Trust
Company, London

Agent Bank

28th April, 1992

Notice of Conversion Price Adjustment
GOLDSTAR CO., LTD.
U.S. \$70,000,000

3 1/4 per cent. Convertible Bonds due 2006 (the "Bonds")
NOTICE IS HEREBY GIVEN pursuant to Condition 5(c) of the Terms and Conditions of the above-mentioned Bonds, that further to the resolution passed at the Board of Directors' meeting, held on December 14th, 1991, and the amended resolution passed on February 22nd, 1992, to issue 1,364,276 new shares that the Conversion Price for the Bonds has been amended as per Clause 5(c) of the Trust Deed and with effect from January 1st, 1992 will be W18.941 per Non-voting Share.

28th April, 1992

By: Citibank, N.A. (CSDS Dept)
London Principal Paying Agent

CITIBANK

GT CHILE GROWTH FUND

MARCH REPORT

"The market is up by 21% for the first quarter: foreign investment continues to flow into Chile."



"This is GT reporting from Santiago."

Every month, we produce a report for investors in GT Chile Growth Fund.

The March report is optimistic. It points out that the market has risen sharply in the first quarter, and it takes the view that investors can expect further growth in 1992 - provided that inflation can be held down without sharp rises in interest rates.

Investors have already seen net asset value growth of 97.5% over the 12 months to 31.3.92, and of 202.2% since launch on 15th February 1990. (Source: GT Management PLC.)

The Fund is a closed-end investment company, designed for very sophisticated investors outside Chile, investing primarily in stocks quoted on the Chilean Securities Market.

Its investment objective is to achieve a total return in dollar terms, comprising income and capital gains, primarily through investment in equity and debt securities. The Fund is denominated in US dollars and domiciled in the Cayman Islands. It is listed on the London Stock Exchange. The net asset value and the price of ordinary shares are published in the Financial Times.

Please remember that foreign currency fluctuations may affect the value of your investment and that past performance is not a guide to the future. The value of shares and the income from them can fall as well as rise and you may not get back the amount you invest.

For your copy of the Fund's monthly performance update, simply complete and return the coupon.

To: Lucy Fountain, GT Management PLC, FREEPOST, London EC2B 2DL. CALL FREE 0800 212274. Please send me further information and regular monthly performance updates on GT Chile Growth Fund Limited. ☐ I am already a shareholder in GT Chile Growth Fund Limited. ☐

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This advertisement has been issued on behalf of GT Chile Growth Fund Limited by GT Management PLC, a member of IMRO



INTERNATIONAL CAPITAL MARKETS

German rally leads European markets higher

By Simon London in London and Patrick Harverson in New York

EUROPEAN government bond markets overcame fresh political uncertainty to close higher yesterday, with a rally in German bonds leading other markets higher.

German government bonds fell in the morning session following the surprise resignation of Mr Hans-Dietrich Genscher, the foreign minister.

The June bond futures contract on Liffe, the London exchange, fell to 87.05 in early trading, having opened at 87.13. But the contract rose to 87.46 in late afternoon trading. Volume was an active 65,000 contracts. Traders said the price movement was exaggerated as investors moved to cover short positions taken on last week when the market fell heavily.

Yesterday, the State of Baden-Wuerttemberg released preliminary cost of living data for the month to mid-April which showed a 0.3 per cent rise in prices on the month. At this level, inflation is running at a year-on-year rate of 4.3 per cent, from 4.8 per cent in March.

Data from other states is expected this week, with preliminary data for the whole of western Germany expected by the end of the week. Analysts are anticipating an annual rate of 4.8 per cent.

Mr Oskar Issing, Bundesbank board member, said that

GOVERNMENT BONDS

inflation was likely to decline sharply below 4 per cent by late summer. Lower inflation may allow the monetary authorities to cut interest rates and Mr Issing's statement improved sentiment.

THE ITALIAN government bond market followed a similar pattern, opening lower following the resignation of Mr Francesco Cossiga, the president, on Saturday, but closing higher on the day assisted by the strength of other European markets.

The benchmark 10-year fixed rate government bond closed at 98.16 from 98.08 on Friday. The June 10-year bond futures contract on Liffe closed at 98.39, up from an opening level of 98.13.

The market was weaker in the morning session as the market reacted to the resignation of Mr Cossiga, which leaves Italy without a president or prime minister following inconclusive parliamentary elections earlier this month. However, traders said that the resignation could speed the process of political reform in Italy, with positive implications for bond prices in the longer term.

UK GOVERNMENT bonds rallied strongly yesterday, with the strength of the pound on

the foreign exchange markets, and the buoyancy of German bond prices leading gilts higher.

The benchmark 9 per cent gilt maturing 2011 was up 1/4 a point on the day, closing at 99 1/4 for a yield of 9.01 per cent. The June gilt futures contract on Liffe opened at 98.09 but climbed to 98.29 by late afternoon. Volume was around the average, at 33,000 contracts.

Analysts said dealing in longer-dated gilts was dominated by investors and market-makers adjusting positions before Wednesday's auction of £2.5bn 8 1/8 per cent gilts maturing 2017.

The very long-dated stock is likely to appeal primarily to domestic UK investors, since overseas institutions are not active buyers of bonds of more than 10 years' maturity. Hence the auction will be a crucial test of UK institutions' appetite for gilts.

US government securities fell in quiet trading yesterday as the market awaited the announcement of the Treasury's quarterly refunding programme and a variety of economic data, all of which are due out later this week.

In late trading the benchmark 30-year bond was down 1/4 at 100 1/4, yielding 8.112 per cent. The two-year note was also lower, down 1/8 at 99 1/8, yielding 5.406 per cent.

Trading throughout the day was subdued, with dealers and

BENCHMARK GOVERNMENT BONDS

	Coupon	Yield	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	10.00	102.1375	+0.131	8.87	8.71	8.81
BELGIUM	9.000	9.00	101.9000	+0.200	8.84	8.77	8.82
DENMARK	8.500	8.50	97.3000	-0.150	8.91	8.70	8.73
FRANCE	9.000	9.00	101.1000	-0.020	8.79	8.80	8.80
FRANCE STAN OAT	8.500	8.50	98.3712	+0.113	8.91	8.79	8.84
GERMANY	8.500	8.50	98.3000	+0.150	8.72	8.69	8.72
ITALY	12.000	12.00	98.1500	+0.050	12.327	12.29	12.41
JAPAN No 119	4.000	4.00	93.8007	-0.334	6.00	5.98	5.98
JAPAN No 129	6.000	6.00	103.8825	-0.145	5.67	5.64	5.26
NETHERLANDS	8.250	8.25	98.5000	+0.240	8.31	8.28	8.41
SPAIN	11.300	11.30	102.2500	-0.050	10.88	10.76	10.86
UK GILTS	10.000	10.00	102.11	+0.020	9.35	9.36	10.13
	8.750	8.75	103.26	+0.122	9.17	9.17	8.81
	8.000	8.00	99.28	+0.020	9.01	9.05	9.87
US TREASURY	7.500	7.50	98.72	-0.022	7.98	7.82	7.80
	6.000	6.00	98.25	-0.022	8.10	7.92	8.02

London closing. *New York closing. †Gross (including withholding tax at 12.5 per cent payable by non-residents). Prices: US, UK in \$/100, others in decimal. Technical Data/ATLAS Price Services

investors reluctant to get involved before they heard details of the refunding. Analysts expect the Treasury to announce its intention to sell about \$36bn of three-year, 10-year and 30-year securities.

Just as important is the release of various economic figures scheduled for later this week. The first data will be today's announcement of first quarter gross domestic product and March new home sales.

JAPANESE government bonds traded lower overnight in Tokyo with the market overshadowed by fears about oversupply of fixed-interest paper and concern for the broader health of the financial system. The benchmark 10-year Japa-

Nippon Life to diversify into European currencies

By Richard Waters

FOR AN institution with ¥30,000bn (¥127bn) of assets, Nippon Life, Japan's largest life insurance company, has a surprisingly small presence in Europe.

Last year, it lent no more than ¥25bn through its 20-person office in London. In addition, only ¥50bn of the company's investments in European bonds and equities is managed from London - plus money in Nippon Life's terms.

Yet the weight of Nippon Life, along with other Japanese life firms, is likely to be felt far more in the European capital markets in the years ahead.

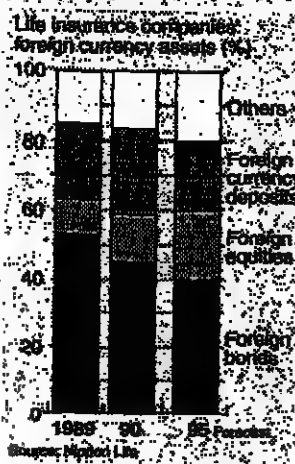
"The big trend is diversification from the US to Europe," says Mr Haruki Deguchi, newly-appointed managing director of NLI International, Nippon Life's operation in London. The desire to diversify their portfolios of foreign currencies lies behind the move, he says.

At the end of 1990, only around 15.5 per cent of Japanese life companies' foreign currency assets were denominated in European currencies - roughly the same as their investments in the Canadian dollar and the Australian dollar. But by the middle of the decade, Mr Deguchi estimates, the European share will have risen to 25 per cent.

Even with no net new investment from the life companies, that shift implies a ¥1,500bn switch of money into Europe over the next three years.

Most will be managed from Japan, rather than Europe, Nippon Life manages a single,

Japanese life companies



¥50bn closed-end fund from London to gain experience of European equity and bond investment, says Mr Deguchi. Tax regulations prevent it doing more investment orders channelled through London to the company's Tokyo headquarters would be classified as investments made in the UK, and so be taxed there.

Meanwhile, lending to European corporations seems unlikely to grow rapidly. All of Nippon Life's lending, most of it for periods of 10-20 years or longer, is denominated in yen.

The currency is an obstacle - though, with the market in longer-dated swaps becoming more liquid, it is possible for the company to meet its objectives of lending fixed rate yen while enabling borrowers to raise floating-rate debt in dollars or other currencies.

However, with the Japanese

long-term prime rate remaining stubbornly high, the demand from European companies for yen loans looks likely to stay depressed. Last year, Nippon Life's lending through London - all of it booked in Tokyo - was down from ¥40bn to ¥20bn, and little growth is expected this year.

Any substantial growth in Nippon Life's operations in Europe is unlikely before Japan relaxes the restrictions under which most parts of the financial sector work. For life companies, those restrictions are more severe than for banks or securities firms, preventing them even from entering banking or securities businesses through overseas subsidiaries.

The growing prominence of Japanese life companies in Europe is in marked contrast to the trend internationally. The core of their business - lending to Japanese companies - shrank during the 1980s as they increased their foreign currency investments, chasing in particular the higher yields on US dollar investments. Yen-denominated loans fell from 60 per cent of assets at the start of the 1980s to nearly half that at the end.

That trend has reversed, in part due to the higher yields available on domestic yen loans. Now, with a question mark over the ability of Japanese banks to service foreign demand inside Japan - and with the banks themselves looking to top life companies for subordinated debt - the life companies are expected to direct less of their investment internationally.

Two Eurobond offerings launched in dollar sector

By Tracy Corrigan

TWO NEW Eurobond offerings were launched in the dollar sector, which is faring better than most in generally lacklustre trading conditions. Demand in most bond markets is at a low ebb; only the sterling sector, buoyed by bullishness on the currency, is attracting any sizeable buying interest.

The Export-Import Bank of Japan launched a \$500m 10-year deal, a large transaction for a Japanese government-guaranteed borrower. The 8 per cent bonds, launched by IBJ International, were priced to yield 29 basis points above the 10-year Treasury, a basis

point tighter than last week's \$200m deal for Japan Finance Corporation for Municipal Enterprises. The bonds elicited few sales in Europe, but met stronger demand in the Far East, dealers said. The large size of the deal means it will take some time to place, but should ultimately be more liquid than most Japanese government-guaranteed names.

The spread was unchanged at the end of trading at 29 basis points, against a directionless US Treasury market. However, market swaps rates are very tight, which is likely to limit further supply of paper.

A \$300m two-year deal for

INTERNATIONAL BONDS

the Council of Europe, arranged by UBS, met demand from specific pockets of investors. Money market funds, which are currently extending along the yield curve a little, were active buyers, and central banks also showed some interest. In addition, some European retail investors bought paper, apparently viewing the bonds as a currency play which offered higher yields than bank deposits.

The bonds, priced to yield 26 basis points above the two-year Treasury, were attractively priced relative to the swap market, dealers said. Meanwhile, the European Investment Bank is expected to take advantage of attractive conditions in the sterling bond market to launch a £200m issue of 10-year Eurobonds. Yesterday, the Bank had received proposals from around half a dozen banks and was considering them, before awarding a mandate to launch the offering today. The EIB will use a deferred rate setting, which allows the borrower to fix the spread over gilts on launch, but to lock in the gilt yield at a later date. The structure is particularly suitable for the EIB,

because it lends funds raised in the capital markets.

With most other markets in dismal shape, activity could well be concentrated in the sterling sector. Last week's \$500m five-year deal for Hanson has held in well, and is currently trading at a spread of 77 basis points above the five-year gilt yield, on the offered side, three basis points inside its launch spread.

Elsewhere, Bear Stearns is marketing a \$100m Eurobond for the National Development Bank of Brazil (BNDES), which runs the country's privatisation programme. The deal is expected to be officially launched later this week.

Abbey National Treasury Services wins satellite deal

By Danny Green

ABBEY National Treasury Services has won a £197m contract to provide lease finance for three communications satellites to Inmarsat, the satellite communications services supplier.

Credit facilities for the lease finance have been arranged by the Luxembourg-based European Investment Bank and a

Hammerson ratings cut by Moody's

HAMMERSON, the UK property group, has had its credit ratings cut by Moody's Investors Service, the US credit rating agency, and may yet face another downgrade, writes Simon London.

Moody's has cut the long-term credit rating from A2 to A3, a rating which applies to a recent £100m Eurosterling bond issue. The short-term credit rating for commercial paper is lowered from Prime-1 to Prime-2.

GENCOR Group financial resources strengthened

Successful rights issues strengthen group's financial resources

- GENCOR R2 000 million
- MALBAK R 440 million
- SAPPI R1 040 million

Lower earnings per share in depressed markets

- Dividend increased by 7%
- Progress with projects and poised for growth

INTERIM RESULTS (for the six months ended 29 February 1992)

	1992 UNAUDITED	1991 UNAUDITED	% CHANGE
Attributable income - R MILLION	562	784	(26)
Net asset value - R MILLION	19,748	15,254	29
Earnings per share - CENTS	47.8	65.0	(26)
Dividends per share - CENTS	16	15	7
Net assets per share - CENTS			
- AT END OF FEBRUARY	1,435	1,297	11
- AT 22 APRIL 1992	1,365	-	-

INTERIM DIVIDEND

An interim dividend No 132 (coupon No 140) of 16 cents per ordinary share was declared on 20 January 1992 payable on 29 May 1992 to shareholders registered on 31 January 1992. Currency conversion - 18 May 1992. An interim report giving more detailed information will be mailed to shareholders. Copies may also be obtained from the London Secretaries: 30 Ely Place, London EC1N 6UA.

GENMIN Mining metals and minerals	ENGEN Oil and gas	MALBAK Industrial holdings	SAPPI Forest products	GENBEL Mining finance and investment
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CONTRIBUTION TO EARNINGS



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23 April 1992



FINANCIAL TIMES CONFERENCES

INTERNATIONAL SECURITIES MARKETS

LIMITING MARKET RISK

LONDON - 12 & 13 May, 1992

The international securities markets and the multi-lateral attempts to limit market risk will be the subject of this high-level conference to be arranged by the Financial Times.

It will provide a broad international perspective of market regulation, how the markets are developing and the management issues of assessing and limiting market risk.

Speakers taking part include:

Mr Martin Vile
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Mr Geoffrey Fitchew
Commission of the European Communities

Dr Thomas F Huertas
Citibank NA

Mr Jonathan R Davie
BZW Equities

Mr Herschel Post
Lehman Brothers International Limited

Mr André Lussel
CEDEL

Mr Clive M Gilchrist
National Association of Pensions Funds

Mr Jean Saint-Geours
Commission des Operations de Bourse

Mr Pen Kent
Bank of England

Mr François Bacot
Bacot-Alain SA

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The Securities and Futures Authority

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INTERNATIONAL SECURITIES MARKETS

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The Director of the Childrens Hospital in Košice, CSFR, issues an international tender for design, realisation and financing of the construction of "Childrens Hospital, Košice".

Interested companies which must be experienced in the construction of health institutions, can obtain tender conditions and the list of references at the Directors Secretariat in Childrens Hospital Košice from 11th till 15th May 1992 latest, against payment of US\$1000.

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LEGAL NOTICE

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QUALITY PROPERTIES LIMITED
 Quattris Properties Limited Registered
 Office: #1 - 80 Highland Lane, London EC2A
 3PC

NOTICE IS HEREBY GIVEN, pursuant to Section 48(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Cork Gully, Ground Floor, Shalley House, 3 Noble Street, London EC2V 7DD on 11 May 1992 at 10.00 am for the purpose of having laid before it a copy of the report prepared by the administrative receiver, under Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors by or under the Act. Creditors are only entitled to vote if:

(a) they have delivered to me at the following address: Cork Gully, Shalley House, 3 Noble Street, London EC2V 7DD no later than noon on 8 May 1992, written details of the debts they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986, and

(b) there has been lodged with me any proof which the creditor intends to be used in or on his or her behalf.

Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned, photocopies will not be accepted.

Signed C J Hughes, Joint Administrative Receiver Date: 24 April 1992

Company No: 1977864
INDUCE INDUSTRIES LIMITED
 Registered Office: 67 Westow Avenue, Upper Norwood, London SE16 5RW

NOTICE IS HEREBY GIVEN, pursuant to Section 48(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Cork Gully, Ground Floor, Shalley House, 3 Noble Street, London EC2V 7DD on 11 May 1992 at 10.10 am for the purpose of having laid before it a copy of the report prepared by the administrative receiver, under Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors by or under the Act. Creditors are only entitled to vote if:

(a) they have delivered to me at the following address: Cork Gully, Shalley House, 3 Noble Street, London EC2V 7DD no later than noon on 8 May 1992, written details of the debts they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986, and

(b) there has been lodged with me any proof which the creditor intends to be used in or on his or her behalf.

Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned, photocopies (including fax copies) will not be accepted.

Signed C J Hughes, Joint Administrative Receiver Date: 24 April 1992

Company No: 1595512
LIANT 'N' EASY (CONSUMER PRODUCTS) LTD
 Registered Office: 67 Westow Avenue, Upper Norwood, London SE16 5RW

NOTICE IS HEREBY GIVEN, pursuant to Section 48(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Cork Gully, Ground Floor, Shalley House, 3 Noble Street, London EC2V 7DD on 11 May 1992 at 10.30 am for the purpose of having laid before it a copy of the report prepared by the administrative receiver, under Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors by or under the Act. Creditors are only entitled to vote if:

(a) they have delivered to me at the following address: Cork Gully, Shalley House, 3 Noble Street, London EC2V 7DD no later than noon on 8 May 1992, written details of the debts they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986, and

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Signed C J Hughes, Joint Administrative Receiver Date: 24 April 1992

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Data source: Chief Executives in Europe 1990.

ET SURVEYS

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COMPANY NEWS: UK

Blenheim advances 51% to £27.8m

By Jane Fuller

BLenheim GROUP, the organiser of trade exhibitions and conferences, increased pre-tax profits by 51 per cent, from £18.4m to £27.8m, in the six months to February 29.

The share price gained 31p to close at a new high of 59p yesterday. The shares were trading at less than 200p little more than a year ago.

Mr Neville Buch, chairman, said the group had a diverse portfolio of exhibitions in each of the main countries in which it operated.

Turnover grew by 45 per cent to £103m (£71m). About half of it lay in France, while the UK and the US accounted for nearly 20 per cent each. German language venues accounted for most of the rest.

Even in the recession-hit UK sales had increased by more than 16 per cent. Mr Buch said there had been a drift to quality - trade customers had con-

tinued to attend what they regarded as the definitive shows in their sectors.

So far this year, the total number of visitors at all the group's events had increased to 112,511 (81,896). The average per show had gone up to 1,216 (1,111).

Acquisitions accounted for about 10 per cent of turnover and profit. Since 1987, Blenheim has been active in building up what the group sees as brands in the trade exhibition market and on the rate of company purchases had moderated.

"We are now in a phase of running the business better, making selective acquisitions, deriving full benefits from economies of scale and our databases, and replicating events in different markets."

Goodwill write-offs left the group with negative net worth of nearly £75m at the half-way stage, about £15m down on the year-end. Net debt grew from



Neville Buch: there has been a drift to quality

just under £34m to £121m in the six months.

Mr Christopher Crowcroft, finance director, said acquisitions totalling £14m and variations in the level of advance-

payments from customers accounted for this. The underlying trend was downwards.

Operating profit of £30.7m (£20.5m) covered interest payments nearly 10 times.

Mr Crowcroft said the group was working on further improvements to operating margin by cutting its promotion costs and using its databases to refine the targeting of customers.

The change of year-end to December would even out the seasonal impact on the business. Under the old period, to August 31, both the autumn and January-February high seasons for exhibitions fell in the first half, giving it about two thirds of the profit. Under the new arrangement, each half would have one of the peaks.

Earnings per share advanced by 70 per cent to 20.5p (15.8p). The interim dividend goes up from 2.33p to 2.7p.

See Lex

Hanson plans disposals to cut debt

By Roland Rudd

HANSON, the Anglo-American conglomerate, is to make a series of disposals to reduce net borrowings which have risen to £1.5bn following last year's acquisition of Beazer, the building and aggregates group.

Mr Derek Bonham, newly-appointed chief executive, yesterday said that he wanted the group to move back into a net cash position as soon as possible.

"There is a distinct possibility that there will be a series of disposals of some of our smaller businesses," said Mr Bonham.

Mr Bonham said that while the current debt position posed no immediate problem he preferred to adopt a cautious response which argued for net cash.

Hanson's overall debt is about £9.5bn against cash of £8bn. Borrowings increased after Hanson took over Beazer's £1.2bn debt and off-balance sheet debt which Mr Bonham has brought back on to Hanson's balance sheet.

The move to reduce borrowings is likely to heighten speculation that the group is further preparing to make a big acquisition.

However, Mr Bonham said the conglomerate was more likely to look for "distressed sellers" or embark on what he called "a bit of cherry picking" in buying divisions from other big companies.

He explained that Hanson planned to concentrate on the management of its six or seven businesses, including Peabody Coal in the US and Imperial Tobacco in the UK, which produced about 78 per cent of its £1.3bn pre-tax profits for the year ended September.

Asked whether the group was keen to buy a UK business in order to help with its advance corporation tax problems, Mr Bonham said: "That is to put the cart before the horse. Hanson must be run on commercial grounds first. If tax benefits then flow from a particular situation so much the better."

Better second half helps limit fall at Moss Bros to £1.32m

By Angus Foster

MOSS BROS, the menswear retailer and hire chain, yesterday announced slightly better-than-expected profits and said improved margins and cost controls helped it weather recession in the high street.

Pre-tax profits fell to £1.32m (£2.38m) in the year to January 26. This followed a poor first-half performance when interim profits fell from £1.1m to £102,000.

Mr Rowland Gee, managing director, said it was still too early to predict recovery in menswear retailing.

Turnover for the 109-store group fell to £51.5m (£54.8m). Cecil Gee, which mainly trades in London, was worst affected and saw a 10 per cent fall in sales. But London was now recovering more quickly than other regions, Mr Gee said.

Suit Co. spread throughout the UK and therefore better insulated from recession in the south-east. Lifted turnover slightly. Its estimated share of the UK suit market grew from 3.2 to 3.5 per cent.

The hire division increased its market share from 25 per cent to 35 per cent with last year's purchase of Dormie from Sears Menswear for £775,000.

Gross profits increased slightly to £24.6m (£24.5m) due to better buying and stock control, and despite last April's 2.5 per cent VAT rise. This cost the company about £500,000 because the increase was not fully passed on to customers.

There was a £1.5m prior year tax credit from reduced provisions for capital gains tax on the 1988 sale of its Covent Garden shop.

Earnings fell to 5.19p (5.43p) per share before the tax credit, but rose to 14.18p if it is included.

The directors are recommending a maintained final dividend of 3.5p, to make an unchanged total of 5p.

The shares gained 4p to 118p.

COMMENT

Moss Bros' evidently stronger second half augurs well for the coming year. But as Mr Gee points out, predicting the timing of recovery is tricky because of distorting features last year, such as the VAT rise and an earlier Easter. Even if confidence returns, consumers may prefer to buy new kitchens before new suits. Yet most of the rental reversions are out of the way, and the VAT losses will not have to be repeated. Forecast profits of £1.6m put the shares on a multiple of about 19, in line with their sector. Given the company's affinity for the steady rather than the spectacular, the rating looks about right.

Wellcome may seek listing in New York

By Meggie Urry

WELLCOME, the drugs group, is understood to be planning a New York Stock Exchange listing as part of the sale by the Wellcome Trust of a large part of its shareholding.

Wellcome Trust, the medical charity, is reducing its stake from 74.8 per cent to a minimum of 26 per cent through a sale this summer. Later this week it is expected to get High Court clearance to take its stake below 50 per cent.

It is thought that Robert Fleming, the UK merchant bank which is the global coordinator for the sale, believes that the key to the success of the sale is getting US institutional investors to buy.

Without strong demand from the US it could prove difficult to sell the full 49.6 per cent available at near the market price. The final amount to be sold will not be determined until close to the price fixing.

At yesterday's close of £10.15, down 17p, the 49.6 per cent is worth about £4.3bn.

The issue is likely to be organised in a

similar way to a US-style initial public offering. The same structure will be used throughout the world.

Although Wellcome's roots are in the US and nearly half its profits are made there, it is not well known on Wall Street.

Less than 3 per cent of the shares are held internationally, whereas about a quarter of Glaxo's are US held. While some 40 US analysts publish research on Glaxo, only six US houses write about Wellcome, and of these four have London-based analysts researching the company.

IRH shares suspended

By Peggy Hollinger

TRADING in International Resort Holdings, the golf course and property group, was suspended at 31p yesterday as the company announced that its net asset value had "seriously diminished".

IRH, which warned in January that the profits outlook of the main development division was uncertain, said the group had incurred losses for the year to the end of March 1992.

Trading in the USM-quoted group will remain suspended pending clarification of its financial position.

It is believed that the net

asset value of IRH has fallen to less than half the £5.6m called up share capital, prompting the Stock Exchange announcement. At the end of March 1991 IRH had debt of about £14m and assets valued at £18m.

The group has been in talks with its lender, Camelot, which holds 15 per cent of the equity. If a refinancing based on a debt for equity swap or a rights issue cannot be agreed, then IRH faces administration or receivership.

An extraordinary meeting is to be called to inform shareholders of the options facing the group, an announcement is expected by the weekend.

Dares cuts loss to £28.5m

DARES ESTATES, the property company which only published its interim results having secured agreement with its banks a bare four weeks before the December 31 year-end, has reported pre-tax losses of £28.5m for the year, having £1.96m off last year's £30.5m.

Its banks gave Dares until the end of 1992 to match its interest costs with its rental income, but, in the year under review, the former rose to £12.2m (£10.5m) and the latter declined to £7.6m (£10.9m).

Losses on ordinary activities grew to £10.8m (£3.25m) mainly because of the widening gap

between rents and interest. Knocking the pre-tax figure further were exceptional charges of £17.8m (£27.2m).

As a result of its losses Dares has again passed the preference dividend. Losses per share were 15.75p (19.83p).

Post-tax losses were £27.4m (£31.8m). Net assets at the year-end were down at £7.41m (£10.4m), less than half the called-up share capital - a position that the Companies Act 1985 demands should trigger an extraordinary meeting.

During the year the disposal of properties accrued £79.9m - borrowings were reduced to £85.3m (£156.6m).

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Mr Michael Goddard, Chairman of Bradford & Bingley

Despite the difficult economic climate that faced us in 1991, I am delighted to report that Bradford & Bingley has shown yet another good performance. This was achieved against intense competition by providing quality products and service whilst remaining committed to offering independent financial advice on regulated investment products.

Achieving net profits in excess of £7.3m was something of which we can feel justly proud. During the year which saw the successful completion of three mergers with the Hendon, Hampshire and Leamington Spa Building Societies, our assets increased by over 31% and

RESULTS FOR THE YEAR

	1991 £m	1990 £m
Profit after taxation	73.10	65.59
Total assets at year end	11,919.26	9,047.66
Capital	947.30	444.30

our gross capital by more than 15%. These were important achievements in the light of the economic climate.

The unprecedented fall in house prices during the year and the difficulties faced

by many borrowers with financial hardship were particularly significant symptoms of the recession.

Through a sympathetic approach to the plight of those in arrears and by being positive in reducing interest rates, we have endeavoured to take every practical step to continue our policy of enabling people to become and remain homeowners.

The Society's continued success is a reflection of the skills and dedication of our staff. I have every confidence that we can build on this success and that Bradford & Bingley is in good shape to face the future.



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FINANCIAL TIMES CONFERENCES

THE ALLOCATION OF RADIO SPECTRUM

London, 22 & 23 June 1992

Advances in technology have led to a mushrooming in important communications services that need radio to operate. Huge investment is needed to develop new services such as satellite telephones, global radio programmes, HDTV and space communications.

Questions to be addressed include:

- How should the radio spectrum be allocated?
- What services should be run on it - competing or monopoly?
- How can transnational services be co-ordinated?

Speakers include:

Ambassador Jan Baran
Chairman of the US Delegation to WARC '92

Mr Jean Grenier
Eutelsat

Rear-Admiral Robert Walmsley
Ministry of Defence

Mr Jerrold Adams
Iridium Inc

Mr Mike Tiplady
Celnet

Mr Michael Goddard
European Radiocommunications Committee

Dr John Forrest
National Transcommunications Ltd

Mr Richard Jay Solomon
Massachusetts Institute of Technology

Mr Chris Earnshaw
British Telecommunications plc

Mr Guntis Berzins
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HA

COMPANY NEWS: UK

Littlewoods scores 2% rise to £97m

By John Thornhill

LITTLEWOODS, the retailing and football pools chain owned by the Moore family, last year succeeded in shrugging off the worst effects of the recession by reporting a 2 per cent improvement in pre-tax profits.

But the company sharply deflated repeated speculation that it might seek a public listing. "The family very much wish to retain their private company status," said Mr Leonard van Geest, chairman.

Mr Desmond Pitcher, chief executive, said it was too early to tell what effect the government's plans to create a national lottery might have upon Littlewoods' pools business.

But he said some "abundant" figures had been handed about for how much it might raise and pointed out that Littlewoods already contributed £400m annually to various sporting and arts foundations.

In 1991 Littlewoods' pre-tax profits advanced from £94.8m to £97m as turnover grew strongly from £2.37bn to £2.59bn.

The company's star performer was its home shopping division, which lifted profits from £33.5m to £36m as it expanded its agency network by 200,000 to more than 2m.

Littlewoods had been seeking to sell the home shopping business to raise funds for the expansion of its other retail interests but decided to take it off the market earlier this month after it



Desmond Pitcher: not enthusiastic about the economy

ing to sell the home shopping business to raise funds for the expansion of its other retail interests but decided to take it off the market earlier this month after it

received no suitable offer. The company's 134 chain stores increased profits from £28.4m to £30.3m. Its chain of 117 Index catalogue stores is expected to be profitable in the

current year after sustaining losses for several years. In 1991 Index lost £3.7m, a reduction on the £5.7m deficit recorded in the previous year.

Littlewoods said it had met with an encouraging response from the two stores it opened last year in St Petersburg. The rouble-currency store had traded successfully, creating a non-remittable surplus of £1m which will be reinvested in further growth should the opportunities arise. The company is investigating opening another four stores.

Its hard currency store traded less well because of the scarcity of convertible currency in Russia.

The company is also expanding its Littlewoods International business with the aim of buying goods in south-east Asia and wholesaling them to other retailers in Europe and North America.

The company's 38 family shareholders, who are all direct descendants of the two founders, shared about £400,000 in dividends. Littlewoods paid out a further £1m to its preference shareholders.

Mr Pitcher said he was not a great enthusiast about the state of the economy. The current year had started well but March had been "awful" because of the uncertainty ahead of the election.

ICI loses fight over US patent

By Paul Abraham

IMPERIAL Chemical Industries, the UK industrial group, has lost a battle to protect the US patent on Nolvadex, its best-selling breast cancer drug.

The patent for the drug has been successfully challenged by Barr Laboratories, an independent New York-based generic manufacturer, which said yesterday it expected to market a generic equivalent within a year.

Normally, sales of previously patented products fall by 40 per cent in two years when faced by generic competition.

Although ICI refuses to give details of product sales in specific geographical areas, analysts believe about half of Nolvadex's annual sales of £345m are in the US.

"ICI could lose about £20m from its bottom line from this decision," warned Mr Charles Lambert, a chemicals analyst at Smith New Court.

ICI said it planned to appeal against the ruling made at the southern district court of New York.

It is alleged to have submitted patents in the US.

Jupiter announces two disposals as profits hit £1.17m

By Philip Cogan, Personal Finance Editor

JUPITER TYNDALL, the financial services group, announced pre-tax profits of £1.17m for the 10 months to December 31 and announced the sale of two trust companies to Westpac Banking Corporation (Jersey).

Consideration for St Helier Trust, which was engaged in trust and fund administration in Jersey, was £5.55m, plus repayment of £115,000 of inter-company debt.

Tyndall Bank and Trust (Bahamas) will be sold for just over £1m, if the Central Bank of the Bahamas approves the deal.

Jupiter Tyndall was assembled in the course of 1991. First, Jupiter Tarbutt Merin, the privately-owned fund management group, reversed into Vantage Securities, an investment trust. Then Jupiter Tarbutt took over Tyndall Holdings, and the combined company was renamed Jupiter Tyndall.

As a consequence of these changes, the company has not produced comparable figures

for 1990. The 10 month results consolidate the results of Jupiter Tarbutt for nine months and those of Tyndall for the last three months of the year.

Net turnover for the 10 months was £5.01m. The pre-tax profit of £1.17m consisted of operating profits of £1.02m and other income of £150,000. Earnings per share were 4.4p. The final dividend is 5p, giving a total of 9.4p.

The company said the figures did not reflect the underlying trading performance. Profits were "significantly lower" than they would have been if Jupiter Tarbutt's profits had been consolidated for the full 12 months and if the expenses of the merger had not occurred. The profits of the trust companies (about £115,000 for the eight months to December 31) were excluded.

Mr John Duffield, chairman, said that "the full effects of cost savings and the increased business flow which will accrue to the combined group are now starting to show through in improved operating performance and the enlarged group is trading in line with the board's expectations."

Iveco Ford Truck £39m in the red

By Kevin Done, Motor Industry Correspondent

IVECO FORD TRUCK, the UK truck maker, plunged to a net loss of £38.6m last year from a profit of £19.9m in 1990 and a profit of £3.6m in 1989.

In the past two years the UK truck industry has suffered the steepest decline into recession in the post-war period.

Iveco Ford Truck is jointly owned by Iveco, the commercial vehicles subsidiary of Fiat of Italy, and Ford of the US, with Iveco holding management control.

Last year's loss was exacerbated by redundancy costs as the workforce was cut by some 30 per cent. The loss before special items, such as restructuring costs, totalled £27.5m. Truck production at Iveco Ford's Langley, Berkshire, plant fell by 32.7 per cent last year to 5,826, the lowest point for more than 10 years. The plant was on short-time working for much of the period.

The Iveco group, which includes Seddon Atkinson, saw a 39.9 per cent drop in UK new truck registrations last year to 7,555 in an overall UK truck market which shrank by 33.7 per cent to 32,184.

Irish Life below forecast in dull equity markets

By Tim Coone in Dublin

IRISH LIFE, the Republic's largest insurer in the life and pensions market and its biggest fund manager, reported embedded value for 1991 of £540m (£490m).

This is £25m less than forecast in the prospectus at flotation last July, reflecting the general fall in equity and property markets since the group was valued at March 31 last year.

Embedded value - a financial yardstick increasingly used by life assurance companies to more accurately reflect their market worth and earnings - measures the net value of present and future cash flows expected to be generated on current business on the company's books. In Irish Life's case it includes income generated from both its investment and insurance arms.

These first full results since privatisation showed pre-tax profits of £40.6m. A dividend of 5.44p is recommended, payable from earnings of 10.23p per share.

Mr David Kingston, chief executive, said that embedded profits arising from investment business "were substantially

lower" than forecast due to the poor performance of the equity and property markets. However, these have been largely offset by higher embedded profits resulting from a 13 per cent growth in new recurring premium sales in Ireland last year to £550.4m, which has increased Irish Life's domestic market share in the life, endowment mortgages and pensions businesses from 27.7 per cent to 29.5 per cent.

Overall premium income in Ireland fell by 3 per cent to £448.7m, due to a sharp fall in the more volatile single premium market. In the UK total premium income grew by 12 per cent to £193.1m, although new business in recurring premiums fell by 10 per cent to £151m. US premium income jumped 94 per cent to £278.3m.

Correction
Calor Group

Calor Group's annual meeting will be held at noon tomorrow at the Ironmongers Hall, Shafesbury Place, Aldersgate Street, London, EC2. The name was incorrectly reported in yesterday's Week Ahead column.

Company Directors

Unlock capital and bring it down to the bottom line. We are the specialists in offering alternative fleet structures enabling companies to benefit fully from using nearly new vehicles, and still maintain a uniform fleet policy. The financial savings that can be made are enormous. It all comes down to the bottom line, less capital outlay, less interest, less depreciation.

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For the period 27th April, 1992 to 26th May, 1992 the Bonds will carry an Interest Rate of 4.45% per annum with an Interest Amount of U.S. \$46.54 per U.S. \$50,000 (the original Principal Amount) Bond, payable on 26th May, 1992. The Principal Amount of the Bonds outstanding is expected to be \$15,964,113,806 the original Principal Amount of the Bonds, or U.S. \$12,982.21 per Bond until the sixty fifth Payment Date.

Bankers Trust Company, London

Agent Bank

BRITANNIA BUILDING SOCIETY

£150,000,000
Floating Rate Notes
Due 1996

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 24th April 1992 to (but excluding) 24th July 1992, the Notes will carry a rate of interest of 10.625 per cent per annum. The relevant interest payment date will be 24th July 1992. The coupon amount per £100,000 will be £10.625 payable against surrender of Coupon No. 23.

Hambros Bank Limited
Agent Bank

WOOLWICH BUILDING SOCIETY

£150,000,000
Floating Rate Notes
Due 1995

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 23rd April 1992 to (but excluding) 23rd July 1992, the Notes will carry a rate of interest of 10.6 per cent per annum. The relevant interest payment date will be 23rd July 1992. The coupon amount per £100,000 will be £10.6 payable against surrender of Coupon No. 9.

Hambros Bank Limited
Agent Bank

EXTRACTS FROM THE CHAIRMAN'S STATEMENT

The year 1991 was the worst in the history of British insurance. In the United Kingdom there has been the most damaging recession since the War. Whilst the Gulf crisis, the reshaping of Europe, world-wide debt problems and the US budget deficit have contributed to the weakness of the global economy, the sharpness of the setback in the UK economy is in some measure due to local causes. As a consequence, having the largest proportion of UK business among the British composite insurers, Sun Alliance has suffered most severely.

UK Business

The weakness of industrial output and retail trade put limits on premium income, and claims, both genuine and in some cases fraudulent, were recorded at a disproportionate rate. Irresponsible underwriting and cut-throat competition on the part of other insurers has also contributed to a state of affairs in which the cost of claims has moved far out of line with premium rates.

Some of these factors recur as a result of the well-recognised phenomenon of the insurance underwriting cycle. Our recent losses have also been compounded by the rapid growth of unemployment and the collapse of the housing market and, as a direct consequence, an epidemic of mortgage indemnity insurance claims. This is a class of business in which we have been involved for many years through our long and valuable connections with the principal building societies which in turn has enabled us to write a great deal of household and personal insurance.

There is no doubt that the relaxation of regulatory restrictions and an uncontrolled money supply led in recent years to a degree of competition amongst lenders in which many advances were made without sufficient care to assess the credit-worthiness of the individual borrower.

However, our premium rates for mortgage indemnity business have now been significantly increased. Changes are also being made by the Government in the payment of housing benefit. Various schemes to assist borrowers have been projected, in some of which the Group is involved, and the management of arrears by lenders has become more active and effective. The rate of repossession is already falling. All these factors will tend to mitigate the future rate of losses. It is nevertheless inevitable that we shall suffer further substantial losses from this class of business in 1992.

After another dry summer we have made provision for further losses arising from subsidence. Claims were down on the previous year but still amounted to £117m. Large areas, particularly in the South East of England, remain exceptionally dry and there is little doubt that significant subsidence damage will be a continuing feature of household insurance. We have introduced a system of differential premium rates which is more rational and fair than a level rating system so that areas of high risk make a greater contribution to the cost of claims.

Overseas Business

Chubb once more produced an excellent result in the USA. Elsewhere in the world Europe

has been a difficult market, although our Danish subsidiary, Codan, has done well. We have made some selective acquisitions in Belgium and in New Zealand, where the purchase of the business of the Guardian Royal Exchange subsidiary has given us real substance.

Current Developments

Encouraging signs of global recovery are becoming apparent. Trading conditions are improving for insurers, rates are firming and we have taken strong corrective action to reduce our expenses. The completion of the reorganisation of our UK operating companies and a streamlining of our operations on a functional instead of a geographical basis will, over the years 1991 and 1992, reduce our core insurance workforce by some 8%.

We shall lose some business in the process of revising premiums and being more selective about risks, but such losses will mostly be in parts of the portfolio that show no signs of making profit.

Financial Strength

In the 1980s the Group, despite a variety of vicissitudes, gained in strength. The business of insurance is long term and we exist to help our policyholders through their own set-backs and calamities by being able to take the longer view and maintaining appropriate resources. Underwriting losses have to be faced, but they

must be seen in the context of the total assets of the Group.

Our strength owes much to the continuing good management of the investment portfolio. After all the disasters of the past two years the Group solvency margin at 63% remains easily the most powerful among the composite companies.

The life funds produced another record return for the Group. The embedded value of our life business, which is not included in stated shareholders' funds, increased during the year.

I must pay tribute to all our staff for whom this has been a very tough year. They represent the assurance that the Group will prosper in the better times ahead.

Dividend

In the light of our financial, technological and human assets we are well placed to benefit from the improved business opportunities of 1992 and beyond. It is the Board's considered view that the relationship between Sun Alliance and its shareholders is fundamentally a long term one, to be rewarded by sound and prudent dividend growth, while maintaining ample funds to secure the interests of both shareholders and policyholders. Against this background your directors have decided to recommend that the same final dividend as in 1990 should be paid.

H.U.A. Lambert
Chairman

RESULTS FOR 1991

The audited Group results for 1991 are as follows:		
	1991 £m	1990 £m
Premium income -		
General insurance	2,677.9	2,512.7
Long-term insurance	1,017.7	861.2
	3,695.6	3,373.9
Profit and loss account		
General insurance underwriting result	(833.5)	(550.8)
Long-term insurance profits	54.3	47.7
Investment and other income	313.0	322.2
Profit/(loss) before taxation	(466.2)	(180.9)
Taxation	(2.7)	(82.5)
Profit/(loss) after taxation	(463.5)	(98.4)
Minority interests	8.2	7.8
Profit/(loss) attributable to shareholders	(471.7)	106.2
Dividend	113.9	111.1
Retained profits transfer	(585.6)	(217.3)
Share capital and reserves	1,684.0	2,033.6
Earnings/(loss) per share	(59.2p)	(13.4p)
Dividend per share	14.25p	14.0p

The above statement is a summary of the year's results and does not constitute the company's statutory accounts. Copies of the Annual Report and Accounts, including an unqualified Auditors' Report, were posted to shareholders on 27th April 1992 and will be delivered to the Registrar of Companies after the Annual General Meeting to be held at 12 noon on 20th May 1992 at the Registered Office. If you are not a shareholder and would like a copy please write to the Company Secretary at the address shown below.

Sun Alliance Group plc

Registered Office: 1 Bartholomew Lane, London EC2N 2AB

Centenary Depository AG

(the company which is the subject of the notice)

NOTICE OF ANNUAL GENERAL MEETING OF DE BEERS CENTENARY AG

NOTICE

Holders of Centenary depository receipts are hereby notified that De Beers Centenary AG (the Company) has given notice to its shareholders convening its second Annual General Meeting which will be held at the Grand Hotel National, Lucerne, Switzerland on Wednesday, 13 May 1992 at 12.15.

The agenda for the meeting is as follows:

AGENDA

1. To receive the report of the statutory auditors for the financial year ended 31 December 1991
2. To receive and adopt the Statutory Report of the Directors for the year ended 31 December 1991, together with the balance sheet and income statement of the Company as at and for the year ended 31 December 1991.
3. To approve the appropriation of retained earnings as recommended in the Statutory Report of the Directors and to declare a dividend of 5% (10 per share) to 10 centimes per Centenary depository receipt to shareholders registered as such in the Company's register of shareholders on 27 March 1992.
4. To ratify and confirm the actions of all persons who held office as members of the Board of Directors during the year ended 31 December 1991.
5. To elect additional directors and to re-elect those directors of the Company retiring in accordance with the Articles of Association and regulations passed pursuant thereto.
6. To re-elect Deloitte Pim Gubbay GmbH as the statutory auditors of the Company.

The Statutory Report of the Directors, (including the proposals of the directors relating to the appropriation of retained earnings and declaration of a dividend), the balance sheet and income statement and the auditors' report will be posted to registered Centenary depository receipt holders together with this Notice and will also be available to receipt holders at the Head Office of the Company and at the offices of the Transfer Secretaries of the Depository listed below, from 28 April 1992 onwards.

Each Centenary depository receipt holder is entitled to attend and to speak at the Annual General Meeting either in person or be represented by a duly authorised representative or proxy whose authority must be established to the satisfaction of the Depository. Receipt holders wishing to attend the meeting by proxy may obtain forms of proxy from the Depository or its Transfer Secretaries and proxy forms must be lodged with the Transfer Secretaries no later than 12.15 on Monday, 11 May 1992.

Each receipt holder is entitled to one vote in respect of each Centenary depository receipt held. The votes attaching to the Centenary depository receipts are not votes in respect of shares in De Beers Centenary AG but are instructions to the Depository as to how it is required to exercise the votes in respect of De Beers Centenary AG shares deposited with it and represented by the Centenary depository receipts.

Voting instructions in the form accompanying this Notice must either be:

- (a) deposited with or received by the Depository at the Depository's registered office or at the offices of the Transfer Secretaries no later than 12.15 on Monday, 11 May 1992;
- (b) delivered in person by the receipt holder or his duly authorised representative or proxy to the Depository at the meeting.

Holders of Centenary depository receipts in registered form wishing to attend the meeting may be required to produce their Centenary depository receipt certificates or safe custody receipt issued by an approved bank at the meeting and to establish their identity to the satisfaction of the Depository.

Holders of bearer Centenary depository receipts who desire to attend the Annual General Meeting or who wish to exercise their voting rights must comply with the conditions presently in force relating to the issue of bearer Centenary depository receipts.

The register of receipt holders and the transfer registers will be closed from Wednesday, 6 May 1992 to Wednesday, 13 May 1992, both days inclusive.

Centenary Depository AG

The Board of Directors

Transfer Secretaries:

Correspondence Share Registrars Limited

First Floor, Edun

40 Commissioner Street

Johannesburg 2001

South Africa

(P.O. Box 61051, Marshalltown 2107)

Agents of the Depository:

Belgium: Bank plc

Stock Exchange Services Department

168 Fennestra Street

London EC3P 3JF

Luxembourg: de Banque

21 rue Laffitte

7-75428 Paris

France

Belgium: Registrars

Bureau des

35 Beckenhof Road

Beckenham, Kent BR3 4TU,

Switzerland

Head Office:

Luzernstrasse 27

CH-6000 Lucerne 14

Switzerland

London Agent:

Anglo American Corporation of

South Africa Limited

40 Holborn Viaduct

London EC1P 1AJ

Swiss Bank Corporation

Aeschenvorstadt 1

CH-4002 Basle

Switzerland

Generale de Banque

3 rue Montagne du Parc

B-1000 Brussels

Belgium

Union Bank of Switzerland

Banquiershaus 45

CH-8001 Zurich

Switzerland

Swiss Bank Corporation

Paradeplatz 8

CH-8001 Zurich

Switzerland

Benque Internationale a

Luxembourg

69 rue D'Esch

L-2953 Luxembourg-Ville

Luxembourg

WILRIG

ORDINARY GENERAL MEETING OF WILRIG AS

Notice is hereby given that an Ordinary General Meeting of Wilrig AS will be held on 12th May 1992 at 1230 hours at the firm's offices, Strandveien 5, 1324 Lysaker (Oslo) in Norway for the purpose of considering and passing resolutions in respect of the following matters:

1. Approval of the Directors' annual report for 1991, the Company's profit and loss account for 1991 and balance sheet as per 31st Dec. 1991. Settlement of the result for 1991. Auditor's report.
2. Approval of the Group's profit and loss account for 1991 and balance sheet as per 31st Dec. 1991.
3. Remuneration to the Board of Directors for 1992.
4. Approval for the remuneration to the auditor for 1991.
5. Election of the Board of Directors including the Chairman.
6. The authority to the Board of Directors to issue up to 1,500,000 shares for consideration other than cash to be prolonged for one year until the ordinary general meeting 1993 for the unused portion of 970,529 shares.

Shareholders who wish to attend the Ordinary General Meeting are requested to inform Christiana Bank and Kreditkasse, Security Services, P.O. Box 1168 Sentrum, N-0107 Oslo 1, Norway, no later than Friday 8th May 1992.

Shareholders who can not attend the Ordinary General Meeting may appoint a proxy to attend and vote on their behalf.

Lysaker, 27th April 1992

The Board of Directors

CREDISUEZ

CREDISUEZ REPORTS TOTAL 1991 INCOME OF 414.9 MILLION

The Board of Directors of Credisuez, meeting on 6 April 1992 under the chairmanship of Mr Bernard Egloff, examined the consolidated financial statements for the year ended 31 December 1991.

GROUP BUSINESS VOLUME

Total outstanding loans to customers increased 8.8% to FF 75.88 billion. Loan originations totalled FF 16.81 billion at Banque La Hénin, whose outstanding customer credit rose 11.9% to FF 42.14 billion, while Banque Sofinco's FF 16.8 billion in new loans increased that unit's outstanding credit 7.4% to FF 26.19 billion. Net insurance premiums collected by Compagnie La Hénin Vie progressed by 64% to FF 1.84 billion. Funds under management by Finagres increased by 11% to FF 23.5 billion. Outstanding investments in the mutual funds marketed by Banque La Hénin average FF 3.66 billion in 1991, up 15% over the previous year. At the close of 1991 Credisuez had total consolidated assets of FF 94.29 billion, a year-to-year increase of 6.6%.

EARNINGS AND SHAREHOLDER'S EQUITY

Reported Group revenues rose by 4% to FF 3.79 billion, although actual growth, excluding the purely book impact of a 1990 change in accounting methods at Sofinco, amounted to 11.8%. Total consolidated income amounted to FF 414.9 million, compared to FF 319.7 million in 1990. Nineteen ninety-one profit includes exceptional income of FF 120.1 million (versus FF 26.1 million in 1990), consisting essentially of the capital gain realised when Banque La Hénin received SILH. Ordinary income stayed level because of a decline in the contribution of Banque La Hénin, which was due to the weakening property market. First-tier equity, after dividend payout, increased 23.5% to FF 2.81 billion, while total equity, including minority interests and subordinated debentures, progressed 24.8% to FF 4.53 billion. Return on equity averaged 11.6% in 1991.

GROUP EXPANSION

In line with its mission as the Suez Group's specialized-credit arm, since the beginning of 1992 Credisuez has held a 50% interest in Factofrance Hollar, France's top-banking factor.

BUSINESS OUTLOOK

The outlook for 1992 is shaped by a weak overall economy characterized by low growth and a critical situation in the property market.

Sector surprised by such a move in current economic conditions

Bank of Scotland expands in NZ

By Terry Hall in Wellington

BANK OF SCOTLAND is increasing its involvement in New Zealand retail banking by acquiring a controlling interest in two banks, Countrywide and United, which are to merge.

The move has caused some surprise in banking circles as there had been speculation that Bank of Scotland, whose chief executive is Mr Bruce Pattullo, might withdraw from New Zealand following intense competition in the retail banking sector in the current recession.

Countrywide is to buy the United Bank for NZ\$182.5m (£66.7m).

Bank of Scotland, which has owned 40 per cent of Countrywide for the past three years is to increase its stake to 60 per cent of the combined operation.

It is acquiring the 30 per cent shareholding in Countrywide owned by General Accident, the Scottish insurer.

Bank of Scotland will also fully underwrite the purchase of United Bank and provide bridging finance.

Countrywide is listed on the New Zealand stock exchange and is expected to make a cash issue to help fund the expansion.

The merger will create New Zealand's sixth biggest trading bank, with assets of NZ\$350m and a 150 strong branch network.



Bruce Pattullo: buying out General Accident's share

Both Countrywide and United were previously building societies before they gained banking licences. Both have large mortgage portfolios, assets which made them attractive targets for takeover.

It is understood that both the Hong Kong Bank, which is seeking to expand in New Zealand, and the ASB Bank, which is controlled by Australia's Commonwealth Bank, investigated buying the United Bank. These banks would not comment yesterday.

United has been owned for the past two years by the financially troubled State Bank of South Australia, which bought it in July 1990 for NZ\$150m.

The State Bank was advised to sell it among other assets by JP Morgan, the investment banker. Mr Ted Johnson, group general manager of State Bank, said he was "well pleased with the result which completed the downsizing of the bank."

United has traded profitably since the State Bank takeover and reported a NZ\$16m net profit in 1990-91.

Mr Peter Clapham, chairman of Countrywide, said the directors had asked Bank of Scotland to increase its interest to give "solidity" to the share register, and to provide it with a fully committed majority shareholder.

General Accident, which will receive NZ\$27.1m from Bank of Scotland for its 30 per cent stake in Countrywide, said the disposal is in line with its current policy of concentrating on its core business of insurance, writes James Buxton.

In New Zealand and Australia GA's insurance business is handled by New Zealand Insurance which it acquired in 1988 for \$25m, a year after it took the Countrywide stake. Initially it suffered heavy losses.

However, last year NZI sharply reduced its losses and produced an "excellent result" in New Zealand, while NZI Bank, having cut its deficit to \$200,000 in 1991, pulled out of banking in February this year, giving up its license.

Improved margins and a cut in interest charges enabled S Lyles, the yarn spinner and dyer, to increase first half profit by 48 per cent.

Turnover fell to £8.25m (£8.57m) reflecting reduced selling prices resulting from the lower price of wool. But operating profit rose to £455,000 (£388,000) and interest costs were £17,000 (£23,000) to leave the pre-tax balance at £468,000 (£315,000) for the six months to December 31.

Earnings per share rose to 4.47p (2.64p) and the interim dividend is lifted to 1.56p (1.5p).

Com-Tek Resources, the Denver-based oil and gas explorer, reported total revenue for the year to September 30 ahead 37 per cent, from \$544,581 to \$747,045 (\$423,061).

However, after taking account of costs and other expenses, the company incurred a loss of \$1.12m (\$118,335). Earnings came out at 3 cents per share.

Berry Starquest, an investment trust managed by GT Management, had a net asset value per share of 181.2p at January 31 compared with 143.2p a year earlier.

Income totalled £425,000 (£500,000) and net revenue for the year fell from £217,000 to £157,000 for earnings per share of 3p (4.2p). The proposed dividend is 2p (1.8p).

Lowland Investment steps up interim

Lowland Investment Company is raising its interim dividend from 2.75p to 3p and expects to hold the final at 5.25p for the year to September 30.

For the six months to March 31 pre-tax revenue rose to £1.32m (£1.25m). Earnings

dividend is the promised 2.7p.

Both matched forecasts made last October with the rights issue which helped fund two acquisitions, reduce borrowings and facilitate further expansion. The group makes closed circuit television and security systems and building energy management systems.

Turnover rose from £15.8m to £23m and trading profit came to £2.34m (£1.94m). Earnings per share were 10.7p (11.6p) and the dividend total is 4p (3.76p).

Wensum declines to 'credible' £607,000

The Wensum Company, a USM-quoted designer of corporate clothing and menswear, saw pre-tax profits fall from £748,000 to £607,000 in the year to January 35, but declared that this was a credible performance.

The fall would have been steeper but for a decline in net interest payable to £140,000 (£215,000).

Trading profits of Wensum Clothing, the menswear side, were almost halved at £261,000 (£490,000) on turnover of £4.94m (£5.33m); for Wensum Corporate, they edged ahead to £486,000 (£472,000) on turnover down at £2.7m (£2.54m).

Earnings emerged at 6.63p (6.62p) per share and directors propose maintaining the final dividend at 2.35p for an unchanged total of 3.6p.

HC Slingsby tumbles to £82,000

Pre-tax profits of HC Slingsby, a maker of trucks, ladders and ancillary equipment, dropped from £495,583 to £82,500 over 1991 on turnover down from £11.1m to £9.95m.

Earnings per share tumbled from 33p to 4.4p, but the total dividend is held at 7.5p with an unchanged final of 5.5p.

Licence loss hits Serif Cowells

SERIF COWELLS, the USM-quoted printing, publishing and leisure group, tumbled from profits of £1.34m to losses of £2.21m pre-tax in 1991, described by the company as "a traumatic year of change".

The final dividend is passed. Last time there was a final of 0.5p for a total of 2p.

Sales declined sharply to £34.4m (£32m), mostly because of the loss in 1990 of the licences to distribute Trivial Pursuit and Nintendo. On top of that, "the depressed economic conditions severely affected market demand and significantly reduced margins in all group companies", according to Mr John Pryke, chief executive.

Group operating losses emerged at £734,000 (profits £3.2m). Other income rose to £307,000 (£222,000). Interest charges were sharply down at £746,000 (£2,08m) and there was a £1.04m exceptional charge relating to the reorganisation of continuing operations.

To cut gearing, the company undertook a programme of disposals - an extraordinary charge of £3.18m (£44,000) related to this, and in the year borrowings were reduced by £1.7m. Gearing is currently about 30 per cent; at the year-end it was 65 per cent. Losses per share worked through at 10.1p (earnings of 3.5p).

JO Walker losses rise to £0.47m

JO Walker, the Leicester-based timber importer, reported increased losses for the 1991 year of £467,000, compared with £36,000. Turnover fell 8 per cent from £15.1m to £13.9m.

A tax credit of £165,000 (£5,000) left losses per share of 37.8p (3.8p). Directors are proposing not to pay a dividend against last year's 2p.

£20.2m sale at Union Discount

Union Discount has agreed to sell part of its "big ticket" leasing business to Hummerlyde Investments for £20.2m.

Union, which recently reported heavy losses, is one of London's nine discount houses through which the Bank of England channels liquidity to the commercial banking system and influences interest rates. It said the sale represented 44.6 per cent of its total "big ticket" leasing book.

Tesco chief's basic pay rose by 55%

The basic pay of Sir Ian MacLaurin, chairman of Tesco, rose by 55 per cent last year to £806,000.

However, because Sir Ian took home less performance-related bonuses, his total remuneration fell to £1.08m (£1.45m). Last year, Tesco's earnings per share increased by 20 per cent to 19.95p.

Tough second half leaves Toys halved

Toys & Company failed to live up to the promise of the early part of 1991, and finished the year with pre-tax profits halved.

FLASH LIMITED SERIES C U.S. \$37,000,000 Secured Floating Rate Notes Due 1992

In accordance with the conditions of the notes, notice is hereby given that for the six-month period 28th April 1992 to 28th October 1992 (183 days) the notes will carry an interest rate of 4.47583% p.a. Relevant interest payments will be as follows:

Notes of U.S. \$100,000 U.S. \$2,275.11 per coupon.

THE SANWA BANK LIMITED Agent Bank

COMPANY NEWS: UK

How dives to £1.3m as recession takes toll

By Angus Foster

RECESSION IN the construction industry hit How Group, the Midlands-based building services contractor, which saw pre-tax profits for 1991 fall from £4.21m to £1.3m.

The final dividend is cut to 1.5p to make an uncovered total of 2.5p (3.6p); earnings worked through at 1.62p (5.94p). The shares gained 1p to 32p, compared to a net asset value per share of 66p.

Turnover fell to £223.9m (£238.8m). The group wrote off £1.5m for bad debts and made exceptional provisions of £1.02m for redundancies as the workforce was cut 18 per cent to 2,670.

Engineering services reported a loss before tax of £2.16m (£2.42m) profit). Mr David Summerfield, chief executive, said order books fell 30 per cent year on year.

The maintenance division improved pre-tax profits from £519,000 to £1.27m. Fire services turned round to pre-tax profits of £504,000 (£67,000 loss) despite lower turnover.

This followed the centralisation of the division to one site. Year-end net cash was £5.2m (£3.9m) while net interest receivable increased to £430,000 (£388,000).

completed on 1 June.

The acquisition will make Thorn one of the big three international music companies, along with Time Warner and PolyGram, which is 90 per cent owned by Philips.

Food retailers' property 'overvalued'

The big food retailers are overvaluing their property portfolios and should adopt more prudent accounting policies by depreciating freehold and long leasehold land and buildings acquired since 1987, a stockbroker's report suggests.

Such a change would have a drastic impact on projected earnings per share for the year to spring 1993, reducing Tesco's by 31 per cent, J Sainsbury's by 15 per cent and Argill Group's by 11 per cent, according to estimates by Credit Lyonnais Laing.

GLI said it was previously acceptable for food retailers not to depreciate because inflation offset decreases in their underlying value. But the carrying value of their recently-acquired assets is now uncomfortably high given the current low inflation.

Harrap businesses sold by receiver

The core businesses of Harrap, the educational publisher, were yesterday sold out of receivership to W&R Chambers, the Edinburgh-based publisher, for more than £1m.

Rights to the company's travel guides and its UK distribution network were not part of the sale.

NMC considers sale of stake in US side

NMC Group, the packaging company which last year failed in its hostile bid for rival group API, is considering selling a stake in Universal Packaging, its US business.

NMC announced yesterday that it had appointed advisers in the US to carry out preliminary work on a possible public offering.

The company said UPC had won a five year contract with Kraft General Foods which was likely to increase the offshoot's sales "dramatically".

Tokyo Pacific Holdings (Seaboard) N.V.

Curaçao, Netherlands Antilles

Annual General Meeting of Shareholders

Notice is hereby given that the Annual General Meeting of Shareholders of Tokyo Pacific Holdings (Seaboard) N.V. has been called by the Manager, Intim Management Company N.V. The Meeting will take place at John B. Gorsiraweg 6, Willemstad, Curaçao, Netherlands Antilles on 19th May, 1992 at 17.00 p.m.

The agenda and the Annual Report 1991 may be obtained from the offices of the Company at John B. Gorsiraweg 6, Willemstad, Curaçao or from the Paying Agents mentioned hereunder. Shareholders will be admitted to the meeting on presentation of their certificates or of vouchers, which may be obtained on or before 14th May, 1991 from any of the paying agents.

Willemstad, Curaçao, 28th April 1992

Intim Management Company N.V.

Paying Agents

Pierson, Holding & Pierson N.V.

Global Securities Services

3rd Floor

21 Lombard Street

COMMODITIES AND AGRICULTURE

US copper project defeats ecological mussel-power

By Kenneth Gooding
Mining Correspondent

ONE OF the most bitterly fought battles between environmentalists and miners ends a new phase next month when work re-starts on the \$20m development of Flambeau Mining's copper project in Wisconsin.

The hugely-rich but relatively small deposit, now owned by RTZ, the world's biggest mining group, was first found in 1968 but it was not until last year that all the permits were in place for development, which began in August.

Then, environmental researchers successfully applied to a US judge for work to be halted because they said purple warty back mussels and other threatened or endangered species were found in the Flambeau River about a mile from where the mining company plans a drain pipe outlet.

Mr Larry Mercado, vice

president and general manager of Flambeau Mining, said yesterday that Wisconsin's state Department of Natural Resources had now issued a revised environmental impact statement that clearly stated the mine's operations would have no effect on any threatened or endangered species.

The episode had delayed mining by about six months, he added. First ore should be shipped in June, 1993. However, Mr Mercado admitted: "We are ready and prepared for more attacks by environmentalists. They never give up."

Mr Mercado estimates that about 70 per cent of the \$20m-\$30 cost of the mine will go towards environmental protection measures - the biggest cost is for a water treatment plant to ensure that water discarded by the mine is more pure than any found in nature. The recent production delay was caused by a civil action against the state department

by the Sierra Club, a group of environmental activists, and the Lac Courte Oreilles Band of Lake Superior Chippewa natives, who say the mine could spoil fishing by polluting the Flambeau River, a tributary of the Chippewa, which drains into the Mississippi.

Environmentalists are also concerned because the copper deposit is in a heavily wooded area with no industrial activity. Flambeau will be the first mine to be developed in Wisconsin since the Shullsburg lead-zinc mine closed in 1979.

Kennecott Corporation, now an RTZ subsidiary, has owned the deposit for 20 years and persevered because it is exceptionally rich. The ore contains 10.5 per cent of copper whereas most mines would be happy with 2 or 3 per cent. Unfortunately, there is only about 1.9m tonnes of ore. As this will be dug out at the rate of 320,000 tonnes a year, the mine will have a life of only six years.

Cuba plans to raise nickel output

CUBA PLANS to produce nearly 50,000 tonnes of nickel in 1992 and output is forecast to rise to 80,000 tonnes in 1996 following the completion of a fourth nickel plant, according to Prensa Latina, the Cuban news agency, reports Reuters from Havana.

Production would reach 100,000 tonnes "in the near future", it said. The agency, giving rare details of the island's most strategically-important industry after sugar, said Cuba possessed an estimated 37.3 per cent of all of the world's total nickel reserves. They were situated in an area on the island's north-eastern coast, around the town of Min.

"These mineral reserves will allow significant, stable production for more than 200 years," Prensa Latina said.

It said the Cuban government had drawn up a major development plan for the industry involving an overall investment of \$1.3bn over the next decade.

Agriculture's shrinking wage-packet

UK farming incomes have been nearly halved in the past ten years

FARMERS' INCOMES in the UK fell by 6 per cent last year. But when the value of their own and their families' labour are allowed for their businesses earned 14 per cent less than in 1980. It was the continuation of a trend that, indexing 1985 as 100, saw farming incomes slide in real terms from 170 in the early 1980s to 87 in 1991.

These stark facts were revealed in Farm Incomes in the UK, 1992, published by the Ministry of Agriculture last week. The document also showed that while agriculture accounted for 2.1 per cent of UK employment, as it had for the previous three years (having employed 2.6 per cent of the country's workforce in the early 1980s), the industry's share of the gross domestic product had declined to 1.3 per cent from 2.1 ten years ago.

Behind those depressing averages, however, the report indicated that although the incomes of dairy and intensive livestock farmers fell last year those of cereal and cropping farmers increased although not, it was conceded, in real terms.

So it would be reasonable to suppose that farmers in the area with the greatest concentration of cereals and other crops, East Anglia, would be feeling relatively buoyant, given their "rising" incomes. After all, as Farm Incomes in the UK points out, agriculture contributes more to the local economy (4.6 per cent of East Anglia's GDP) than it does in any other region of the UK, including Northern Ireland.

Little sign of buoyancy was revealed, however, by survey of East Anglian farmers conducted recently by land agents Bidwells and the co-operative Eastern Counties Farmers' Association. The purpose of the survey, say its organisers, was to establish the level of confidence among farmers; to explore their concerns about the future and the



By David Richardson

options they face. Encompassing 140,000 hectares (340,000 acres) and 738 farmers the survey is claimed to have been the biggest of its kind ever conducted in East Anglia.

The fundamental question on farmers' hopes for the next few years resulted in more than two-thirds of respondents saying that they saw no immediate signs of improvement in their businesses. Asked to compare this opinion with how they felt a year ago almost three-quarters said they were less optimistic about 1992 than they had been about 1991.

Interestingly Bidwells conducted a similar survey at the same time about commercial property occupiers. The response in that sector was more optimistic than they had been a year previously.

Questioned on what they thought of profitability prospects for the next five years more than two-thirds of the East Anglian farmers believed that 1993 would be worse than 1992. Some apparently thought that there might be some improvement after that but most predicted "a plateau of agony" for the foreseeable future.

In response to such a prospect almost half of those questioned said they planned significant changes in their businesses during the coming year. Nearly a quarter said they would reduce manpower; most

said they had done so already. Nearly a third proposed some form of diversification away from straight farming and food production and said that they hoped to generate additional non-farming income. One in 20 planned to seek paid employment away from the farm.

Only one in nine of the farmers surveyed said they planned to purchase any machinery this year. Moreover some respondents expressed their concern for machinery dealers and the agricultural supply trade in general which is, if anything, suffering more than agriculture itself as farmers are forced to cut back on much-needed purchases. One farmer is quoted as commenting: "Things may be bad on the farming side but will there be any of the supply industry left to support it in five years' time?"

In the face of such adverse trading conditions very large numbers of farmers said they contemplated retirement within five years. No less than 66 per cent of those over 65 said they meant to get out of the industry soon. That may not seem too surprising to non-farmers but in an industry where people have normally carried on until they dropped it represents a significant change.

Even more significant was the fact that 33 per cent of the farmers between the ages of 51 and 65 were also thinking of retiring within five years while 3 per cent between 36 and 50 and 3.4 per cent of those under 35 were considering getting out of farming.

However, amid all the pessimism 18.5 per cent of the farmers surveyed said they were more optimistic than they had been a year ago, and one in six said that they hoped to increase the acreage they farmed during the coming year.

He travelled widely throughout Europe to research and report on energy developments for the US-based publication,

Clearly these are the people who regard other farmers' problems as their opportunity to expand. They presumably mean to return to additional land they can get with their existing manpower and machinery thereby reducing unit costs. That way they believe they can improve efficiency and stay ahead of the commodity price cuts forecast as part of CAP reform.

Furthermore nearly half of those wishing to acquire more land said they would prefer to purchase it rather than take it on any form of partnership, contract, or tenancy agreement.

Farmers sitting on land with no encumbrances (such as a mortgage) which has been in their family for a few generations can still consider such purchases and the average cost of the land they farm can still look cheap - if they do not compare the returns with those from recent purchases with those from other investments.

But farmers have never been good at that and the sharp decline in the price of land over the last few years gives them the chance to expand at prices lower than they could have believed possible 10 years ago.

For there is one other highly significant set of statistics which beggar all attempts to make accurate summaries of the overall state of British agriculture. It too appears among the tables in Farm Incomes in the UK and it is this: 1 per cent of all UK farmers have no external liabilities at all and 82 per cent do not have an overdraft.

How the viability of such people can ever sensibly be compared with that of many of the others whose borrowing and interest charges dominate their accounts is beyond me. But at least it explains why some answer opinion polls differently to others.

Clove hitch for cigarette industry

William Keeling on Indonesia's over-sized and over-priced crop

CLOVES IN Indonesia are a national feature falling rapidly into disrepute. Like many of the smokers who annually consume more than 150bn fragrant kretek cigarettes, of which the clove is the essential ingredient, the spice is distinctly out of sorts.

Indonesia's 3m-4m clove farmers produce about 80,000 tonnes of the spice but what should have been a boom period has turned sour. Despite a 62 per cent increase in kretek cigarette sales between 1985-88, clove production has outstripped demand. Industry officials say traders should take the blame when in the mid-1980s, speculating on a price increase, they bought large stocks of cloves, creating an artificial demand.

By early 1990 traders were holding over 80,000 tonnes but bumper harvests allowed the cigarette producers to purchase requirements. The price of cloves actually fell by half to a low of 2,000 rupiah (\$1) a kilogram and industry officials estimate traders faced a loss of over US\$60m.

Then in January 1991 the government granted a monopoly over the buying and selling of cloves to Badan Pengawasan dan Pemasaran Cengkeh, owned 80 per cent by a consortium of five private companies and 20 per cent by Kerta Negara, a state marketing board.

Chaired by Mr Hintono Mandala Putra, the youngest son of

President Suharto of Indonesia, BPCC shareholders are reported to include many of the traders holding clove stocks. In early 1991 BPCC's stockpile amounted to about 50,000 tonnes, including Kerta Negara's stock of 33,000 tonnes.

BPCC set a floor price for farmers of Rp7,900 and sold cloves, including its existing stock, to cigarette producers at between Rp12,700-15,000, more than four times the world market price. Bank Indonesia, the central bank, provided Rp750m in low-interest credit to finance the venture. Economists say state-owned banks supplied another Rp250m in credit.

International donors, including the World Bank, criticised the move as contrary to the spirit of economic de-regulation and predicted a worsening over-supply of cloves. BPCC officials said the agency was necessary to protect the farmers who, they claimed, were exploited by the cigarette industry.

BPCC stocks have since risen to over 150,000 tonnes and the company has announced it cannot meet conditions on its loans. Diplomats say some traders have illegally imported a further 30,000 tonnes and that many farmers have not been paid for last year's crop.

In February Mr Putra suggested that farmers should burn half their crop or cut down a third of their clove trees.

Industry officials say farmers have been reluctant to follow his advice but the Ministry of Agriculture has announced that it will enforce tree-felling, starting with diseased specimens.

BPCC has come under increasing criticism with members of the ruling Golkar party expressing disapproval. Earlier this month the government reduced BPCC's role in the procurement of cloves, handing much of the task to local co-operative groups.

The floor price has been lowered to Rp4,000, although the co-operative is to receive up to an additional Rp3,900 in retained earnings and compulsory-farmer savings. Diplomats say BPCC has made available Rp120bn for co-operatives to finance purchases, however, the sole right to sell cloves and Mr Putra says the price cigarette companies must pay will not be reduced until BPCC's existing stock is exhausted.

A face-off between BPCC and the cigarette industry, therefore, may be in prospect. There are 120 cigarette companies but just two command about 80 per cent market share. These are reported to be holding sufficient stock for another six months production.

The government has technically linked the sale of cigarettes to the purchase of cloves from BPCC, but the latter is likely to face problems running down its stockpile. Economists

say cigarette companies have halved the quantity of cloves mixed with tobacco during production. Discontent has already been reported within the BPCC consortium as to how sales should be divided between its members.

Bankers say the continuing high cost of cloves may force some smaller cigarette companies to close and the larger firms are threatening to cut back tobacco purchases. Industry officials warn, therefore, of a knock-on effect on the tobacco sector.

In 1991, tobacco production held steady in at an estimated 135,380 tonnes (dry weight), with about 17,450 tonnes being exported. Domestic demand, however, was affected by a rise of 30 per cent in cigarette prices resulting from the higher cost of cloves and increased excise duty. Consumption of cigarettes fell 5.3 per cent in 1991, breaking the trend of uninterrupted growth.

The government is likely to be monitoring the situation closely with the cigarette industry providing 10 per cent - about US\$1bn - of total tax revenue.

Many industry officials still expect BPCC to fold. Questions remain as to its financial position and to the ability of local co-operatives to finance, collect and store this year's harvest. Bankers say the government may be waiting until after June's general election before wielding the axe.

Socomex to challenge appointment of receivers

By David Blackwell

SOCOMEX, A long-established London trade house in cocoa and coffee, is to challenge in the High Court the appointment of administrative receivers by Banque Bruxelles Lambert.

The company, which is also seeking damages, said it would make a co-operative with the administrators in order to protect its assets.

Banque Bruxelles Lambert has confirmed that it appointed administrative receivers on April 18, but has given no reason. Last week the Securities and

Futures Association said that it had prevented Socomex Futures, a subsidiary of Socomex, from taking any new client business for three months "because we are aware that the parent had some financial difficulties".

The SFA added that Socomex Futures was complying with its rules and was financially solvent. No customers were at risk, it said.

Socomex has been a major trader in robusta coffee, and to some extent cocoa, with the Ivory Coast. Robusta coffee prices last week touched the lowest levels for 17 years.

OBITUARY Roger Vielvoye

MR. ROGER Vielvoye, international editor of the Oil and Gas Journal, died yesterday after suffering a sudden heart attack at the age of 50. Mr Vielvoye was a well-respected authority on the world oil industry having built a career in energy journalism over the past 20 years.

He had been energy correspondent for The Times in London from 1972 to 1978 before joining the Oil and Gas Journal.

He travelled widely throughout Europe to research and report on energy developments for the US-based publication,

building up international reputation for his knowledge of the oil industry. Recently he won an award from the Norwegian-based Offshore Northern Seas foundation for his reporting on the oil industry.

Mr Vielvoye started his career in his native Plymouth where he had attended Plymouth College. He later joined the Birmingham Post as an industrial reporter and briefly worked at the Reuters news agency. He was the author of several books on energy-related subjects.

He leaves a wife, Irene, and three grown-up children.

MARKET REPORT

Robusta COFFEE prices fell to 20 year lows in London, but dealers feel that the market still has substantial downside potential. "It's not looking too good. July was supposed to have support at \$780 but that gave way right on opening," one trader said. "This continued selling pressure just reveals the weakness of the market. There are no buyers around."

It was unclear whether more origin selling of robusta coffee had taken place, but Cameroon was rumoured. COCOA recovered some ground in the afternoon on a technical short-covering rally after the July contract dropped earlier.

London Markets

ROBUSTA COFFEE prices fell to 20 year lows in London, but dealers feel that the market still has substantial downside potential. "It's not looking too good. July was supposed to have support at \$780 but that gave way right on opening," one trader said. "This continued selling pressure just reveals the weakness of the market. There are no buyers around."

WORLD COMMODITIES PRICES

COFFEE - London FOS (cents per lb) May 875 881 875 888 Jun 882 887 884 891 Jul 883 888 884 897 Aug 884 889 885 894 Sep 885 890 886 895 Oct 886 891 887 896 Nov 887 892 888 897 Dec 888 893 889 902

Cocoa

Cocoa - London FOS (cents per lb) May 1150 1155 1150 1155 Jun 1155 1160 1155 1160 Jul 1160 1165 1160 1165 Aug 1165 1170 1165 1170 Sep 1170 1175 1170 1175 Oct 1175 1180 1175 1180 Nov 1180 1185 1180 1185 Dec 1185 1190 1185 1190

Soybeans

Soybeans - London FOS (cents per lb) May 21.00 21.10 21.00 21.10 Jun 21.10 21.20 21.10 21.20 Jul 21.20 21.30 21.20 21.30 Aug 21.30 21.40 21.30 21.40 Sep 21.40 21.50 21.40 21.50 Oct 21.50 21.60 21.50 21.60 Nov 21.60 21.70 21.60 21.70 Dec 21.70 21.80 21.70 21.80

Wheat

Wheat - London FOS (cents per lb) May 11.00 11.10 11.00 11.10 Jun 11.10 11.20 11.10 11.20 Jul 11.20 11.30 11.20 11.30 Aug 11.30 11.40 11.30 11.40 Sep 11.40 11.50 11.40 11.50 Oct 11.50 11.60 11.50 11.60 Nov 11.60 11.70 11.60 11.70 Dec 11.70 11.80 11.70 11.80

Corn

Corn - London FOS (cents per lb) May 10.00 10.10 10.00 10.10 Jun 10.10 10.20 10.10 10.20 Jul 10.20 10.30 10.20 10.30 Aug 10.30 10.40 10.30 10.40 Sep 10.40 10.50 10.40 10.50 Oct 10.50 10.60 10.50 10.60 Nov 10.60 10.70 10.60 10.70 Dec 10.70 10.80 10.70 10.80

Soybean Meal

Soybean Meal - London FOS (cents per lb) May 24.00 24.10 24.00 24.10 Jun 24.10 24.20 24.10 24.20 Jul 24.20 24.30 24.20 24.30 Aug 24.30 24.40 24.30 24.40 Sep 24.40 24.50 24.40 24.50 Oct 24.50 24.60 24.50 24.60 Nov 24.60 24.70 24.60 24.70 Dec 24.70 24.80 24.70 24.80

Cotton

Cotton - London FOS (cents per lb) May 12.00 12.10 12.00 12.10 Jun 12.10 12.20 12.10 12.20 Jul 12.20 12.30 12.20 12.30 Aug 12.30 12.40 12.30 12.40 Sep 12.40 12.50 12.40 12.50 Oct 12.50 12.60 12.50 12.60 Nov 12.60 12.70 12.60 12.70 Dec 12.70 12.80 12.70 12.80

Rubber

Rubber - London FOS (cents per lb) May 1.00 1.01 1.00 1.01 Jun 1.01 1.02 1.01 1.02 Jul 1.02 1.03 1.02 1.03 Aug 1.03 1.04 1.03 1.04 Sep 1.04 1.05 1.04 1.05 Oct 1.05 1.06 1.05 1.06 Nov 1.06 1.07 1.06 1.07 Dec 1.07 1.08 1.07 1.08

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LONDON SHARE SERVICE

AMERICANS

Notes	Price	%	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	5
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LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Trust	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594
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Continued on next page

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[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Punishing day for D-Mark

GERMANY'S political and economic problems turned yesterday's foreign exchange trading into a black day for the D-Mark, which lost out to nearly all the other major currencies. Its most punishing blows came in trading against sterling, the yen and the French franc as traders took a gloomy view of a wave of news coming out of Bonn, writes James Bly.

The widening strikes in the German public sector, two resignations from the Bonn cabinet and remarks from Mr Theo Waigel, the German finance minister, all undermined the D-Mark yesterday. But traders also noted that sterling is continuing to make gains in its own right, propelled by confidence in Britain's government rather than mere disillusionment with the news from Bonn.

The pound ended in London at DM2.9375, up 14 pence from its previous close. In morning trading it narrowly failed to reach DM3.000, peaking at DM2.9988.

The D-Mark also suffered a sharp decline against the yen, finishing at ¥80.5255. The German currency's only comfort was in trading against the dollar, where it ended at \$1.7720, up 14 pence from its previous close.

STERLING INDEX

Forward premiums and discounts apply to the US dollar

Apr 27

1 month

3 months

6 months

12 months

100.00

100.00

100.00

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100.00

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DM1.6510, only a touch weaker than its previous close of DM1.6505. Dealers said this was partly because the US currency had itself weakened so much against the yen yesterday. But high interest rate differentials between Germany and the US would have made it difficult in any case for the dollar to make much progress. The dollar finished in New York at DM1.6548.

Sterling was the main winner in London trading, up on both the dollar and French franc. It finished in London at \$1.7792, having opened at \$1.7715, and ended at FF9.9075, up from the previous close of FF9.8835. The pound moved up to fourth from bottom in the ERM grid, overtaking the French franc once again. It ended in New York at \$1.7765. Traders now feel that the next big barrier for sterling to cross is \$1.78, its high in the

immediate aftermath of the Conservatives' general election victory in April. If it reaches DM2.95 in the next few days, it will also cross its current central rate in the ERM, increasing speculation that Britain will put sterling in the narrow band of the ERM.

The other big action yesterday came in yen trading, as the Japanese currency gained from comments made at the weekend's G7 meeting. The G7 communiqué said foreign exchange markets had been generally stable in recent months, but added that the decline of the yen was not contributing to the adjustment process.

The yen rose against most currencies. It closed against the dollar at ¥133.10 (after starting at ¥134.55) and in New York ended at ¥133.02. Against sterling, it finished in London at ¥236.76, having closed previously at ¥238.50.

E.M.S. EUROPEAN CURRENCY UNIT RATES

For central bank use by the European Communities. Currencies are in descending order of value. Percentage changes are for the day's movement. The dollar is the base currency. The percentage change in the dollar's value is shown in parentheses. The percentage change in the dollar's value is shown in parentheses.

Apr 27

1 month

3 months

6 months

12 months

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FINANCIAL FUTURES AND OPTIONS

LIVE LONG-TERM FUTURES OPTIONS

Estimated volume: 100,000 contracts

Estimated volume: 100,000 contracts

Estimated volume: 100,000 contracts

Estimated volume: 100,000 contracts

Estimated volume: 100,000 contracts

Estimated volume: 100,000 contracts

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FINANCIAL FUTURES AND OPTIONS

LIVE SHORT-TERM FUTURES OPTIONS

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MONTREAL					
4:00 pm prices April 27					
112200	Robertson	\$14 1/4	15 1/4	12 1/2	-1/4
5432	Cumby	87 1/4	7 1/4	7 1/4	-
112800	Comstar SL	207 1/2	228 1/2	20 1/2	-1/4
887	Confidential	18 1/2	14 1/2	14 1/2	-1/4
22500	Comstar	27 1/2	26 1/2	26 1/2	-1/4
2800	Guam-Tri	28 1/4	8 1/4	8 1/4	-1/4
1100	MacIntosh	811 1/2	11 1/2	11 1/2	-1/4
10800	Procter Can	88 1/2	87 1/2	87 1/2	+1/4
1000	Hyatt	8 1/2	8 1/2	7 1/2	-1/4
18000	Aurora A	512 1/2	12 1/2	12 1/2	-1/4
22300	Telephone	127 1/2	12 1/2	12 1/2	-1/4
52000	Videostar	318 1/4	5 1/4	5 1/4	-1/4
Total Sales \$5,551,700 shares					

	Apr 20	Apr 22	1982	
			HIGH	LOW
1667.8	1999.0	1670.0 (151)	1645.30 (194)	
499.2	499.2	717.25 (259)	589.20 (211)	
416.05	416.05	468.57 (242)	372.24 (213)	
914.85	915.15	1099.42 (242)	1004.81 (214)	
1266.45	1266.19	1254.72 (15)	1275.15 (215)	
233.95	234.4	365.29 (154)	226.35 (216)	
914.9	914.9	928.96 (242)	778.96 (217)	
538.16	538.16	538.64 (242)	475.92 (218)	
1738.16	1763.68	1765.72 (224)	1719.11 (219)	
714.57	713.88	715.4 (218)	643.80 (220)	
214.7	203.2	265.76 (219)	184.03 (221)	
756.44	1739.30	1764.80 (242)	1576.75 (222)	
518.30	518.30	537.17 (214)	430.78 (223)	
163.50	1482.76	1464.87 (171)	1346.61 (224)	
510.14	507.5	551.59 (242)	496.25 (225)	
1389.66	989.18	1056.00 (242)	977.80 (226)	
1280.36	1280.36	2180.18 (218)	1159.15 (227)	
922.37	922.37	1183.60 (218)	1160.36 (228)	
922.37	1099.25	2489.85 (218)	1070.55 (229)	
562.9	573.95	619.56 (242)	546.45 (230)	
310.1	308.2	301.00 (242)	274.68 (231)	
230.5	230.5	210.76 (242)	229.60 (232)	
705.24	705.70	749.05 (218)	667.85 (233)	
1278.30	1278.30	1303.98 (171)	1083.01 (235)	
618.58	591.44	414.94 (212)	570.13 (240)	
1023.0	1023.0	1357.25 (220)	1060.00 (244)	
1282.0	1282.0	435.00 (15)	419.91 (245)	
582.87	594.22	61.41 (242)	544.45 (246)	
944.94	944.94	284.33 (242)	238.35 (247)	
246.2	260.00	1000.76 (218)	913.20 (248)	
861.6	853.4	861.60 (234)	748.80 (249)	
931.3	931.3	931.30 (234)	868.80 (251)	

470.31	4508.67	5371.65	Q2/71	4405.24	Q3/74
747.67	788.13	832.38	Q1/74	771.82	Q2/72
439.5	438.1	545.10	Q1/73	447.50	Q2/74
943.24	943.60	949.12	Q2/70	870.31	Q2/71


U.S. Korea Cons Ex 594.88
 *Calculated as 15.00 GWT.
 U.S. Mexico Cons Ex 1018.00, U.S. Japan-3300, U.S. Germany - 264.3 and Australia All Ordinary and Blending - 500;

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EUROPE'S BUSINESS NEWSPAPER

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

NASDAQ NATIONAL MARKET

4:00 pm prices April 27

[illegible]

4:00 pm prices April 27

[illegible]

FT SURVEYS



FINANCIAL TIMES
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AMERICA

US equities depressed by supply worries

Wall Street

US SHARE prices fell across the board in quiet trading yesterday as concern about supply pressures, and economic statistics expected later this week, kept buying to a minimum, writes Patrick Harrison in New York.

At the close the Dow Jones Industrial Average was down 19.90 at 3,304.56. The more broadly based Standard & Poor's 500 lost 5.85 to 565.94, while the Nasdaq composite index slipped 2.01 to 570.88. NYSE turnover was 173m shares, and declines outpaced rises by 888 to 773.

Last week's news that General Motors plans a worldwide offering of common stock that could raise as much as \$2.5bn has prompted the question whether there is sufficient demand from investors to soak up newly issued stock without sending share prices lower.

The market was also wary of the approaching economic data, which should provide an indication of how fast the recovery is progressing. Today is the busiest day for numbers, with first-quarter gross domestic product, March new single-family home sales, and the Conference Board's April consumer confidence index all due for release.

General Motors fell at first but recovered to end 4 1/4 up on balance at \$39.41 in turnover of 3.2m shares as investors continued to react to last Friday's announcement of a planned offering of 50m shares.

Compaq dropped 3 1/4 to \$23.41 on 2.2m shares traded after the computer company reported first-quarter profits of only 53 cents a share, well down from the \$1.26 a share earned a year ago.

The weakness in Compaq spread through the sector, with Hewlett-Packard falling 3 1/4 to \$77.41. Digital slipped 1 1/4 to \$44.41 and Unisys ending 1 1/4 down at \$61.41.

Nike retreated 3 1/4 to \$61.41.

EUROPE

German uncertainty casts shadow on bourses

POLITICAL and industrial uncertainty in Germany cast a shadow on continental trading. Zurich was closed for a holiday, writes Our Markets Staff.

FRANKFURT took the start of the public service workers' strike in western Germany and the sudden resignations in Chancellor Helmut Kohl's cabinet in its stride. The DAX index closed down 3.48 at 1,782.22 while the FAZ index, calculated at mid-session, shed 2.35 to 708.46. Turnover fell to DM4.4bn from DM5.8bn.

Some analysts said that the market's reaction to the strike had been positive so far since the government had demonstrated that it was not prepared to concede to union pressure over pay claims. However, a prolonged strike would erode share prices, they said.

Chemicals stood out in a dull day for corporate news. Bayer gained DM1.90 to DM229 after its dividend payout later this week while Hoechst fell DM1.30 to DM262.30. BASF was 40 pf down at DM243.90.

ASIA PACIFIC

Arbitrage unwinding breaks Nikkei's three-day gain

Tokyo

ARBITRAGE unwinding and declines in the US on Friday pushed the Nikkei average down in thin trading yesterday after three consecutive gains, writes Neil Weinberg in Tokyo.

The 225-share index lost 91.93 to 17,450.83 after reaching a day's high of 17,615.73 and a low of 17,301.06. The Topix index of all first section shares eased 1.06 to 1,312.86, but rises led declines by 510 to 448, with 171 issues unchanged. Volume fell to 200m shares from Friday's 300m. In London the ISE/Nikkei 50 index was off 0.02 at 1,071.12.

With the market trading at a premium to futures, investors took to selling shares and buying futures to unwind arbitrage positions, pushing the index to an intraday low in the first hour.

Prices then recovered on investment trust and pension

FT-SE Eurotrack 100 - Apr 27

Hourly changes					
Open	10 am	11 am	12 pm	1 pm	2 pm
1164.76	1168.13	1167.31	1167.47	1168.43	1170.13
Day's High 1170.33					
Day's Low 1164.72					
Apr 24	Apr 25	Apr 26	Apr 27	Apr 28	Apr 29
1167.02	1168.11	1171.34	1166.73	1168.53	

Base value 1000 (1987=100)

Siemens rose 90 pf to DM687.90. After the close it announced an 8 per cent increase in six-month net profit.

Berliner Bank closed DM1.50 higher at DM269.50 after announcing a 23 per cent rise in 1991 net profit. The three major banks were weaker, with Deutsche Bank down DM2.50 to DM713. Elsewhere, Herten, which said that it was to increase its 1991 dividend by DM1 to DM5, shed 70 pf to DM180.

PARIS came close to breaking above the elusive 2,000 barrier on the CAC-40 index in late trading, spurred by a recovery in bond prices and a

strong franc. The CAC-40 index ended 10.81 higher at 1,955.72, just below the day's high of 1,958.45 and well up on the day's low of 1,973.83. Turnover was thin at FF1.8bn.

Michelin ran into profit-taking after last week's gains, losing FF2.70 to FF204.70 in heavy volume of 450,450 shares. But Peugeot continued its advance, buoyed up by news that it planned to increase its dividend payout in coming years. The stock added FF2.12 to FF270.

Eurotunnel remained weak, losing FF1.26 to FF3.65 per share with a heavy 2.3m shares traded. The tube maker Vallourec lost another FF1.13 to

FF223 after a negative analysts' meeting last Friday. Moulinex had a volatile day, falling as low as FF162.50 after the company turned less positive on 1992, but ended just FF1.10 lower at FF172 with 70,900 shares traded.

MILAN closed unchanged, as continued strength in the car sector offset weaker prices elsewhere. News that President Francesco Cossiga had resigned had little impact on the market. The Comit index fell 0.43 to 608.43 in turnover estimated at less than Friday's L9.1bn.

Pirelli, actively traded last week, gave the first boost to the market, gaining L40 to L1,405. But some analysts said it was time to take profits on the stock. Fiat closed L8 higher at L4,985. But Stet continued last week's decline, closing L20 down at L2,100 and Sip lost L5.5 to L1,452.5. Benetton fell L5.50 to L12,600.

STOCKHOLM weakened at the start on interest rate worries but steady gains by Astra,

Ericsson and Electrolux helped reverse the trend. The Affarsvarden general index eased 0.2 to 871.1 in heavy turnover of SKr784m after SKr586m, bloated by an off-market SKr365m block trade in Electrolux shares at SKr280 each, amounting to just under 2 per cent of the company's equity. The B shares closed at SKr282, up SKr2.

Volvo B shares rose SKr6 to a new year's high of SKr446 ahead of the annual meeting tomorrow.

BRUSSELS saw its recent favourite Delhaize fall BF930 or 3.6 per cent to BF9,380 with more than 15,570 shares traded following worse-than-expected results from its US division.

The Bel-20 index dropped 11.30 to 1,210.36 in turnover of BF700m. Petrolina lost BF7.50 to BF10,850 after news that its US division had recorded a first quarter loss.

AMSTERDAM's CBS Tendency index lost 0.7 to 127.9 in turnover of F143.7m. Bege-

cent to F113.50 on strong retail buying. This followed a newspaper interview with the chairman at the weekend in which he said that the group's market value was too low.

ING, which reports 1991 earnings today, was 50 cents down at F150.30. Nedlloyd declined 90 cents to F157.40 after Mr Torstein Hagen, a major shareholder, confirmed that he has an option on a further 5 per cent of the stock.

MADRID fell in dull trade. The general index shed 0.1 to 249.93 in turnover of some Ptas4.4bn. Repsol gained Ptas to Ptas2,840 on expectations of good first quarter results, due early next month.

OSLO's all-share index gained 1.38 to 427.33 in turnover of NKr350m. Norsk Hydro, due to announce first quarter results tomorrow, advanced NKr1.5 to NKr161.

ISTANBUL fell following a number of disappointing first quarter results. The index was down 95.8 or 2.6 per cent at 3,717.88.

Chinese promises lift HK to record high

MARKETS IN PERSPECTIVE

	% change in local currency			% change in US \$	% change in UK £
	1 Week	1 Month	1 Year	Start of '88	Start of '89
Austria	-0.26	-3.10	-21.00	+0.92	+6.81
Belgium	+0.89	+1.44	-3.96	+4.83	+1.88
Denmark	-0.31	+1.28	-4.00	-5.46	-7.78
Finland	+2.10	-1.33	-24.32	+7.56	+4.79
France	+0.33	+2.89	+11.81	+12.52	+10.38
Germany	+0.15	+1.75	+4.33	+10.73	+7.46
Ireland	+0.31	+1.87	-2.95	+3.81	+1.42
Italy	+0.30	+3.10	-11.81	+2.77	+0.35
Netherlands	+0.09	+3.70	+5.87	+10.04	+8.88
Norway	+1.48	+1.07	-11.17	+2.43	+1.81
Spain	-0.89	-2.99	-7.95	+4.01	+0.38
Sweden	-0.81	-2.89	-9.50	+7.34	+1.87
Switzerland	+0.33	+2.43	+11.49	+11.65	+4.22
UK	+0.54	+8.57	+6.12	+7.25	+7.25
EUROPE	+0.27	+4.61	+4.18	+8.14	+6.31
Australia	+1.58	+2.58	+5.18	-3.26	+1.73
Hong Kong	+4.50	+8.03	+48.17	+24.86	+32.32
Japan	-0.22	-7.77	-32.27	-23.51	-34.98
Malaysia	+0.77	-3.88	-7.58	+2.85	+18.89
New Zealand	+3.50	+3.01	-2.41	-5.30	-0.94
Singapore	+0.53	-0.24	-6.30	-9.90	-1.90
Canada	-2.11	-1.59	-5.08	-4.29	-
USA	-1.60	+1.57	-1.91	-	+3.57
Mexico	-0.95	-2.99	+98.95	+24.58	+28.92
South Africa	+0.76	-5.23	+12.67	-2.32	-4.08
WORLD INDEX	-0.58	-0.42	-6.47	-5.88	-4.28

1 Based on April 28th 1992. Copyright, The Financial Times Limited, London. Source: Reuters & Co., and Country Research Associates.

By Antonia Sharpe

Hong Kong featured grimly last week, as a downward correction on Wall Street after its record-breaking run and a stabilisation in the Nikkei average around the 17,000 level caused a 0.6 per cent drop in the FT-Actuaries World index in local currency terms.

Strong international buying lifted Hong Kong by 4.5 per cent to an all-time high, following a positive statement from Mr Li Peng, the Chinese prime minister, that economic reforms should be speeded up in order to boost economic growth. HK Telecom, the market's largest stock and accounting for 12.5 per cent of the total capitalisation, climbed 85 cents to HK\$38.40 on the week.

The market was also boosted by publication at the end of the previous week of Hang Seng Bank's lunar reserves, which led to a rating of the banking sector pleasing results from Wharf Holdings was a further bull point. By contrast, politics took a back seat, and the

appointment of Mr Chris Patten as the colony's new governor was largely ignored.

Mr David Bates of Asia Equity in London says that while there is some short-term froth on the market, it is still cheap on a longer term basis, especially if there is further evidence of a turnaround in the US economy.

The second-best performer on the week was also in the Pacific region, as a survey showing an increase in business confidence boosted New Zealand by 3.5 per cent.

There were no serious casualties last week, though Canada fell 2.1 per cent in local currency terms. The Toronto stock market has been depressed by Olympia & York's financing troubles and the decline in gold and oil prices. The 1.6 per cent drop in US equities also weighed on their Canadian counterparts.

Political uncertainty had little effect in Europe: Italy rose 0.3 per cent in spite of having no government, while troubles in Mr Helmut Kohl's centre-right coalition inflicted a 0.2 per cent fall on German shares.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY APRIL 27 1992										FRIDAY APRIL 24 1992										DOLLAR INDEX	
	US Dollar Index	Day's Change	Point	Index	YTD Index	Local Currency Index	Local % chg on Day	Gross Dk. Vol.	US Dollar Index	Point	Index	YTD Index	Local Currency Index	% chg High	% chg Low	Year High (1991)						
Australia (69)	144.94	-0.3	120.75	121.94	127.54	-0.5	4.33	145.34	121.80	123.61	124.72	128.25	153.69	140.94	147.90	147.90						
Austria (18)	163.73	-1.6	138.08	139.44	142.26	-1.4	2.04	166.46	140.95	143.28	144.56	144.23	138.70	132.02	139.77	139.77						
Belgium (46)	138.35	+0.4	116.10	117.24	119.61	118.84	+0.2	5.20	138.87	116.19	118.10	118.10	116.61	145.19	135.67	134.56						
Canada (115)	125.82	-1.4	104.65	105.67	107.17	106.64	-0.6	3.38	127.73	105.63	106.28	109.25	108.25	142.25	125.01	127.73						
Denmark (35)	232.57	-0.2	194.10	195.01	199.97	202.23	-0.3	1.83	233.32	195.21	198.45	200.21	202.94	223.94	226.40	231.67						
Finland (16)	77.67	+0.3	64.71	65.35	66.87	73.18	+0.5	2.04	77.42	64.78	65.85	66.44	72.82	68.90	73.64	73.64						
France (108)	198.23	+0.6	131.63	133.11	135.80	138.18	+0.4	3.40	197.29	131.60	133.77	134.56	137.81	159.19	148.06	132.36						
Germany (55)	116.82	-0.4	99.08	100.07	102.07	103.07	-0.4	2.25	116.41	99.91	101.57	102.46	102.46	122.84	114.67	103.63						
Hong Kong (56)	222.78	+0.8	185.81	187.43	191.23	221.32	+0.8	3.67	221.02	184.92	187.98	188.57	219.57	222.78	178.36	184.92						
Ireland (16)	162.80	+0.5	134.47	136.80	139.56	141.73	+0.9	3.73	161.18	134.85	137.03	138.31	140.45	173.71	151.78	151.78						
Italy (78)	71.92	+0.4	59.92	60.61	61.73	66.83	+0.3	3.45	71.85	59.95	60.94	61.48	65.48	60.85	66.82	74.91						
Japan (173)	97.37	+0.9	81.13	81.52	83.59	81.52	-0.2	1.04	96.49	80.73	82.05	82.80	82.85	140.95	98.70	138.40						
Malaysia (58)	235.17	-0.8	195.93	197.85	201.85	230.51	-0.1	2.90	237.10	198.38	201.85	203.45	204.30	250.18	212.49	235.23						
Mexico (18)	170.57	-0.3	142.12	143.50	146.11	173.33	-0.5	0.11	171.71	143.25	145.83	146.80	152.33	178.77	137.91	137.91						
Netherlands (28)	154.46	-0.1	128.69	129.85	132.58	130.91	-0.1	4.27	154.64	128.30	131.44	132.61	131.95	155.48	147.88	156.82						
New Zealand (14)	43.89	+0.4	36.57	36.93	37.68	43.56	+0.5	6.35	44.07	36.85	37.49	37.92	43.77	48.32	42.91	49.98						
Norway (29)	173.47	+0.6	144.33	145.95	148.90	151.81	+0.4	1.89	172.40	144.24	146.83	147.94	151.18	192.95	161.26	184.77						
Singapore (38)	205.33	+0.6	171.07	172.76	175.25	156.41	+0.3	2.08	204.12	170.78	173.50	175.15	155.96	228.43	182.76	205.33						
South Africa (51)	222.69	-1.5	185.54	187.36	191.14	189.60	+0.4	2.99	228.11	189.10	192.30	194.02	188.98	263.80	203.18	203.18						
Spain (50)	148.84	+0.0	123.84	125.05	127.98	116.83	+0.0	5.18	148.70	124.61	126.43	127.80	116.85	160.47	145.86	151.25						
Sweden (29)	165.02	+0.4	154.15	155.67	158.81	163.17	+0.3	2.77	164.16	154.88	158.63	159.23	162.75	180.37	173.09	174.10						
Switzerland (60)	99.27	+0.2	82.70	83.52	85.22	94.13	+0.0	2.27	99.07	82.89	84.27	85.02	94.13	104.22	95.88	95.88						
United Kingdom (228)	150.05	+1.0	158.35	159.89	163.12	158.35	+0.5	4.69	158.25	157.50	160.08	161.52	157.50	160.85	162.29	162.29						
USA (522)	166.46	-0.1	138.68	140.06	142.89	166.46	-0.1	2.86	166.63	138.42	141.72	142.59	166.63	171.58	160.82	151.52						
Europe (791)	149.41	+0.5	124.48	125.70	128.25	127.32	+0.2	3.86	148.70	124.42	126.47	127.51	127.02	150.58	138.31	135.50						
Nordic (96)	173.55	+0.2	144.59	146.01	148.98	146.59	+0.0	2.22	173.18	144.90	147.30	148.51	146.53	168.32	139.86	170.22						
Pacific Basin (717)	105.28	+0.8	86.03	86.88	88.94	87.43	-0.1	1.44	102.44	85.71	87.13	87.80	87.95	141.97	94.40	138.82						
Euro-Pacific (1508)	121.82	+0.6	101.57	102.57	104.64	103.88	+0.1	2.82	121.34	101.35	103.02	103.80	103.83	145.21	94.40	138.82						
Euro-America (637)	163.90	-0.2	136.56	137.91	140.71	163.90	-0.2	3.22	163.90	136.56	137.91	140.71	163.90	136.56	137.91	136.56						
Asia-Pacific (224)	121.27	+0.1	104.39	105.04	106.42	104.39	+0.0	3.22	121.27	104.39	105.04	106.42	104.39	105.04	106.42	104.39						
Pacific Ex. Japan (244)	161.77	+0.1	134.36	135.71	136.44	143.88	+0.1	3.79	161.04	134.74	136.96	138.20	143.75	161.27	129.81	142.74						
World Ex. US (1702)	124.20	-0.5	103.47	104.50	106.61	106.07	+0.0	2.64	123.55	103.35	105.03	106.04	104.91	116.45	93.80	80.80						
World Ex. UK (1936)	136.57	-0.2	110.46	111.54	113.80	121.39	-0.1	2.52	132.94	110.72	112.17	113.62	112.17	121.39	106.44	106.44						
World Ex. Japan (1751)	159.93	-0.1	133.26	134.56	137.21	149.35	+0.0	3.33	159.86	133.75	135.97	137.19	143.82	161.80	133.20	145.45						
The World Index (2254)	197.52	+0.4	114.62	115.70	118.06	194.72	+0.0	2.78	197.12	115.75	116.85	117.70	142.77	155.70	130.65	142.11						

POLAND

Tuesday April 28 1992



Poland's ambitious drive to become a prosperous, capitalist democracy has run into political problems, writes **Anthony Robinson**. But the country remains basically stable, strategically secure and strongly pro-European. In spite of its economic difficulties, it boasts a dynamic entrepreneurial culture and a lively civil society which is determined to succeed

Reforms hit turbulence

THE UPHILL nature of Poland's struggle to turn itself into a moderately prosperous, tolerably democratic and stable member of the European Community by the end of the decade has been underlined over the past six months by economic retrenchment and political manoeuvring.

The goal remains clear. But all winter long Poles lived with a dispiriting political crisis as inexperienced politicians, elected at last October's first free elections since the Second World War, struggled to form a government and draw up a budget consonant with the limited resources of the post-communist state.

As feared, the elections, which were conducted on a complex proportional representation system, returned a plethora of parties. In marked contrast to the passionate interest with which Poles participated in the events which led to the end of communist rule in summer 1989, only 41 per cent of the electorate bothered to turn out. The outcome was a confusing and fragmented parliament with 29 par-

ties represented in the Sejm, the 460-seat lower house of parliament.

Without a clear mandate from the electorate for any party or leader it was two months before Mr Jan Olszewski, a former Solidarity lawyer representing a right-wing Catholic party, managed to put together a coalition capable of gathering enough support in parliament. He then spent much of his time trying to put together a broad coalition capable of providing a stronger political base for the painful economic sacrifices.

Such hopes were dashed last week when Mr Tadeusz Mazowiecki, the first post-communist prime minister, and leader of the Democratic Union, the largest single party, said the three opposition parties he represented in the talks would not join the government. This left the government unsure of its ability to push through parliament the cuts in social welfare spending deemed essential to keep the budget on target and restrain inflation.

Worse, the blow to Mr Olszewski's government was



Poland's long history of grandeur, courage in defeat and eventual re-birth is recorded at the tomb of the unknown warrior on Warsaw's Victory Square. The country has regained its sovereign independence and the last Russian soldiers are due to leave shortly. Control over the army is at the centre of a power struggle between President Lech Walesa and the centre-right coalition government led by Mr Jan Olszewski. But few Poles want a replay of the inter-war period when Marshal Jozef Pilsudski staged a military coup against a weak democracy

accompanied by a fierce press attack on President Lech Walesa, which underlined the depth of the political crisis facing the country. The attack in *Gazeta Wyborcza*, whose editor Mr Adam Michnik is a former Solidarity stalwart, accused the president of surrounding himself with advisers linked to the Soviet KGB and being unable to rise to the level of his responsibilities.

The tension between President Walesa and most of his former Solidarity allies, including the prime minister whose appointment he opposed, underlines not only the fragility of Poland's post-communist institutions but also the ambiguous relationship between the newly-elected parliament and the president who was elected a year earlier.

The unresolved constitutional and political issues, partly inherited from the communist period and partly a product of Mr Walesa's own complex personality and leadership ambitions, have diverted attention from economic and institutional problems and now threaten to

aggravate them.

The economy is already "at a crossroads", according to a recent World Bank report. This underlined the deeper rooted structural weaknesses of the public administration, banking, taxation and other structures as well as drawing attention to more immediate budgetary pressures. It warned that hyper-inflation could return without cuts in government spending and faster progress towards the privatisation or closure of inefficient, loss-making state enterprises.

Privatising the still largely state- or municipally-owned industrial sector is proving much more difficult than expected. Cutting government spending and closing bankrupt state companies has also been affected by the political atmosphere and doubts over the government's ability to stick to tough economic targets.

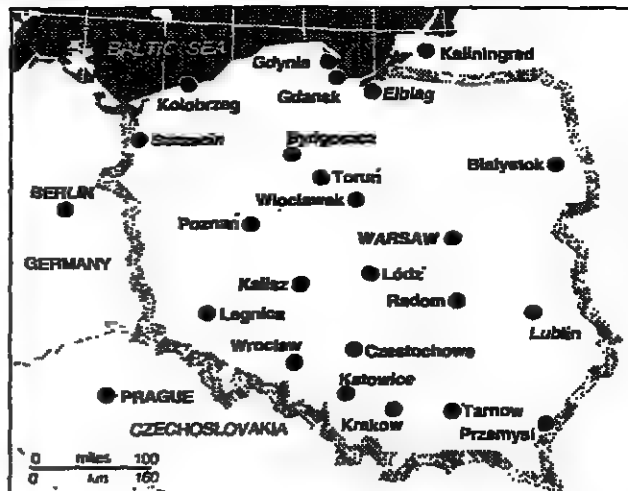
The result was a fast-rising budget deficit last year which faced the new government with an unavoidable but painful need to cut spending, raise taxes and revert to the tough monetarist policies which most

of those who form the new government had criticised during the election campaign.

The decision to bite the bullet came in mid-March after Mr Andrzej Olechowski, one of Poland's most experienced trade and central bank officials, became finance minister. After a quick visit to Washington for informal talks with the IMF and the World Bank he came back to Warsaw to secure government approval for a revamped budget. This established a limit of 65,000bn zlotys, or 5 per cent of gross domestic product, to the permissible budget deficit.

Mr Olechowski is now a key figure in the increasingly shaky government in effect he has made the deficit limit the principal anchor for economic and financial policy. Domestic consumption will be cut back in favour of an export-led recovery by allowing the zloty to devalue sufficiently to boost export competitiveness and restrain imports.

Mr Olechowski's appointment reassured the international institutions whose support is essential for Poland's



reform programme. The World Bank, along with other institutions such as its affiliate the International Finance Corporation, has earmarked well over \$2bn for Polish projects. But the bank and the IMF need reassurance that government spending is under control before the IMF agrees to resume payments from its three-year, \$1.7bn extended loan facility.

A green light from the IMF, in turn, should open the way for negotiations later this year with the London Club of commercial bank creditors. Here, Poland is seeking a reduction of the \$11bn bank debt similar to the 50 per cent reduction in the \$33bn official debt already agreed last year with the Paris Club.

The close attention to Polish events being paid by western institutions reflects the awareness of Poland's strategic importance as the largest of the former Soviet satellites, and the post-communist country which embarked most enthusiastically on market-oriented reform in 1990. Poland's success or failure will have a profound effect on the stability of a region racked by political uncertainty, ethnic strife and economic recession.

The omens are better than the present crisis would allow. In spite of the current malaise this ethnically homogeneous country of 38m people remains fundamentally stable. Most

Poles are enjoying their regained liberties and recognise that they are infinitely better off than their neighbours in the former Soviet Union. They are also vividly aware of their good fortune in escaping the ethnic tensions which have provoked such bloodshed in Yugoslavia and which threaten the stability of other countries in the region.

Ideally Poles would like to be fully-fledged members of Nato and the European Community. But realistically they acknowledge that the collapse of Soviet power and this year's association agreement with the EC have given them greater security and independence than they have enjoyed for decades, if not centuries.

Living conditions have also improved substantially for many, in spite of the seemingly catastrophic collapse in state sector output over the past two years. Decades of empty shops are just a bad memory while millions have found new jobs in the most dynamic entrepreneurial culture of post-communist Europe.

All this, of course, has been watched enviously by Russian and other reformers. The essence of a country poised between two worlds is well summed up in a joke doing the rounds. It tells of two travellers, one from Paris and one from Moscow, who alight by mistake at Warsaw. The traveller from Paris takes one

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■ Average exchange rate (1991): \$1 = 0,576 zlotys
Jan 92: \$ = 11,247 zlotys —

Editorial production: Roy Terry

look at the Stalinist skyscraper and the crumbling buildings and is convinced he has arrived at his final destination. The traveller from Moscow — noting the new western cars, the cheerful new restaurants and fully stocked shops — is convinced he has arrived in Paris.

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POLAND 2

Anthony Robinson examines the fragile economic situation

Little room to manoeuvre

AFTER months of increasingly irrelevant debate in Poland about the virtues of more or less expansionary monetary and economic policies the World Bank issued a report on the Polish economy earlier this year which made brutally clear how limited the real room for manoeuvre was and is.

"The fiscal situation has worsened to the point where hyperinflation is an immediate danger. Unemployment has reached a level that cannot be tolerated for long. Investment in infrastructure and human resource development has shrunk to levels that, if maintained, will undermine the prospects for sustained growth," the report says.

In blunt words addressed to politicians even more than economists it added: "None of the long-term supply side reforms stands any chance of success if Poland slides back into hyperinflation, or if its economy continues to decline as dramatically as it has in the last two years."

At the heart of the problem lies the nature of the state-dominated economy inherited from 45 years of Soviet-style central planning. In spite of the explosion of private enterprise, concentrated mainly in retailing, trade and construction where only small amounts of capital are required, the bulk of economic activity is still carried out by state or municipally-owned enterprises. Privatisation, in a country where private savings were virtually eliminated by hyperinflation and the 1990 economic stabilisation programme, is proving more difficult than anticipated. Allowing bankrupt state enterprises to close is also difficult when entire communities and their infrastructure often depend on one or two large plants where workers' councils exert strong influence on management unversed in the ways of the market.

But the continuing existence of large numbers of bankrupt state enterprises exerts large negative pressures on the economy, adding to inflation and absorbing productive resources which could be better used elsewhere. Thousands of state-owned enterprises have survived by not paying their bills and building up inter-enterprise credits or debts to a banking system overburdened with non-performing and non-



Jerzy Eysymont: critic of the former finance minister

collectable loans and in need of reform and re-financing.

The overall picture is not quite as bleak as suggested by the nearly 40 per cent drop in industrial output and 20 per cent decline in official GDP over the past two years. The official statistics fail to take fully into account dynamic growth in the private sector and much of the output no longer produced by the state sector was of poor quality or unsellable. Furthermore, some state-owned enterprises have managed to increase their exports to the west and cut costs by shedding labour and selling assets. Even so the overall crisis of the state sector is the crucial factor behind a fiscal crisis which underlines the narrow margin of manoeuvre for policy-makers.

This is because the 8,000 state sector enterprises traditionally provided around 80 per cent of government revenue. The collapse in their profitability caused government income to plummet from 44.5 per cent of GDP to 33.6 per cent last year. At the same time, unemployment rose from virtually zero to more than 2.1m people, or 11 per cent of the workforce. Social security costs were further bloated by highly advantageous early retirement and disability pension regulations. The serious effect of declining revenue and rising spending risked pushing the budget deficit up to 11 per cent of GDP this year if unchecked.

It was with this prospect in mind that the international institutions issued their warnings about the dangers of hyperinflation - as well as their strictures on the need for

a better taxation system to bring the private sector more securely into the tax net. The government is already shifting the balance from income to consumption taxes: it plans to introduce a Value Added Tax at the beginning of next year.

The signal that fiscal rectitude had taken priority over selective stimulation of state industry, as originally advocated by the prime minister, Mr Jan Olszewski, and his economic policy chief, Mr Jerzy Eysymont, came in March with the appointment as finance minister of Mr Andrzej Olechowski.

After visiting Washington, Mr Olechowski pushed through cabinet a commitment to social security and other spending cuts designed to keep the budget deficit to a limit of 65,500bn zlotys or 5 per cent of GDP. Subsidies to enterprises will be cut in real terms by 45 per cent to 1.7 per cent of GDP and farmers, another vociferous group well represented in government, will also see their aid further cut in real terms.

It will not be easy to keep to the new policy anchor, not least because the projected tight rein on government spending will see a continuation of the recession and a remorseless climb in unemployment. Morgan Guaranty recently forecast a further 6 per cent decline in GDP this year accompanied by a rise in unemployment to 17 per cent of the workforce against the background of high inflation and a deteriorating current account deficit.

This is hard to swallow for a fragile coalition government which gained power largely through its criticism of the allegedly tough monetary policies associated with Mr Leszek Balcerowicz, finance minister in the first two post-communist governments.

Mr Eysymont, who was a leading critic of the former finance minister for not paying sufficient attention to the impact of his policies on the state enterprises, still hopes that growth in the construction, trade and service sectors will help to bring the economy out of its slump. Ideally he would like to see 1992 end as a year of zero growth and poised for recovery in 1993. But with a 14 per cent decline in output over the first two months of this year he concedes that

reaching this target "will not be easy" in spite of the boost to exports hoped for by allowing the exchange rate to fall more closely in line with domestic inflation this year.

Real incomes actually rose last year in spite of the drop in GDP, largely because the zloty did not depreciate less than last year's 60 per cent inflation. The currency's appreciation against the dollar resulted in a flood of western consumer imports, including more than 300,000 new or used cars. This put further pressure on domestic producers and reinforced that contrast between the glittering shops and depressed factories which is proving so politically unsettling.

Mr Olechowski, who appears to have established a good working relationship with Mr Eysymont, has no illusions about the difficult economic times ahead and fears that further cuts in government spending may be required. "I can't exclude that there'll be strikes, demands for higher wages, capital flight. It could become a real problem. Then we might have to cut back further."

Poland is already suffering a capital flight of several tens of millions of dollars a month, he added, and will need substantial foreign funding to finance the projected 5 per cent budget deficit and prevent the economy falling further. "We expect to finance about one third of the deficit from the central bank and about a sixth from capital markets but we'll have to get capital from abroad or we'll crowd out the private sector," he warns.

Until now, in spite of last year's Paris Club agreement to write down over 50 per cent of the \$33bn official debt, loan commitments of more than \$2bn by the World Bank and associate membership of the European Community, post-communist Poland has not been able to attract private equity investment consonant with its strategic importance.

The danger, underlined by the World Bank, is that without greater efficiency in the public sector and higher investment in the private sector the recession will deepen to create politically debilitating unemployment and levels of debt in the public sector which would make enterprises impossible to privatise. The next few months will be critical.

Christopher Bobinski and Anthony Robinson on the banking system

Reconstruction is a priority

CLEARING the Polish banks of the bad loans and non-performing debts inherited from the old communist system and building up a modern banking system is high on the list of Polish priorities.

Somewhere between 20 and 40 per cent of the assets of the commercial banking system are believed to be non-performing and confidence will remain low until balance sheets are reconstructed and banks re-capitalised.

The first signs of change came in 1988 when the decision was taken to jettison nine "commercial" banks from the Narodowy Bank Polski (NBP), the central bank, and encourage them to compete for corporate and individual customers.

That decision left the NBP, now headed by Ms Hanna Gronkiewicz-Waltz, to concentrate on strengthening its central banking role. Ms Waltz, an academic specialising in banking law, was chosen by President Lech Walesa, and eventually approved by parliament in March after an initial rejection, largely because he thought she was the right person to put an end to a series of banking scandals, such as last year's ART-B affair.

This involved the raising of large loans on the basis of fraudulent credit guarantees. The affair, which revealed grave weaknesses in the bank supervisory system, led to the removal and subsequent arrest on charges of negligence of the then central bank chairman, Mr Grzegorz Wigitowski.

The NBP is now entrusted with the usual central bank functions. It licenses new banks, supervises the system and maintains monetary and credit control through its refinancing facility and through minimum reserve requirements and credit ceilings.

The most difficult task is building up the commercial banking system around the core formed by the nine commercial banks which formerly acted as the provincial branches of the central bank. Two of them, Bank Slaski in Katowice and the Wielkopolski Bank Kredytowy in Poznan, are to be privatised this year. The World Bank is concentrating the bulk of the \$200m set aside for developing Poland's financial institutions on improving the efficiency and skills of these core banks.

An important role is also played by the state-owned specialist banks, especially Bank

Handlowy which still handles the greatest share of Poland's trade financing, and the PKO SA which has in the past been the repository of Poles' private hard currency savings.

This sector also contains the PKO BP bank which traditionally attracted the bulk of domestic savings but is burdened with the legacy of once heavily subsidised housing loans which now threaten to engulf it.

The Food Economy Bank (BGZ), which traditionally channelled loans to farmers under the simple communist banking system, is also now listing under the burden of farm debt which continues to rise while real incomes remain at 1989 levels. The BGZ also once co-ordinated hundreds of small local co-operative banks but some of these are now striking out on their own.

The youngest of the state-owned specialist banks - Bank Rozwoju Exportu (BRE), set up

The first changes came in 1988 when nine 'commercial' banks were hived off from the Narodowy Bank Polski

in 1986 to finance export-related projects - is due to be privatised this year.

The inherited problems of the state sector demand a huge investment in training and re-equipment. Training is being provided under a "twinning" arrangement initiated by the International Finance Corporation and financed by the World Bank loan. Banco San Paolo from Turin, for example, is twinned with Powszechny Bank Kredytowy (PBK) in Warsaw and banks from the UK, Ireland and most other EC countries are involved in similar links.

Re-equipment and bank modernisation is rapidly becoming big business for western computer and equipment makers such as ICL and for telecommunications specialists. The risks involved in running a banking system without speedy telecommunications to help clearing and other transactions were dramatically underlined by the ART-B scandal where billions of zlotys were simultaneously deposited in different banks around the country, taking advantage of slow communications.

To bring Poland up to international standards Telbank, a



Hanna Waltz: chosen by President Walesa to head the NBP

company set up by the NBP, the Polish Banking Union and several individual banks, will link 17 cities and handle inter-bank transactions. It will operate alongside NBP's own wire to expedite settlements in a new clearing system.

The organisation of the new commercial banking system around the nine core banks inevitably links the banking system to the fate of the state-owned industries. The divisions are geographic which means that Katowice-based Bank Slaski, for example, has most of Poland's distressed steel and coal industry on its books while the Krakow-based Bank Przemyslowo Handlowy is saddled with the cash-strapped arms factories concentrated in the south-east.

In 1990, when Poland embarked on its shock anti-inflation programme with high real interest rates, it was those companies which had been investing in modern equipment who were suddenly caught and hit hardest with a soaring debt service bill and little prospect of covering it.

It was a process the banks found themselves helpless to prevent. They did not have the expertise to advise the companies or the political clout to cut credit to ailing enterprises and risk accelerating unemployment. On the contrary, at times they found themselves under pressure from sections of Poland's new Solidarity government to keep their debtors afloat.

Poland's pressing budget problems have also helped to obscure the situation. Banks which sought to make reserves against bad debts were discouraged from doing so by the tax authorities as this would have lowered taxable profits, instead

unpaid interest was capitalised and presented in balance sheets as "income accruing in future periods". As such it was treated by the taxman as a current profit and taxed accordingly.

The pressing need for tax income also acted as a powerful incentive to keep loss-making enterprises alive because allowing them to go under would eliminate them as a source of taxable "paper" profits.

This year the situation is to change. The government, supported by the World Bank, is working on a scheme to restructure bank and inter-company debts and clear corporate balance sheets to allow the chronically indebted enterprises to be identified and closed.

Enterprises will be obliged to formulate a business plan and commercial banks, the Treasury, unpaid suppliers and other interested parties will sit around a table and discuss it. If all agree that the enterprise has a future the discussion will move on to discuss the modalities and details of debt reduction, restructuring and, where appropriate, access to fresh loans.

If, on the other hand, the round table concludes that the enterprise is a "basket case" the decision should be taken to close it. Appeals against the decision, it is suggested, would be decided by a separate tribunal.

Loans of up to \$300m from the World Bank would help finance the scheme which looks good on paper but will require steady nerves on the part of the government to implement. The first blow of the executioner's axe has yet to fall on Poland's hopeless debtors. The credibility of bank reform awaits that event.



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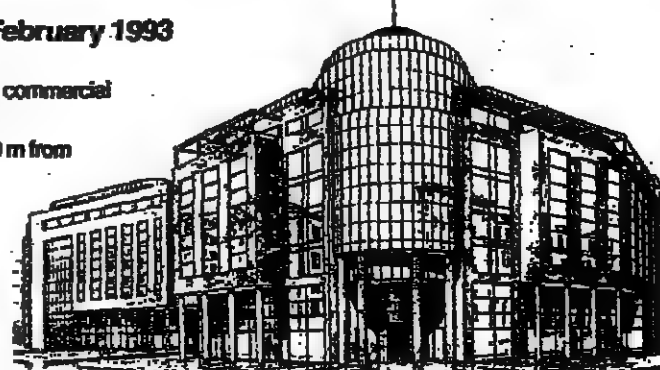
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There is a crying need for political leadership, writes Andrew Gowers

People are fed up with the empty promises

IF THERE is one word which sums up the political mood of Poland today, it is disenchantment. Poles of all social strata grumble about the depressed economy and the squeeze on their living standards. Most of all, they are fed up with the empty promises and petty manoeuvrings of their politicians, who seem incapable of charting a coherent or candid path through the present economic pain. There is a crying need for leadership to deal with the manifold political, industrial and financial challenges facing the country — but no-one capable of providing it.

The fruits of this disenchantment were plainly visible in last October's parliamentary elections and their aftermath. Only 42.5 per cent of Poles even bothered to vote, and the parliament that emerged, under Poland's complex form of proportional representation, was impossibly fragmented between a multiplicity of small parties: even the largest party, the centre-left Democratic Union led by Mr Tadeusz Mazowiecki, the former Solidarity prime minister, gained little more than 12 per cent of the vote, and the former communists of the Democratic Left Alliance were uncomfortably close behind.

Not surprisingly, it took several weeks of discussions in smoke-filled rooms for a government to emerge: a ragbag coalition of Catholic and peasant parties, led by the one-time Solidarity lawyer, Mr Jan Olszewski, who since he took office in December has found himself constantly having to patch together slender parliamentary majorities for the minutest of political decisions. It is scarcely a government

of conviction; if it has a sense of common purpose, it stems mainly from the almost unbearably tight constraints on its freedom of manoeuvre imposed by the need to frame economic policies acceptable to the international financial institutions. Even that much was in doubt during the coalition's turbulent early weeks, when it lost its finance minister as a result of disagreements over budgetary policy.

The message has not been

Not surprisingly, it took several weeks of discussions in smoke-filled rooms for a government to emerge

lost on ordinary voters, as research by the government's own opinion polling centre shows. Asked recently whether the government had a chance of leading the country out of its present predicament, 50 per cent of those polled replied "definitely not".

In the words of Mr Jan Krzysztof Bielecki, the leader of the Liberal Democratic Congress who preceded Mr Olszewski as prime minister: "The mood in Poland is that everything is getting worse because there is no very clear vision of the future. Also there is no feeling among the people that the executive is determined to push ahead with decisions. You have to show people that the decision-making process is working."

Poland's essential problem is that it lacks a real centre of power following the ousting of the communists and the acrimonious splintering of the anti-communist Solidarity alliance over the past three years. It lacks someone prepared to take responsibility for the economic transformation whose future is now in the balance, or to explain to the populace the costs and benefits of reform. The scale of the tasks facing legislators is immense: they include passing the austere budget required to meet IMF criteria, agreeing to enabling legislation that will cut back welfare payments, framing electoral reform and a package of constitutional changes, and ratifying Poland's precious association agreement with the European Community.

By the same token, at a time when unemployment is rising rapidly and the collapse or restructuring of state industry will send it higher still, there is great scope for demagogic politicians minded to obstruct change.

And although there is a broad consensus in Poland on the need to embrace reform as a means of gaining EC membership, politicians that have other ideas are by no means silent: the post-communists and the right-wing Confederation for an Independent Poland, which stands ready with its blend of nationalism and populist economics to exploit popular discontent.

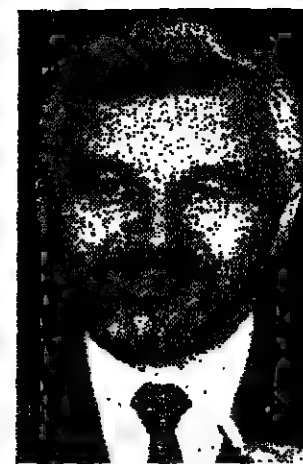


Jan Olszewski: constantly patching together majorities

"It's hard to say who's in the government and who's in the opposition," says Mr Jerzy Urban, the former spokesman of the Jaruzelski communist party regime who is now a successful and wealthy magazine publisher. "Everyone's in opposition to."

His complaint is echoed frequently among the intellectuals and activists whose combined efforts made Solidarity such a potent force in the demise of communism. And many of them think they know whom to blame: the man who led the movement and who is now ensconced in Warsaw's Belvedere palace, President Lech Walesa.

Much of what is said about



Jan Bielecki: 'There is no clear vision of the future'

Mr Walesa by the Warsaw intelligentsia may well be unfair. According to the cynical version of events, he deliberately presided over the fragmentation of Solidarity to bolster his own bid for the presidency in 1990; then, when he had attained that goal, he tried to use his position to divide and rule, undermining the government in the run-up to last autumn's parliamentary elections.

What is certainly true is that Mr Walesa has made a particular contribution to the sense of unreality that permeates Polish politics today. For one thing, he has yet to clarify how his role fits in with that of other parts of the body politic. Partly by his own design at the



Jerzy Urban: 'It's hard to say who's in the government'

time of the 1989 round-table talks between the communist regime and the opposition, the presidency's powers are not strongly defined. As a result, Mr Walesa has found himself flailing around on the sidelines of politics, acting in effect as a sort of unlicensed opposition to his own government.

"The president has turned out to be so competent that he has managed to pick fights with virtually everyone," says Mr Adam Michnik, the former Solidarity activist who now edits one of Poland's leading dailies, Gazeta Wyborcza, which last week published a scathing six-page attack on the president. "He has fallen victim to his own political strategy — the war at the top, dividing the parties. He won that battle, but that was the moment at which he lost the war."

The problems Mr Walesa can create have been evident in his often unhelpful interventions over economic policy. The president made a series of extravagant promises of "jam tomorrow" on the campaign stump last year as he sought to confront the bizarre populist challenge for the presidency, Mr Stan Tysinski.

Even now he continues to suggest unrealistic ways of producing handouts for ordinary Poles — most recently, a scheme to provide every citizen with interest-free credit to the tune of \$10,000 for the purchase of state property or shares in state enterprises.

"It's true that people have to be given some hope, to be shown some light at the end of the tunnel," sniffs the former prime minister, Mr Mazowiecki. "But it can't be done on the basis of multiplying miraculous solutions that have no substance at all."

Christopher Bobinski

view to forming a "grand coalition" that would agree to push controversial measures, including laws implementing the budget, changes to the welfare system and political reforms, through parliament quickly.

Such a move would be an important step forward, but it would not be assured of success: the danger is that it would simply transfer disagreements in parliament to within the ruling coalition, and that the paralysis would persist. Creation of a grand coalition could also heighten tensions between the Catholic parties already in the government and secular-minded members of the Democratic Union over the role of the Church, a highly sensitive issue in post-communist Poland. Last week, the prospect of such a government seemed to recede as inter-party talks broke down.

The alternative scenario, one which worries more than a few Polish politicians, is that the president might take matters into his own hands. On numerous occasions after last October's elections Mr Walesa vowed to appoint himself as his own prime minister; at other times he has spoken of trying to rule by decree. Such a shift towards a more or less authoritarian course is a possibility that has not gone away. Says Mr Mazowiecki, one of the wisest voices on the Warsaw political scene: "This would not be a dictatorship, but a kind of half-democracy. I wouldn't like to see Poland being in the vanguard of this sort of development in central and eastern Europe."

Principal anchor

THE BUDGET deficit has become the principal "anchor" of financial policy, replacing the dollar/zloty exchange rate which played this role during the "heroic" first stage of the Balcerowicz economic stabilisation plan after January 1990.

After informal talks with the IMF in March the government announced that the deficit would be kept to within 65,000bn zlotys or 5 per cent of GDP, compared to 81,000bn zlotys or 5.5 per cent of GDP in 1991. Reducing the budget deficit to 5 per cent of GDP required substantial cuts to pensions, unemployment pay and public sector salaries and assumes no further fall in industrial production. Other budget assumptions include a 3 per cent rise in hard currency exports to \$13.5bn and a slightly smaller, 2.5 per cent rise in imports to \$13.4bn. It also assumes real money supply growth will not exceed 8 per cent.

On the revenue side the budget assumes a 60.3 per cent

increase, although that includes a provision for 10,000bn zlotys from privatisation receipts which could be over-optimistic. Spending is expected to grow by nearly 63 per cent.

The government is hoping to broaden the tax base and modernise the taxation system by introducing VAT and shifting the burden to personal income taxes and consumption taxes. Until now, around 80 per cent of tax revenue has come from state-owned enterprises, many of which are now technically bankrupt.

The zloty, which is now measured against a trade-weighted basket of five currencies, has been steadily depreciating on a crawling peg basis since May 1991.

It is expected to depreciate faster this year in order to compensate for domestic inflation, curb imports and generate the higher export earnings needed to service foreign debt.

Anthony Robinson

DEBT

Banking on a reduction agreement

IT WILL soon be a whole generation since communist Poland, then led by Mr Edward Giersek, agreed to pay \$1.5bn in interest on its \$1.5bn debt to the Paris Club.

Twenty years later, however, western observers are now looking with the greatest interest at the plans which were built or refurbished in the 1970s. One example is the Polina detergent plant in Bydgoszcz, bought last year for \$20m by Unilever. The plant is now in private hands but the foreign debt will continue to burden Poles into the next century.

Partial relief has come with last year's unprecedented debt reduction agreement, which covered 50 per cent of Poland's official hard currency debt owed to 17 governments represented by the Paris Club. Bilateral agreements arising out of that accord are now in their final stages. Talks have been completed with 13 governments and still in train

with a further four of which Italy, which is owed \$1.64bn, is the largest creditor.

Poland should pay \$600m towards interest arrears before negotiations can start. A full meeting of the so-called London Club is expected in June once parliament has passed this year's budget and the agreement with the IMF, suspended last year when Poland failed to meet its targets, is back in place.

Mr Andrzej Olechowski, the new finance minister has decided to take personal charge of the negotiations. It will be up to him to decide what to do about the banks' demand for the up-front payment.

Certainly if he decides to make the payment it will have to come from Poland's foreign currency reserves. These stood at \$6.5bn at the end of 1991 and are set to grow by \$686m this year. This is because this year's budget only allows \$900m to be spent on servicing debt while another \$600m will come as a loan from the foreign currency reserves.

That should cover Poland's current debt service commitments which are written into

the planned balance of payments as \$1.16bn in interest and \$986m in capital payments. These compare with the \$888m in interest payments and \$468m in capital which was repaid in 1991.

However, a deal this year with the banks will be a mixed blessing. It should increase much needed credit flows into Poland but will put pressure on the country's official financial outlays in a year when the budget is tighter than ever before.

Politically, as Mr Ryszard Michalski who handles the finance ministry's foreign operations notes, "we are paying money to the banks when we lack the means for hospitals, schools and pensions".

Ms Dorota Wyszniakiewicz, an economist, has meanwhile come up with some grim predictions if things go wrong on the debt front. Her most pessimistic scenario, published in the Gazeta Bankowa recently, assumes that a mere 10 per cent of export earnings a year is spent on debt servicing, that no further reductions can be had from western govern-

ments or banks and that GDP in the 1990s would grow by a mere 1 per cent annually.

On this basis she calculates the foreign debt in 2000 would reach \$91.4bn or five times that year's export earnings to give a debt service ratio of 107.5 per cent.

At best, if Poland were to get the debt reductions it is asking for and devote 20 per cent of export earnings to debt servicing in the 1990s against a background of 2 or 3 per cent GDP growth, then debt would still be \$30.4bn, 85 per cent of annual end-of-century exports but producing a manageable debt service ratio of 23.5 per cent.

Christopher Bobinski

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POLAND 4

Anthony Robinson criss-crosses small-town Poland and finds the spirit of enterprise still very much alive and well

Profile: ZBIGNIEW SOCHA OF BRODNICA

Survivor prospers

BEFORE the Balcerowicz plan came into effect in January 1990, Brodnica, a small market town near Bydgoszcz founded by the Teutonic knights in the 12th century, boasted 700 small private enterprises and shops. Only 230 still exist.

But those which do have demonstrated their durability under harsh, and often unpredictable, economic and political circumstances.

Zbigniew Socha, the 41-year-old owner-manager of ZSIM engineering company, is one of the survivors. After slowly building up production in a converted glasshouse full of second-hand machines behind his smart front office, he saw his order book for simple metal bending machines melt away in 1990 as customers, mainly state-owned enterprises, revoked their contracts in the face of sky-high interest rates and falling demand.

After months desperately seeking new clients and new products he finally received a European Community loan to build a bakery but was unable to equip it when interest rates, linked to domestic Polish rates, rose to new highs in early 1991. In the nick of time he found

a German joint venture partner and began making illuminated advertising panels, using cheap Polish labour to assemble panels from imported aluminium and plastic.

He also found German and Danish partners to market his metal-bending machines throughout the EC and Scandinavia and set up a joint venture in Minsk to produce wood-cutting machinery.

Now his 35-man business is divided 50-50 between panels and simple metal-bending and wood-planing machines with 70 per cent of production for export. "But my German partners know my costs down to the nearest penny, and they won't let me raise my prices even though they sell at a 650 per cent mark-up," he complains.

In the long run, he is convinced that economic recovery in the former Soviet republics will provide an important market for Polish companies. But right now he concedes "the quality of the Minsk machines is terrible. We suggested they start with 10 machines and then build up. But they decided to order enough parts from various local factories to

make 1,000 machines".

When the parts came, however, nothing fitted and they could only assemble 20 working machines. "Now I have nine people there helping to sort out the mess. I don't want to get a bad name for our products. But they kept us alive by sending cheap basic parts for the frame of our machines and that helped us to keep our costs low," Mr Socha said.

In spite of sleepless nights and long hours, Mr Socha is determined to remain an entrepreneur and be his own boss. "I have no ambition to become a Rockefeller. This is not the time for ambitious schemes, but I do want to keep running my own small business."

What he worries about is non-payment or delayed payment from customers, the difficulty of raising credit and the unpredictable changes in government economic policy.

"What we need is a decent banking system and modest government that sets clear rules and enforces the law," he says. "But it is over four months since the elections and we still don't even know what the government's economic strategy is."



Zbigniew Socha in the converted glasshouse where he manufactures metal-bending machines

THE president of the Plexis precision engineering company in Bydgoszcz, Maciej Skarbonkiewicz, runs his diversified enterprises from an elegant panelled office attached to his precision plastic extrusion die factory. He started building his company in the early 1980s after studying English in England for two years. In 10 years he has built the company up to a \$4m a year turnover, adapting quickly to changed

circumstances. Latterly, he has built an atelier to produce high-quality, women's fashion clothing in the attic of the die factory and branched out into importing liquors, and consumer electronics. He has also entered a joint venture with OKT of Germany, renting the storage hall of a nearby state-owned bakery to produce a

wide variety of plastic household products.

The imported German machines, easily servicable by the skilled engineers from the Plexis factory, run 24 hours a day producing the kind of bright, cheap kitchen utensils simply unobtainable in Polish and eastern European shops a few years ago.

POLAND may insist that it wants "big bang" privatisation, but all it has produced thus far is a protracted whimper.

The country's much-heralded Mass Privatisation Programme (MPP), conceived as an effort to kick-start the transfer of large state enterprises into private hands, was supposed to be well advanced by now. Instead, it has been bogged down for months in legislative quibbling and political disagreement. And while the government is trying to get the process moving by issuing invitations to western companies it wants to involve, it could still be knocked off course by an adverse vote in parliament.

The MPP - an ingeniously complex scheme under which up to 400 of the more attractive state-owned companies are to be parcelled off and transferred to investment funds managed by western banks and finance houses - admittedly represents only part of the government's privatisation efforts. But it was designed to be the showcase. Western economists, private Polish businessmen and government officials all worry that with the loss of momentum in its mass scheme, Poland is in danger of squandering a key opportunity to transform its economy.

"Although efforts at liberalising and stabilising the Polish economy have been largely successful, privatisation, especially of the large enterprises, lags dangerously," wrote Jeffrey Sachs, the Harvard profes-

sor who has advised Poland and a number of other eastern European countries on their reforms. In a recent article in Scientific American, "This is the nation's key problem: unremedied, it could lead to the return of profound economic instability."

Poland's present difficulties should be seen in perspective. Its original plans to sell off half of all state-owned assets within three years always seemed over-optimistic. But it did make remarkable progress early on - particularly in rapidly selling off about 100,000 small- and medium-sized retail and wholesale stores previously owned by local authorities. Around 80 per cent of Poland's shops have been privatised over the past two years, and well over 40 per cent of Polish imports are now handled by private traders.

And the government is still disposing of a steady trickle of industrial companies, either through public share offerings, through direct sales to foreign "trade" investors, or by liquidation and sale of their assets to workforces or other buyers.

Nevertheless, the sums being raised by these means are still rather small. Last year for example, according to the Min-

Indicators of private sector development			
	1989	1990	1991*
Private sector share of:			
GDP	28.4	34.7	40.0
Employment	47.2	49.8	50.0
Including private agriculture	31.1	33.6	33.2
Excluding private agriculture			
External trade		8.6	28.4
Exports		4.8	14.4
Imports		14.4	42.2
Investment	35.3	41.3	
Production			
Industry	18.2	17.4	19.4
Construction	25.5	31.0	43.0
Trade	59.5	65.7	76.0
Transport	6.8	9.9	12.0

* Projected 2 1991 constant prices

Source: Central Statistical Office

Men who bucked the system

OVER the past two years much of Poland has become what Harold Wilson, the Labour prime minister during Britain's "swinging sixties", contemptuously dismissed as a "candy floss economy".

In place of the old heavy industry and bureaucratic distribution channels, Polish entrepreneurs have revolutionised the wholesale and retail system, formed thousands of private construction, transport, travel and other service companies and stepped up industrial production by more than 25 per cent a year.

Some, like Andrzej Czernecki, a senator for the Beer Lovers' Party who runs a medical equipment plant in Warsaw, make internationally competitive high-tech equipment. But most produce the "thousand-and-one little things" from chocolate biscuits to bath plugs which the central planners forgot.

A week spent criss-crossing small-town Poland



Andrzej Czernecki with a blood analysis machine

as well as the big industrial areas showed the spirit of enterprise alive and well, but frustrated by the government's slowness in creating a framework for business.

Many are also worried in case unemployment and growing income differences bring a return to the politics of envy, and the stifling of entrepreneurship.

Profile: HENRYK WINKLER OF KATOWICE

Veteran capitalist

IN THIS country of instant entrepreneurs, Henryk Winkler is a veteran. Like his father, who was deprived of his property and sentenced to 18 years' jail in 1937 as a capitalist parasite, he has always been a private businessman. He started with a small fish-curing business in 1970. But the past two years open encouragement of free enterprise have given him a free rein to do what he does best - which is to create wealth.

First, he developed his fish-curing business and built it into a wholesale operation which turned over \$19m last year. Then, in co-operation with his Hamburg-based brother, he paid \$1.5m at an auction for a state-owned bakery 15km outside Katowice, the capital of heavily industrialised Upper Silesia.

Like so many of the plants built with foreign loans during the regime of Mr Edward Giersek in the 1970s, it was used only at a fraction of its potential capacity. Even now, after heavy investment in German and Italian machines to produce and package chocolate biscuits, Swiss rolls, potato chips and other luxury food items, including coffee, the bakery still uses only one third of its production potential.

Two years ago, such products were virtually unobtainable in Poland's cashless and empty shops. Since then, the market has been flooded with luxury imports - more than \$4m was spent on consumer goods out of the total \$14m spent on imports last year.

Winkler is one of a growing number of consumer companies which have been quick to spot a profitable opportunity in substituting for imports by producing similar high quality goods from a lower-cost Polish base.

But pioneering the return of private enterprise has not been easy. Four months after raising the equivalent of \$1.5m from Polish banks to finance the purchase of his bakery, a combination of high domestic inflation and soaring interest rates doubled the sticky cost of the investment.

Mr Winkler then switched to foreign funding. But in the meantime the zloty fell 47 per cent against the dollar. The currency factor, when added to the 12 per cent nominal interest rate on the loan, translated into a total 69 per cent annual servicing charge.

Poland's cheap labour costs are also often more apparent than real. "I know the unemployment problem around here



Henryk Winkler: making foodstuffs to compete with imports

and when I bought the bakery I took on the people as well. But that means I employ 230 people where a Swedish competitor using the same equipment would employ only 30," he says with a shrug.

Even so, Mr Winkler reckons that his potato chips are 50 per cent cheaper than those of imports and costs will come down further when he manages to triple output with only minor new investment and the same labour force. Meanwhile, he complains: "I have to spend more time worrying about changes in tariffs, duties and interest rates than developing production."

Last March, for example, when he imported a German

food machine, he had to pay an import duty of DM225,000. "Since then the government has abolished duties on these machines so my competitors are able to buy them more cheaply. I wish they would make up their minds."

Since buying the factory he has also seen his property tax payments rise from 80m zlotys to 450m zlotys as the cash-strapped local authority seized in on the prosperous-looking new venture. "I don't mind. I can see how desperately they need the money. But my satisfaction is in producing. Just want the government to let me get on with the job and not throw obstacles in the way."

Lessons in Polish business

PACIFIC-TORUN, a joint venture between the Beijing company of San Francisco and the Torun city council, is another food company expanding fast to satisfy the new market for good quality foods.

But the US shareholder recently faced an uphill task to persuade the cash-strapped town council to accept addition of its share in recognition of a \$4.5m investment by the US partner which would greatly increase capacity and profitability.

The municipality, whose contribution to the joint venture was the land and the factory, wanted as much profit

as possible as quickly as possible. While understanding that investment in new plant by the US partner would raise future profits it was reluctant to see its overall share in the company drop from 49 to around 20 per cent.

Without the investment, however, the plant would soon have been unable to compete against imports and upgraded local producers.

For the US shareholder, this provided valuable experience of the non-economic, cultural and political factors which can make investment in Poland a tricky business.

The privatisation programme has been bogged down, says Andrew Gowers

'Big Bang' is a damp squib

Poland's present difficulties should be seen in perspective. Its original plans to sell off half of all state-owned assets within three years always seemed over-optimistic. But it did make remarkable progress early on - particularly in rapidly selling off about 100,000 small- and medium-sized retail and wholesale stores previously owned by local authorities. Around 80 per cent of Poland's shops have been privatised over the past two years, and well over 40 per cent of Polish imports are now handled by private traders.

And the government is still disposing of a steady trickle of industrial companies, either through public share offerings, through direct sales to foreign "trade" investors, or by liquidation and sale of their assets to workforces or other buyers.

Nevertheless, the sums being raised by these means are still rather small. Last year for example, according to the Min-

istry of Ownership Changes, trade sales raised an estimated \$150m; and while the hope is to triple the total or more this year, nobody is predicting a quantum leap. Around 30 more sales to foreign investors - including cement factories, paper and pulp manufacturers, breweries and food processors - are under discussion. The ministry is talking of making 30 to 60 trade sales this year, out of a total of 209 companies on offer, as well as selling stakes in three Polish banks.

Recently, there has also been progress in bringing foreign investors into Poland's heavier industries such as car manufacturing - with the memorandum of understanding between the Polish government and General Motors providing for assembly of Opel cars in Warsaw - and power generation. Still, the privatisation process has not yet made great inroads into the state assets that really matter. There are several reasons for this. One is that large parts of the Polish state sector are simply not profitable. Another explanation lies in the extraordinarily complex procedures involved.

To prepare a state enterprise for privatisation through a

trade sale, public offering or participation in the mass programme, it first has to be transformed into a corporation with stock controlled by the Ministry of Ownership Changes. This process, known in Poland as "commercialisation", requires the consent of workers' representatives, and such consent is not always given because restructuring and job cuts are often a prelude to privatisation.

Even when "commercialisation" takes place, there is no guarantee that the management of a state corporation will improve sufficiently to make it attractive to investors. The idea is that in a state-owned joint stock company, workers' councils should not have such a decisive influence over management. But in practice, that form of constraint tends to be replaced by another. As one privatisation official put it: "The change of status doesn't seem to mean much. In fact the management of a commercialised corporation tends to be more constrained by a politicised board of directors and by ministry clerks."

In effect, the government is trying to satisfy a number of disparate objectives with its privatisation effort, and it

shows. According to ministry documents, it wants to use privatisation to: inject market forces into the economy; improve the performance of enterprises; prevent the sale of state assets to foreign investors at unduly low prices; generate funds from the sale of enterprises; ensure a wide diffusion of ownership; provide an effective system of corporate governance; start exchanging Poland's foreign debt into equity in privatised enterprises; and meet the needs of social justice. Arguably, these aims cannot all be met at once.

This is where the Mass Privatisation Programme was supposed to come in. It was dreamed up as a mechanism for squaring the circle: for drawing in western management expertise without provoking accusations that the government was selling its family silver to foreigners. The trouble is twofold: it is proving complicated to implement, and the politicians are showing signs of dragging their feet.

The scheme - prepared by the ministry with the assistance of SG Warburg, the London merchant bank, and formally unveiled in December - is eventually expected to involve up to 400 state facto-

ries, accounting for some 25 per cent of the country's industrial sales and 13 per cent of total employment. The government wants to transfer 80 per cent of the equity of these companies to a number of closed-end investment funds known as National Wealth Management Funds; of the remainder, 30 per cent would continue to be held by the Polish government and up to 10 per cent given to employees.

These groups, the first of which, running up to 200 enterprises, are supposed to be set up in the autumn - would have Polish chairmen and partly Polish boards, but would be managed by western banks and other financial institutions for a fee. They would subsequently be privatised, with shares in them distributed for a nominal sum to every Polish citizen over 18. Over time, the authorities would have initiated a Polish version of popular capitalism, with a batch of well-managed companies traded on an active Warsaw stock exchange and enriching the portfolios of a new breed of local institutional investors.

"This is really very innovative, it hasn't been tested anywhere in the world," enthuses an adviser to the privatisation

ministry. "It's a logical combination of local possibilities with ideas from western capital markets."

So much for the theory. In practice, the process has yet to get off the ground. Although the initial announcement attracted lively interest from some 50 potential fund managers, the launch date has repeatedly slipped as the government has hesitated to put it to parliament. At the end of March, Warburg's contract with the government to assist with the scheme expired, and the UK's Knowhow Fund, which was funding the project, refused to provide another injection of cash unless it received a letter from Mr Jan Olszewski, the prime minister, formally restating his government's commitment to the MPP.

As a result, Mr Tomasz Grzesicki, the privatisation minister, has had to write what amounts to a holding letter to his potential western partners, inviting them to tender but warning them that at a later stage the government or the parliament might change the terms. It remains to be seen how many western banks and fund managers are bold enough to wade into such shifting sands.

To some exasperated Polish businessmen, and to outside observers, it looks as if the mass privatisation programme, far from eliminating red tape, could continue to tie the government in great knots of it for some time to come.

Important names in an important Polish industry

Hambros is honoured to be adviser to the Polish Government on the privatisation of the Polish pulp and paper industry

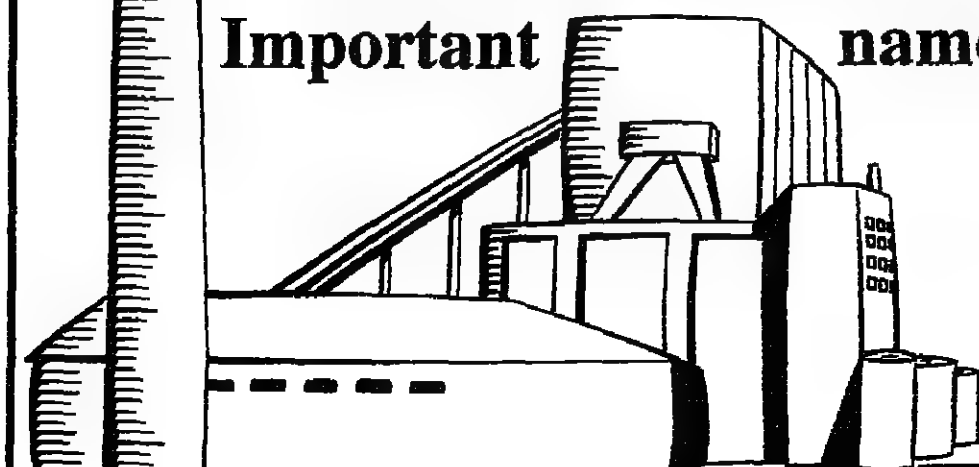


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REPUBLIC OF POLAND - MINISTRY OF PRIVATISATION

Department of Capital Privatisation - Sectors and Lead Advisors

● Ball bearings

Kleinwort Benson Limited
Mr Mark Lethbridge
20 Fenchurch Street
London EC3P 3DB, United Kingdom
Tel: 44 71 623 8000, Fax: 44 71 628 1057

● Breweries

Banki Amze Bank
Mr Piotr Robak
ul. Marszałkowska 82, 4th floor
00-517 Warsaw, Poland
Tel: 48 39 120 199, Fax: 48 2 628 89 23

● Cement and lime

International Finance Corporation
Mr Rayaz Ahmad/Mr Gavin Wilson
Resident Mission in Poland
LIM Centre, al. Jerozolimskie 65/79
00-697 Warsaw, Poland
Tel: 48 39 120 189, Fax: 48 22 30 07 59

● Commercial vehicles

Maison Lazard
M. Jean Pierre Salliel
121 Boulevard Haussmann
Paris, France
Tel: 33 1 441 130111, Fax: 33 1 458 32250

● Cosmetics, toiletries and detergents

Bain & Company
Mr Fritz Seikowsky
Thomas-Wimmer-Ring 3
8000 Munich 22, Germany
Tel: 4989 290110, Fax: 4989 29011 113

● Electronics

Bain & Co. (Moncler) NWP Consortium
M. Jean Baron Mazoumien (Bain & Co.)
18 Rue Hamelin
75116 Paris
Tel: 33 45 05 75 75, Fax: 33 45 05 13 85

● Glass

Price Waterhouse - IPG
Mr Neil Murdoch
ul. Krucza 36, Room 637
00-622 Warsaw, Poland
Tel: 48 22 21 34 68, Fax: 48 22 21 34 68

● Machine tools

Company Assistance Limited
Mr Chip Hazard
ul. Podwale 13, 3rd floor
00-950 Warsaw, Poland
Tel: 48 2 635 80 57, Fax: 48 22 31 79 20

● Motor components

Barclays de Zoete Wodt Limited
Mr George Storzynski
ul. Stawki 2, 16th floor
00-193 Warsaw, Poland
Tel: 48 2 635 05 65, Fax: 48 2 635 92 15

● Meat processing

Ernst & Young
Mr Jerzy Cieślak
ul. Wspólna 62
00-684 Warsaw, Poland
Tel: 48 22 21 13 50, Fax: 48 22 29 42 63

● Paint and lacquer

J. Henry Schroder Wagg & Co
Mr Guy Harrington
120 Cheapside
London EC2V 6DS, United Kingdom
Tel: 44 71 382 6000, Fax: 44 71 382 6459

● Petroleum and refining

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M. Jean Pierre Salliel
121 Boulevard Haussmann
Paris, France
Tel: 33 1 441 130111, Fax: 33 1 458 32250

● Power engineering

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Mr Arnold Shipp
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London EC3R 6AE, United Kingdom
Tel: 44 71 260 9448, Fax: 44 71 260 9819

● Pulp and paper

Hambros Bank
Sir Adam Ridley
41 Tower Hill
London EC3N 4HA, United Kingdom
Tel: 44 71 480 5000, Fax: 44 71 702 9262

● Textiles

For the names of the relevant transaction managers please contact:
NMB BH Consultants
Mrs Marie Theresa Ledochowska
LIM Centre, al. Jerozolimskie 65/79
00-697 Warsaw, Poland
Tel: 48 2 630 58 08, Fax: 48 2 630 58 80

● Tyres and rubber products

The LEK Partnership
Mr Stephen Williams
The Adelphi Building
1-11 John Adam Street
London WC2N 6BW, United Kingdom
Tel: 44 71 930 1244, Fax: 44 71 939 3790

● Shoes

Company Assistance Limited
Mr Steve Buckley
ul. Podwale 13, 3rd floor
00-950 Warsaw, Poland
Tel: 48 22 31 79 20, Fax: 48 2 635 78 49

● Surgical instruments

Bankers Trust Company
Mr Andrew Grabowski
1 Appold Street, Broadgate
London EC2A 2HE, United Kingdom
Tel: 44 71 982 2500, Fax: 44 71 982 2258

* Arthur Andersen is advising three companies in this sector. Please contact Mr Neil Yeomans, Arthur Andersen Sp. z o.o., ul. Nowy Świat 6/12, 4th floor, 00-920 Warsaw, Poland, Tel: 48 39 12 05 65, Fax: 48 39 12 05 73

A SELECTION OF COMPANIES WHICH ARE CURRENTLY FOR SALE

This list consists of joint stock companies, which are part of the capital privatisation programme and which are now being offered because they are believed to be particularly suitable for private investment. As part of the Polish Government's Privatisation Programme and in accordance with Article 23 of The Act on the Privatisation of State-Owned Enterprises of 13 July 1990 (DZ. U. No. 51, poz. 298) an invitation to negotiate is extended to interested parties by the Head of the Ministry of Privatisation, acting on behalf of the State Treasury of the Republic of Poland. The Ministry of Privatisation intends to sell stakes in these companies of up to 80% to trade or financial investors and will not consider offers for stakes of less than 10%. In accordance with The Act on the Privatisation of State-Owned Enterprises up to 20% of the shares of these companies will be offered to the employees of the companies and residual stakes may be floated on the Polish Stock Exchange. All enquiries concerning this invitation to negotiate should be addressed to the appropriate transaction manager, as listed above.

Breweries

- Zakłady Piwowarskie Tychy S.A.
Two breweries, a malthouse and a soft drinks plant;
1991 production 1032.6 tns hl (beer only)
- Górnolęskie Zakłady Piwowarskie S.A. w Zabrzu
Six breweries and a soft drinks plant;
1991 production 807.9 tns hl (beer only)
- Zakłady Piwowarskie Wrocław S.A. we Wrocławiu
Seven breweries and three malthouses;
1991 production 674.5 tns hl
- Zakłady Piwowarskie w Łodzi S.A.
Four breweries; 1991 production 888.8 tns hl
- Zakłady Piwowarskie w Warszawie S.A.
Two breweries and an apple concentrate factory;
1991 production 552.8 tns hl (beer only)
- Browar Szczeciński S.A.
One brewery and a soft drinks plant;
1991 production 206.3 tns hl (beer only)

Cement and lime

- Śląskie Zakłady Przemysłu Wapienniczego
OPOLWAP S.A.
Manufacturer of lime products
Turnover 1991 \$ 17.2 million

Cylinders and valves

- FLT Prima-Milmet S.A.
The cylinders and valves division
of this ball bearing company
Turnover 1990 for the division \$9.8 million

Glass

- Huta Szkła Jarosław S.A.
Manufacturer of amber and flint container glass,
(0.2 - 1.5 litres); 1991 production 180,000 tonnes
- Krakusko Sp. z o.o.
Manufacturer of mirrors, secondary edge polishing;
1991 production 371,000 sq. m. processed glass

Meat processing

- Gdynia Meat S.A.
Processed meat
Turnover 1991 \$ 28 million
Volume 1991 14,200 tonnes
Contact: Ernst & Young
- Ostrołęka S.A.
Smoked products, boned out meat, carcass meat.
Own distribution and retail outlets
Turnover 1991 \$ 60 million
Volume 1991 23,629 tonnes
Contact: Arthur Andersen
- Poznań S.A.
Smoked products, fresh meat,
canned ham and shoulders
Turnover 1991 \$ 63 million
Volume 1991 38,056 tonnes
Contact: Arthur Andersen
- Tormies S.A.
Slaughtering, meat production
processing pork and beef products
Turnover 1991 \$ 36 million
Volume 1991 18,530 tonnes
Contact: Arthur Andersen

Machine tools

- Fabryka Obrabiarek Specjalnych
FOS - Włopotama
Manufacturer of customised machining centres
and transfer lines; Turnover 1991 \$ 7.8 million
- Fabryka Wtryskarek Ponar - Żywiec S.A.
Manufacturer of injection moulding machines and
plastic presses; Turnover 1991 \$ 9.2 million
- Fabryka Szlifierek Jotex - Łódź
Manufacturer of grinding machines
Turnover 1991 \$ 6.8 million
- Fabryka Przyrządów i Uchwytów Bison-Biał S.A.
Manufacturer of lathe chucks and other workholding
equipment; Turnover 1991 \$ 13.8 million
- Fabryka Automatów Tokarskich FAT - Wrocław
Manufacturer of medium sized universal manual
and CNC lathes; Turnover 1991 \$ 13.7 million
*Currently a state owned enterprise

Textiles

- Ten joint stock companies.
Wide variety of products including
carpets, tents, knitwear, cotton, velvet,
denim and finished garments
Turnover 1991 range from \$0.9 to \$24 million

Cutlery

- Hefra S.A.
Silver and steel tableware manufacturer
Turnover 1991 \$3.5 million
Contact: NMB BH Consultants

PROCEDURE

Interested parties should respond initially by sending an expression of interest to the relevant transaction manager. They will be sent a confidentiality letter for execution, a condition precedent to their receiving an Information Memorandum. The Ministry of Privatisation and its transaction managers reserve the right to proceed to negotiation of a purchase contract at any time, on the basis of a suitable offer submitted in response to this invitation to negotiate and to the Information Memorandum. The Ministry of Privatisation also reserves the right to revoke this invitation to negotiate and not to enter into negotiations without giving any reason.

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Foreign Trade Office
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Christopher Bobinski investigates the rise in foreign trade

New era dawns for consumers

LONG lines of lorries at
Poland's western frontiers bear
eloquent testimony to the
increasingly important role for
foreign trade is playing in the
country's economy. Over the
past two years the availability
of formerly unimagined foreign
goods in Polish shops has been
one of the most important
signs for ordinary Poles
that a new era has dawned.

Exports, too, have taken on a
new vitality and export promo-
tion is now at the heart of the
government's strategy for eco-
nomic growth aided by last
December's association agree-
ment with the European Com-
munity. The EC agreements
should see the removal of
remaining trade barriers for
industrial goods by the end of

the century and easier access
for farm goods.

Trade growth has been
impressive since the first post-
communist government lower-
ed trade barriers, devalued the
zloty and made it inter-
nally convertible in January
1990. The share of imports in
GNP grew from 13.6 per cent in
1988 to 22.8 per cent last year
while the share of exports
almost doubled from 9.3 per
cent to 15.3 per cent in 1991.

The first half of 1991 saw an
explosion of private sector
trading. Half of last year's
\$15.5bn imports were brought
in by private individuals and
companies and 23 per cent of
the \$14.6bn exports were sold
by the private sector.

Germany, an easy car or

truck ride away from most Pol-
ish cities, was the source of
two-thirds of the private sec-
tor's imports and the market
for 50 per cent of its exports.
At the other extreme the col-
lapse of the Soviet economy,
together with the demise of the
transferable rouble and its
replacement by dollar pricing
led to a collapse in trade with
the former Comecon countries
to around 10 per cent of turn-
over last year from 50 per cent.

Such a rapid collapse has
been painful and disruptive.
Poland still needs to import
gas and oil from Russia and
last year continued to run a
deficit with the former Soviet
Union while industries such as
textiles, pharmaceuticals and
engineering were left gasping
at the disappearance of a mar-
ket they had been welded to
for more than 40 years.

Even private manufacturers
such as Mr Andrzej Czernecki,
managing director of medical
instruments company HLT,
accuse the post-communist
governments of not doing
enough to support trade with
the east. Poland's share of the
former Soviet Union's imports
shrank from 9 per cent in 1990
to 4 per cent last year, the large-
est fall among the former Com-
econ partners, while the US,
Turkey and even Thailand
increased their share of the
Soviet market.

The loss of the Soviet market
has been partially compen-
sated for by trade with the EC,
which bought more than half
last year's exports. Thanks to a
28 per cent rise in exports to
\$8.3bn, Poland ran up a \$600m
surplus with the EC although
imports rose \$7.4 per cent to
\$7.7bn.

But the unprecedented sharp
rise in imports contributed to
Poland's overall \$823m trade
deficit last year and provided
the background to a debate
about the wisdom of keeping a
fixed exchange rate for the
zloty in spite of rising infla-
tion. The resulting slow ap-
proach against western cur-
rency contributed to an
unprecedented influx of foreign
consumer goods worth \$4.5bn,
157 per cent more than in 1990.

The flow was partially
stemmed by a 17 per cent
devaluation in May and higher
customs tariffs in August. In
the autumn Mr Leszek Balcer-
owicz, the then deputy premier
in charge of the economy, was
persuaded to introduce a
"crawling peg" devaluation.

Until then he remained deter-
mined to use an overvalued
zloty to help control inflation
and put competitive pressure
on domestic industry.

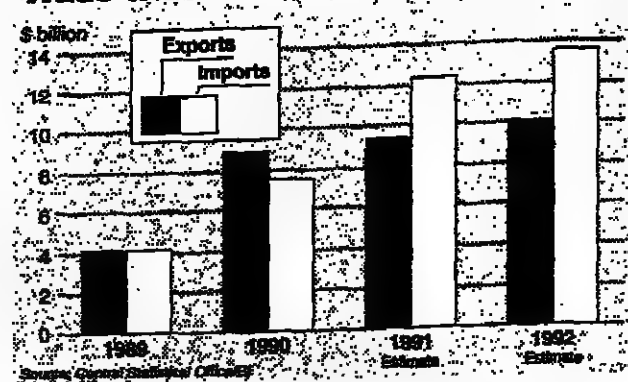
Imports tightened the pres-
sure on domestic producers
and increased political pres-
sure for aid to industry and a
more actively pro-export pol-
icy. This was also advocated by
the World Bank which urged
that exports should be treated
as the only effective source of
increased demand to combat
the recession and that
exchange rate policy should be
used to stimulate that growth.

The government heeded the
message. It approved a 12 per
cent devaluation in February
and appears ready to devalue
again if needed. At the same
time wage controls are to be
tightened to maintain competi-
tive advantage while depressed
internal consumption should
also spur manufacturers to
look for markets abroad.

With GATT predicting a 4
per cent increase in world trad-
ing volumes this year, there
should be room for the 8 per
cent growth in exports for
which the government is bud-
geting. The EC will be the
prime target of this export
drive which will be concen-
trated on metallurgical goods,
furniture and agricultural
products.

This will test Brussels's com-
mitment to a gradual dismant-
ling of trade barriers as
enshrined in Poland's crucial
Association Agreement with
the EC. The agreement has yet
to be ratified by Poland's par-
liament where it has its oppo-
nents. Polish steel makers are
also well aware that they
remain very much at the
mercy of EC producers who
can regulate trade through
non-tariff barriers. But the big
worry is enforcement of safe-
guard clauses in the agreement
which permit a reversal of spe-
cific free trade promises if
Poland becomes too successful in
EC markets.

Trade with OECD countries



STOCK EXCHANGE

Happy returns on first birthday

WARSAW'S stock exchange,
which celebrated its first birth-
day this month, remains small,
albeit perfectly formed.

It is based on the French
order driven system with
shares rising and falling within
a 10 per cent band at any one
session.

It is computerised and its
modern book entry system is
designed to protect investors.
Pioneer International Corp
from the US, the first foreign
investment fund to get a
licence to operate in Poland,
say that this was an important
factor which prompted them to
get involved.

The exchange and the bro-
kers are policed by the Polish
Securities Commission, which
is a full member of the Inter-
national Organisation of Securi-
ties Regulators and has
adopted a US regulatory model.
The commission, headed by Mr
Leslaw Paga, demands the
highest standards in company
prospectuses and has already
suspended several stockbro-
kers found guilty of contraven-
ing trading rules.

For the moment the
exchange trades in 12 stocks
including breweries, clothes
and electronics manufacturers.
Another 10 are expected to join

the list this year with the first
bank, the Export Development
Bank (BRE) among them.

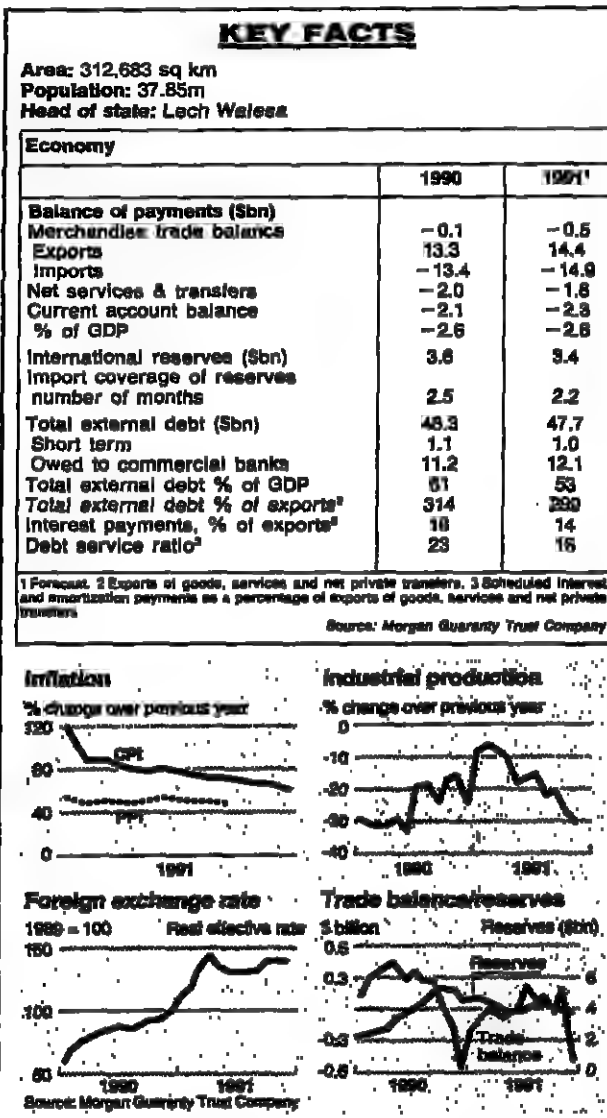
Mr Wieslaw Rozluccki, chair-
man of the stock exchange, is
disappointed at the slow pace
of privatisation but the few
stocks traded have a high turn-
over ratio with 30 to 40 per
cent of the stock of most com-
panies changing hands over
the year.

This means that quite a lot
of money has been made and
lost in the exchange on the
fifth floor of what was once the
Communist party headquarters
in downtown Warsaw.

The past 12 months have
seen 3.5m shares worth 700m
zlotys traded first at weekly
sessions and lately twice a
week.

The 12 quoted shares are
capitalised at about \$150m and
are relatively cheap with a
lowly p/e ratio of 8 compared,
say, to the Budapest exchange
where the ratio is 7. Investors
are mostly small savers.
Around 100,000 Poles have
bought shares and half of those
opened accounts with the 36
stockbroking offices mostly
run by banks which enable
them to buy and sell at will.

Christopher Bobinski



INDUSTRIAL AREAS ROUND WARSAW AIRPORT AT MODLIN

Your participation in redevelopment of Warsaw Airport at Modlin will strengthen
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The economic activation project for the Mazowska Region is the largest regional project based on the use of
domestic and foreign capital from the private sector. It encompasses eight centrally located provinces which
are inhabited by six million people (15% of the country's population). The Mazowska Region generated 21.5%
of the GNP for 1991.

• A Political and Economic Challenge - A Modern Base for the Export of Foodstuffs to the East

A political, but primarily an economic, problem facing the nations of the CIS is the privatization of the economy -
especially agriculture - in order to resurrect production capacity. This period should be turned to the
advantage of Poland's economy by achieving a position of the main exporter of foodstuffs and consumer
goods to eastern markets within the framework of international aid programs.

Poland's favored position, and in particular that of the Mazowska Region, on the crossroads of international
east-west and north-south transit routes, and Poland's still underutilized agricultural potential, make up an attractive
investment offer for foreign capital in order to create a modern base for the export of foodstuffs to the East.

• The Expansion of Modlin Airport - The Prime Catalyst for the Region's Economic Development

Forecasts for the year 2000 predict a growth in freight turnover by a factor of eleven on east-west routes and
by a factor of nine north-south routes. Passenger travel to countries of the former Eastern Block is expected to
increase five times by the year 2010.

Analyses of the potential for using Europe's largest airports for freight transport up to the year 2010 show that
only four the twenty-seven airports have development reserves.

A pre-feasibility study carried out by the British consulting firm of W. S. Atkins International demonstrates that
the expansion of Modlin Airport (38 km north of Warsaw) can play an important role in serving freight and
passenger traffic this part of Europe. The project assumes the following parameters by the year 2000:
freight 120,000 tons per annum, scheduled flights 3.8 and charter flights 3.7 million passengers per annum.

• The Mazowska Economic Zone - The Battle With Recession

It is hoped that expansion of Modlin Airport will form a basis for the activation of economic activities which
would make use of regional potential, including: Agriculture, Transportation infrastructure, Concentration of
highly qualified personnel.

The creation of an economic zone whose task would be the forming of a technical, production and distribution
base for commerce with the East is one of the main regional policies. What will be created are preferential
conditions for foreign capital and companies ready to invest in agricultural and food processing complexes,
high technology industries, telecommunications, and warehousing and storage.

• An Offer for Cooperation

The regional economic activation project creates a solid offer for cooperation in terms of capital for companies,
banks and economic organizations wishing to invest in the development of a trading infrastructure between the
East and the West.

Please contact the Warsaw Regional Foundation
ul. Miodowa 6/8, Warsaw, Poland, Fax 635-11-45, phone 635-64-85
and/or W.S. Atkins International Ltd. (Mr. Peter A. Brown), Woodcote Grove, Ashley Road
Epsom, Surrey, KT18 5BW, U.K., ph. (0312) 726140, fax (0312) 740055

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western investors too.

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on (44) 71 436 3633

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POLAND 7

The initial ardour of many would-be investors has cooled

Paradise for consultants

POLAND has become a consultant's paradise as legions of accountants, merchant bankers, lawyers, company doctors, would-be fund managers and the like have swarmed all over the country's 8,000 state-owned enterprises and fledgling financial institutions offering advice - but little money.

Meanwhile, the disruption caused by three governments in quick succession, bureaucratic delays caused by lack of expertise in a former communist bureaucracy made worse by low salaries and poaching of talent by foreign companies and the private sector, have cooled the initial ardour of many would-be investors.

The government's own figures show that 5,000 joint ventures and foreign-owned projects with a declared investment value of \$690m were in place by the end of the year.

This is only a third of the Hungarian level - and Hungary has only a quarter of Poland's nearly 40m population.

Most investments have been small or medium, with none of the megadeals such as Volkswagen's takeover of the Skoda car company in Czechoslovakia.

Much painstaking ground-work has been done, however,

and this year the pace should speed up. Much will depend on the outcome of the mass privatisation scheme due to be launched mid-year.

The rag-bag portfolio of state or municipally-owned enterprises have been sorted into 95 separate industrial sectors. They are being carefully analysed by western accountants and merchant bankers before their sale, privatisation, reorganisation or closure.

More than 30 foreign investment projects are at an advanced stage of negotiation. In the automotive industry alone, for example, GM Europe is finalising details of its planned \$75m investment at Warsaw's FSO car plant as is Fiat with its \$200m auto project at FSO in southern Poland.

Volvo is also negotiating to assemble trucks at the Jelca plant also in southern Poland and Peugeot is also negotiating to assemble 406 models in Lublin.

Poland is also attracting the multinational food and consumer goods corporations busy carving out market share in everything from packaged foods to detergents and baby goods.

Strategic investors such as the Swiss-Swedish ABB are also busy building up capacity and skills for the heavy energy and other infrastructure

Principal foreign investments 1990-1991 (\$m)			
Name	Capital	Investment commitment or project cost	Total
ABB		120 (Hotel)	200
Marriott (US)		120 (Hotel/office)	120
Radisson (US)		56 (Food)	81
PepsiCo (US)	25	50 (Food)	75
Coca Cola (US)		30 (Lighting)	48
Philips (Dutch)	16	24 (Detergents)	40
Unilever (Dutch/UK)	20	20 (TV tubes)	40
Thomson (Fr)		35 (Hotel)	35
Trust H Forte		30 (Office)	30
Ilbau (Austrian)		30 (Hotel)	30
Vienna Int.		16 (Detergents)	26
Henkel (Germany)	10	14 (Food)	24
Gerber (US)	11	15 (Machinery)	22
Beloit (US)	7	15 (Distribution)	22
Regener (Fr)		12 (Telecom)	12
Proctor & G		4 (Detergents)	9
Siemens (Germany)			
Benckiser (Germany)	5		

Source: Midland Montagu Financial Services, Warsaw

investments which will have to take place in the latter part of the decade and well into the next century.

For all the delays and frustrations, a rapid, if apparently chaotic transformation of the economy is taking place. The old communist economy with its heavy emphasis on heavily polluting, inefficient, coal-fired power plants, iron and steel, heavy engineering, basic chemicals and trade with eastern Europe and the Soviet Union is in profound crisis.

But some sectors are doing better than others. It still

makes sense, for example, when skilled labour is paid only \$200 a month, to build ships for export and invest in modernising and raising productivity of the Baltic shipyards.

A big problem here, in spite of fast-rising official unemployment, is shortage of labour willing to work under harsh conditions for such wages deliberately kept low by government policy.

Anthony Robinson and Christopher Bobinski

Profile: GEORGE BONAR

A hunter of business gems

IN SPITE of its problems Poland still has its fans who insist that, while not always easy, the country well merits closer attention.

Mr George Bonar, a Polish-born Canadian entrepreneur who is chairman, president and chief executive officer of International UNP Holdings Ltd, a Toronto-based, Polish investment fund with C\$6.5m capital and an impressive list of blue-chip international financial shareholders, is one of its loudest fans.

Over the past few months he has examined around 250 medium-sized Polish companies. Out of a preliminary short list of 50 he has selected 16 for "due diligence" examination.

His board has also recently approved taking a controlling stake in the first two companies. "It is our policy to take a

stake of over 50 per cent so we control the shareholders' meeting and the supervisory board and can change the management if we like." But, Mr Bonar adds: "If we didn't like

The first two acquisitions produce basic consumer goods

Polish management we would not have come this far."

Significantly, the first two acquisitions are companies producing basic consumer goods which are also dominant in their industry - a common characteristic of enterprises under the highly monopolistic communist system.

IBIS in Bydgoszcz, for example, the first of UNP's acquisitions is Poland's largest bakery

equipment maker while Blawar is the largest producer of water heaters.

To those who despair that Poland's several thousand state-owned manufacturing companies can ever be turned into modern, profitable, capitalist enterprises, Mr Bonar, from "first-hand experience" retorts: "I think there are gems among those middle-sized companies with up to 1,000 employees and sales up to \$8-10m."

Convinced that many of these companies are capable of producing the 35 per cent return on capital which justifies such a venture capital approach Mr Bonar adds: "There are several hundred of these companies and we are going out to find them. They will be the micro-economic success stories of the future."

For Mr Bonar, Poland is

going through the sort of historic transition which opened up such profitable opportunities for post-war investors in Germany, Japan, Korea and Taiwan. With a highly-skilled

'These companies will be success stories of the future'

and literate labour force, and a relatively low wage structure, the infusion of capital, technology and management skills will make almost any business highly competitive, he adds.

Anthony Robinson.



Old-fashioned peasant farming lives on in this still largely rural country, writes Anthony Robinson. In spite of the presence of two peasant parties in the governing coalition, however, farm incomes have been blocked at 1989 levels due to slashed subsidies and increased competition from EC imports. Farmers have reacted to lower prices by cutting their consumption of fertilisers, herbicides and pesticides. Fertiliser use per hectare, for example, has fallen from 198kg in 1989 to a forecast 75kg this year.

The impact of private banks on the economy is still very small

Signs that all is not well

DAVID BOGATIN, the Russian-American owner of the FirstCommercial Bank in Lublin, recently proved that being a banker in Poland requires special skills. Recently, for several anxious moments he had to harangue a crowd of anxious depositors from the windows of his head office. Using all his powers of persuasion he succeeded in calming the crowd and stopping the run on the bank which was started by newspaper reports that he was being sought by New York state for tax avoidance.

But subsequent revelations about Mr Bogatin's alleged links with the Mafia and his incarceration pending extradition to the United States provide a clear sign that all is not well with Poland's private banking sector.

The number of private banks grew rapidly in 1990 and 1991. There are now about 80. They benefited from the general political climate favouring the private sector which helped pressure the NBP, the central bank to issue licences where its better instinct counselled prudence.

Indeed, Mr Stanislaw Berez, formerly of Barclays Bank, who headed the NBP's supervisory section until a few weeks ago, now argues for more caution in bank licensing. "There

aren't enough experienced people in the country to run that number of banks," he says. Western aid schemes to banking tend to bypass the private sector which needs advice on banking as much as state banks, he adds.

The bank supervision department is seriously understaffed with just over 60 people to keep an eye on the 80 or so private banks.

This may not yet be as serious as it seems. The impact of the private banks on the economy is still very small. They handle only 5 per cent of total personal deposits. But they also sometimes act as "money shops" for small groups of people, Mr Berez says.

In some cases private banks have been involved in transferring funds abroad. The Art-B company, for example, is estimated to have transferred some \$200m which the banking authorities are now trying to get back. The private BHK bank, recently closed down by the central bank, also helped Art-B conduct its cheque-kiting operation. (This type of operation involves drawing cheques on an account which does not have sufficient funds and banking them in a second account. The account-holder then makes use of the "non-existent" funds in that account before the

cheques can be cleared and dishonoured.)

Some of the private banks, such as the BIG bank, are working to bring their capital base into line with capital adequacy requirements, and some such as the Kredybank whose experienced staff came from the Export Development Bank, have a growing degree of in-house expertise.

But western bankers in Warsaw tend to give the sector generally a wide berth, preferring to work with the established banks. "The private sector is too small and there's no point in worrying about the risks," says one.

Indeed, it may be left to Poland's bank privatisation programme to give the sector the boost it needs. The government expects to raise 1,200m zlotys from sales of banking institutions this year. The well-regarded Export Development Bank is expected to be sold first through a public share offer. Two other state-owned banks, the Wielkopolski Bank Kredytowy and the Bank Slaski, are also looking for western investors to take up to a 20 per cent share.

Government policy is to retain a 30 per cent stake in these two banks leaving up to 40 per cent to be sold to the general public and 10 per cent

for the staff.

For the moment, though, it is up to the foreign banks in Poland to create competition for the state sector as well as training staff for Polish banks.

Among foreign banks Citibank and the Dutch NMB bank concentrate on serving the larger foreign companies as well as Polish corporate clients while Amerbank, a joint venture which is in effect being run by Banker's Trust, has developed a retail banking operation to individual clients.

The Austrian Creditanstalt seems to be following suit while Raiffeisen, also from Austria, is providing a mixture of services. These operations are small and some are waiting for the telecommunications infrastructure to be put into place.

The foreign banks are grateful for the new state-owned Polish Development Bank, which channels World Bank and other foreign funds through to other banks, because this is helping to develop a money market. But before Poland has a full-blown private banking sector worthy of confidence it seems likely more bankers will find themselves like Mr Bogatin, having to plead from window sills.

Christopher Bobinski



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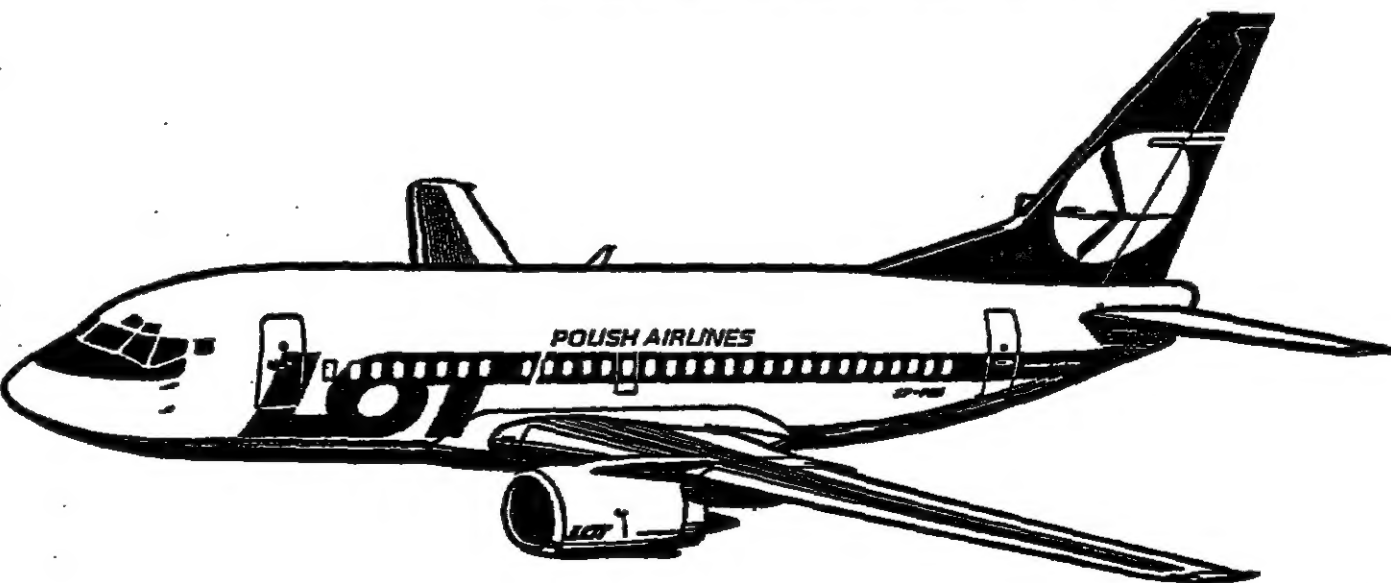
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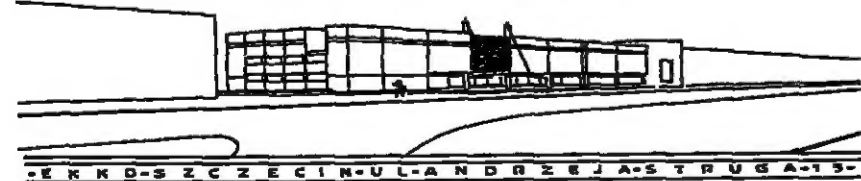
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POLAND 8

Tangles arise in dispute over car quotas

Fierce competition for big market

POLAND'S mini dispute over car quotas with the European Community is an example of the tangles that arise when people say one thing and then demand to be allowed to do another.

In this case it is the western multinationals' lack of commitment to free trade that seems to have given rise to the problem.

Last year, just as Poland was negotiating its Association Agreement with the EC aiming at a gradual dismantling of trade barriers in industrial goods, General Motors Europe, which was negotiating a joint venture with Warsaw's FSO car plant, was asking the Poles for high customs tariffs as a condition of going ahead with their investment. As the Poles need both sides, they persuaded Brussels to accept the 35 per cent tariff on imported cars which would gradually be removed till the year 2002 but accepted Brussels's suggestion that 30,000 cars a year would be permitted to come in duty

free from the EC.

That seemed to satisfy GM Europe who are on the verge of agreeing to install an Astra assembly line at FSO and are promising further investment in years to come. But it left the thorny problem of how to divide the 30,000 quota among European car manufacturers, many of whom spent most of last year preparing to invade a

Many European car makers spent last year preparing to invade a buoyant Polish market which imported more than 300,000 mainly used cars last year

buoyant Polish market which imported more than 300,000 mainly used cars last year. Finally, the Poles decided to treat the quotas as an added investment incentive. Thus, those who invested at least \$30m in Poland would get their fair share. That, for the

moment, narrows the list of beneficiaries to three - GM Europe who are looking at FSO, Fiat Auto of Italy who are negotiating a joint venture with the FSO plant in southern Poland, and Volkswagen who are talking seriously of assembling the Toyota pick-up truck they now make in Hanover in Poznan.

Each, the Polish trade ministry announced, would be able to import 10,000 vehicles duty-free, a concession which could be worth up to \$20m each a year.

The decision, though, hit the French manufacturers, with Renault, for example, protesting that it had invested \$50m in its sales network in Poland, and they got their government to have the car part of the Association agreement which came into force on March 1 suspended. They also asked Brussels to talk to the Poles about redesigning the way the quota is divided. That may take some time and the first meeting in Warsaw was held



Fiat Cinquecento: now being manufactured in Poland

almost in secret. Meanwhile, Peugeot has gone ahead and signed an agreement with the FSC truck factory in Lublin for assembly of their 405 model beginning in mid-1993. They expect to assemble 2,000 a year initially, rising to 10,000 in the fourth year. Kits, it may be added, come in duty-free in any case.

Christopher Bobinski

Christopher Bobinski on a privatised brewery

A race against time

"IT'S GOOD to see people drinking Zywiec," Mr Adam Leowe says sitting in the bar in Warsaw's Holiday Inn hotel and watching guests ordering his brewery's beer. A quiet satisfaction beams from the 33-year-old managing director as he says it but the feeling is matched by the evident responsibility he feels for the brewery privatised through a public share offer last summer.

The sale was a success with the 1.5m shares offered to the general public as well as to larger investors snapped up within days. The offer price of 100,000 zlotys soon rose once the brewery came on to Warsaw's fledgling stock exchange to its present 178,000 zlotys or so level.

Down at Zywiec in southern Poland where the brewery was founded 136 years ago by one of the Habsburgs the benefits of privatisation soon came to be felt.

Wages rose freed of the controls in force throughout the state sector, management was streamlined and, as Mr Leowe says, people began to see money in quite a different light.

"Now every zloty invested has to generate profits," he says comparing the present favourably with an accountant-free past. Privatisation saw the plant freed of several taxes still in force in the state sector and net profits last year soared to 138bn zlotys from 1990's 51.8bn zlotys.

This year the first two months' results suggest that net profits could hit the 180bn zlotys mark.

But the benefits of privatisation have already been discounted and in a sense Mr Leowe's problems are now

beginning. He has inherited outdated equipment that is more labour, energy and raw materials intensive than in breweries in Germany or Denmark. His costs are higher than theirs making him vulnerable to competition from imports.

The threat will be greater if it were not for a 30 per cent

Privatisation saw the plant freed of several taxes still in force in the state sector and net profits last year soared to 138bn zlotys from 1990's 51.8bn zlotys

customs tariff which Mr Leowe is hoping that the government will keep in place as higher than theirs making him vulnerable to competition from imports.

This year his investment budget is set at 120bn zlotys eating up much of last year's profit. Some of the capital investment will be financed by loans from abroad but in any event shareholders' dividends this year will be squeezed, threatening a drop in the share price on the stock exchange.

That, in turn, makes Zywiec vulnerable to a take-over from foreign competition. At one point in 1990 Heineken expressed an interest in buying 51 per cent of the company. Then the government decided to float it on the domestic market.

Mr Leowe agrees this was the right thing to do. Even though he comes from the industrial district of Silesia where he originally worked for

Weglokoks, the state coal trader, he fully identifies with the Zywiec century-old tradition.

"I wouldn't like to see the name disappear and that could happen if we were bought up now," he says.

At present the Zywiec p/e ratio of 2.7 makes the company easy prey should anyone want to take it over. Mr Leowe, though, is looking to the 30 per cent of the equity held by management and workers as well as another 10 per cent held by Invesco Central Europe, a UK-based investment fund, to guard against such an eventuality.

He sees himself as being in a race against time. He wants to bring the plant's annual capacity up from the present to 1.2m hectolitres to 2m hectolitres brewed on modern equipment within the next few years. Then, he says, he will ready to go into a joint venture with a foreign partner on more equal terms and retain the Zywiec identity.

"After all," he says, "GM bought Adam Opel before the war but the name remains to this day."

FINANCIAL TIMES

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POLAND 9

Heavy industry is due for radical restructuring

Challenging future

THESE are trying times for Polish heavy industry, often saddled with polluting, obsolete plants and still managed by communist-era administrators. They are under pressure from powerful workers' councils to maintain employment and from a government desperate to privatise and to keep public sector wage increases below the rate of inflation.

The past two years have seen a nearly 40 per cent drop in production and most of this is concentrated in the mining, steel-making and heavy engineering sectors which are all candidates for radical restructuring and privatisation where possible. Some sectors, such as power engineering, are already in the throes of re-organisation under foreign owners like ABB, and other sectors such as shipbuilding also have good prospects for privatisation.

The problem areas are the coal mines and steel plants which, once emblematic industries of the old regime. Coal production has dropped from a

peak of 190m tonnes in the 1980s to around 140m tonnes and many mines are threatened. Longer term, the emphasis will shift towards boosting domestic gas production and more efficient, less polluting coal-burning technologies.

The steel industry, at present working at around 60 per cent of its 18m-tonne capacity, is also being painfully restructured. Last month the government decided to create a new holding company which will rationalise production at the Huta Katowice and Huta Lenin plants near Krakow with the loss of several thousand jobs. A new 120m continuous casting steel line from Mannesmann in Germany, at present still packed up in crates, will be installed at Katowice to improve productivity and lower costs as steel-making is concentrated on the largely Soviet-designed plant.

In spite of the problems, mining of copper, sulphur, silver and coal as well as shipbuilding and heavy industry are

still principal hard currency earners. Huta Katowice, for example, exported 70 per cent of its 3.7m-tonne production last year, much of it at a loss, apart from its finished products such as rails, beams and profiles. Until now, no large or medium-sized state enterprise has gone bankrupt and many are keeping going by involuntary inter-enterprise credits, built up through a chain of non-payment which has to be broken if inflation is to be reduced and the banking system kept afloat.

But Poland needs to modernise its railway and road infrastructure, its power generating plants, and much of its industrial base. All this requires a substantial heavy industrial capacity. Restructuring to produce the sinews of its own industrial regeneration, and finding the investment capital to do so, is the real challenge ahead for Poland and the international financial institutions.

Anthony Robinson

Anthony Robinson visits the Baltic shipyards

Back from the brink

FIVE ships are under construction for South African owners in Polish shipyards, a sign of the revolution in Poland's foreign economic relations and the competitive strength of the shipyards on Poland's Baltic coast.

The upturn in worldwide shipping orders and the whole-sale closure of shipyards in the UK and elsewhere over the past decade has opened new opportunities for an industry which faced bankruptcy in the 1980s.

Gdansk shipyard, which in August 1980 became the focus of attention after a shipyard electrician called Lech Walesa leapt over the shipyard fence to rally workers behind a strike which led to the birth of Solidarity, was threatened with closure by the communist government only four years ago.

Now shipyard director Mr. Hans-Syzy says the yard has orders worth more than \$1bn and is negotiating new orders worth \$250m. Output rose 28 per cent in 1990 and a further 21 per cent last year but with domestic interest rates at around 80 per cent per annum and wages constrained by the government's populist tax on wage increases the industry is constrained by tight credit and shortages of skilled labour, in spite of the more than 2m officially unemployed.

Thousands of skilled workers left Gdansk shipyards when it was under threat of closure. "Now we are left either with the old workers or the young recruits. We employ over 7,200 but we need another 1,000 skilled production workers to get to full production. At present we're only working at about 50 per cent capacity," says Mr. Syzy.

The labour shortage, partly relieved by a group of 200 gas-turbine shipyard workers from St. Petersburg, is partly a result of low wages and harsh working conditions and partly a function of low productivity. It takes about 700,000 man hours on average to build a ship at Gdansk, twice the West European or Far Eastern levels. Wage rates by contrast are only 10 per cent of European and Asian levels although on average labour costs account for only 8 per cent of total shipbuilding costs.

Gdansk, with its old facilities and sprawling lay-out, traditionally concentrates on building specialist, high-value ships. Two of the five ships on order for South Africa - both reefer



A reefer ship under construction in Gdansk

Photograph by Anthony Robinson

ships for Safmarine - are being built here. A further 10 such ships are on order, including six for Norwegian owners. The order book also includes four Ro-Ro (roll-on, roll-off) ships for Finnish owners and three container ships for French and German operators. Last year, the state-owned shipyard lost 280bn zlotys on its fixed price contracts as costs rose in line with inflation while the zloty's steady appreciation cut revenue.

The picture is brighter in the more modern and rationally laid out yards at Szczecin and Gdynia. The latter, which is a serious candidate for privatisation, has just won two orders for 110,000-tonne, double-hulled Aframax tankers from Burmeister and Wain of Denmark, bringing the total order book to well over 1m tonnes.

Apart from two dry docks, one able to accommodate ultra-large tankers and equipped with a huge gantry crane capable of lifting 900-tonne blocks, Gdynia also has some of the most modern cutting and welding equipment of any European yard.

The competitiveness of the shipyard was recently revealed when a customer was required to explain to insurers the reasons for ordering ships from Gdynia. The Polish yard was able to offer a contract price of around \$44m for an Aframax tanker for which Korean and Japanese shipyards were asking re-organisation and change in the meantime.

The Asian shipyards were able to deliver in 14 to 16 months while Gdynia took between 24 and 28 months. This was partly a question of order books and partly man-hours. While the Japanese yards required 500,000 man-hours at \$25 an hour, the Polish yard expected to consume 1.25m man-hours at a rate of \$1 and higher.

In the past, the profitability of Polish yards has been handicapped by poor payment conditions. Contracts requiring only 20 per cent of the price during construction and 80 per cent on completion were common. This left heavy exposure to domestic interest rates of 80 per cent and higher.

The yards have also had to absorb the retroactive removal of the 30 per cent government subsidy. In addition, Polish yards have been left with several nearly completed or completed ships ordered by the former Soviet Union but not delivered because of the collapse of the old rouble trading system.

Several older orders have been re-negotiated on more favourable terms, however, and new orders are only accepted with heavy up-front and progress payments written in. With shipowners around the world renewing ageing fleets the Polish yards are confident of better times and good order books until well into the next century, but need much re-organisation and change in the meantime.

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AT SOME point the modernisation of Poland's polluting and inefficient energy system will cease to be a problem of huge dimensions and become a significant business opportunity for the suppliers of efficient generating and transmission equipment. ABB, the Swedish-Swiss engineering group, is positioning itself for that moment.

The decision to move east was taken by Mr. Percy Barnevik, ABB's chief executive, and his board in January 1989. Poland and the giant Zamech engineering plant in the northern town of Elblag, with which ABB had longstanding licensing agreements, became one of its first targets. After 15

months of talks, first with the communists and then with a Solidarity-led government, a new company ABB-Zamech was put in place.

ABB took a 76 per cent stake in the new company with the state retaining 19 per cent and 5 per cent reserved for employees. It was also granted a six-year profits tax holiday. ABB put up \$15m for its share of the factory and invested a further \$10m in machinery and equipment. It also pays \$4m a year for a five-year lease on the buildings which used to build U-boats.

Since then, ABB has invested in seven other Polish factories, its latest acquisition being the Elita transformer plant in Lodz where it paid \$10.4m for a 51 per cent stake. ABB employs about 10,000 people, making it Poland's largest foreign employer.

Re-training and skill upgrading is a crucial part of ABB's strategy. At Zamech, Mr. Pawel Olechnowicz, the chief executive, heads a strong Polish management which enjoys advice and frequent visits from Zurich but is solely responsible

for the plant's performance. Mr. Olechnowicz, who once ran the steel castings department, says: "Since the company became ABB-Zamech the plant has gained know-how, the management has learned English and the shop floor has improved work discipline."

A crucial management tool is direct access to ABB's worldwide sales network as well as financial backing. He also has the magic ABB label on his products which eases marketing. But until now, new capital investment has been relatively light although the medium-term investment plan has a \$60m tag attached to it.

Mr. Olechnowicz says \$15m is being invested in the plant. The main changes have come through better management. The plant has been re-organised into "profit centres" with well-defined budgets and tight financial discipline. Factory space has been cut back and a satellite telephone link to Zurich has been installed to help head office monitor the company.

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POLAND 10

Profile: LECH WALESA

Hero's popularity wanes

THE Polish presidency sits increasingly uncomfortably on the shoulders of Lech Walesa, the working class hero of the 1980s. As the man who arguably did more than any other individual to spur the collapse of the Soviet empire his place in recent history is assured. But assessment of his role in the post-communist Poland he helped to bring about is likely to be much less flattering.

His insistence on holding elections in the autumn of 1990 to replace the communist-era president, General Wojciech Jaruzelski, has proved a mixed blessing.

The elections further distanced Poland from its communist past. But in the process he broke what remained of the old Solidarity alliance of workers, intellectuals and church at a time of considerable political stress. The election revealed growing popular disillusion with the new democracy and the economic sacrifices it demanded. It was also difficult to distinguish between political arguments in favour of a democratically elected presidency and the ill-concealed personal ambition of Mr Walesa himself. The electorate's reluctance to give a blank cheque to such

a mercurial character of great, if erratic, political intuition but limited formal education, was reflected in a low turnout and unexpectedly strong showing for his dark-horse rival, the populist Polish-Canadian businessman, Mr Stan Tyminski.

Mr Walesa's original hopes of being swept into the Belvedere presidential palace by a virtual plebiscite were also dashed by growing concern, especially among Solidarity intellectuals, at his growing self-identification with Marshal Józef Piłsudski, the Polish strongman of the inter-war *sanacja* period.

Once elected, President Walesa embarked on a series of foreign state visits to raise Poland's profile abroad and drum up foreign investment. But his ambivalent attitude towards the economic sacrifices demanded by the IMF-backed economic stabilisation strategy undermined the efforts of his finance minister to push for the radical market reforms which attracted investor interest.

His proposal, for example, that all Poles should be lent the equivalent of \$10,000 through the privatisation of state enterprises did much to

confuse an already difficult debate and has resurfaced recently to further complicate the privatisation process.

But the confusion of roles between parliament, the government and the president really came to a head after the October elections last year which resulted in an atomised parliament of 29 parties and a shaky coalition government headed by a man with a proven track record of non-compliance with presidential wishes.

Mr Walesa's awkward relationship with the popularly elected parliament is reflected by the seating arrangements of the Sejm, the lower house. Mr Walesa sits, surrounded by a handful of advisers, on a sort of throne up in the balcony above the chamber. Up to now he has never participated in any debate but alternately glowers or stares in a bored fashion on proceedings.

Surrounded by a narrow group of advisers and deprived of the influence he exerted on the previous government, which was essentially chosen by him and made up largely of men from his Gdansk power base, Mr Walesa has appeared increasingly frustrated. He was, for example, kept in the

dark about a series of personnel changes among senior military officers. Pending finalisation of a new constitution, however, Mr Walesa still formally retains many of the powers of his communist predecessor, including commander of chief of the armed forces.

In this capacity he organised meetings between his advisers and senior military officers. This provoked an angry response from the minister of defence, Mr Jan Parys, who warned publicly of the danger of a coup.

In a conciliatory move prime Minister Jan Olszewski packed his defence minister off "on holiday" but the incident sparked off a wave of press criticism which revealed the strength of opposition to Mr Walesa's efforts to remain a major player in his own right.

The coming months will probably see continuing efforts to persuade the president to accept a more limited figurehead role. But it will not be easy. He still has faith in his historic role and is concerned that western Europe is not showing enough foresight in its approach to eastern Europe, economically and militarily. "I fear we won't always be



Lech Walesa: kept in the dark about military changes

on time with our preparations but will find ourselves mostly following events," he says referring to the prospect of strife in the former Soviet Union and elsewhere and the westward emigration that could bring.

He proposes the establishment of a UN task force made up of "a division or two from each country" which could move quickly to stifle conflicts. The establishment of such a force, he says, should be preceded by a solemn pact binding all European countries to abstain from using force and call in these international arbitrators should the need arise.

Anthony Robinson and Christopher Bobinski

PROFILE: ANDRZEJ OLECHOWSKI

Minister in the hot seat

POLISH politics is full of ambitious men, but few mask their intentions better than Mr Andrzej Olechowski, 44, the new finance minister. Tall, good-looking and with an irreverent sense of humour, Mr Olechowski slipped into the hot seat two months ago.

The appointment transformed the government's image at a difficult moment. His predecessor, Karol Lutkowski, had just resigned amid desperate calls for further cuts in spending.

An academic by nature, Mr Lutkowski had felt unsure of curbing the spending instincts of his cabinet colleagues and keeping the budget deficit within acceptable limits. Abroad, his resignation was taken as a signal that the monetary floodgates were about to burst and that Poland's free market reforms were fated to founder in waves of inflation.

Mr Olechowski moved fast to control the damage. He quickly

established a rapport with Mr Jerzy Byszmant, the chief economist minister. This meant accepting the latter's priority of halting Poland's recession at the cost of achieving single-digit inflation before 1994. In Washington, he persuaded the International Monetary Fund to accept a budget deficit pared to 5 per cent of the GDP.

Next, with the strong backing of Mr Jan Olszewski, the prime minister, he persuaded the cabinet to accept the strictures of the new budget. The greatest test is ahead as the budget still has to be implemented and more painful spending cuts may be necessary.

In his youth Mr Olechowski was as passionate about western pop music as he later became about western economics. He became a disc jockey on a Warsaw radio programme while studying at Warsaw's school of economics in the later years of party boss Wład-

ysław Gomułka.

His climb up the career ladder has given him unmatched experience. He stands out among most of Poland's political establishment for whom honours won in struggles with the communists still count more than competence.

He is politically unattached. His views are a mixture of conviction that monetary controls must be tough to check inflation, and a pragmatism which recognises that change in the efficiency of government and in the state industrial sector will come faster if pushed from above.

A patriot with a keen sense for Poland's history, Mr Olechowski shares the belief of most Poles that the country must forge close links with the west if modernisation is to be achieved.

Christopher Bobinski and Anthony Robinson

Profile: JAN OLSZEWSKI

Little-known premier

POLAND'S Prime Minister Jan Olszewski is little known outside his country's borders. The rather crumpled-looking, 61-year-old lawyer, with bushy eyebrows spent most of his life doggedly opposing communism and defending as best he could the civil and human rights of those condemned in the courts of the communist regime. It was thanks to people like him that Poland managed to blunt the impact of Soviet domination after the war.

His biography is a very Polish one, even to the extent that until his first visit to Italy shortly after becoming prime minister he had never travelled abroad. He was born in Warsaw, the son of a railwayman in a home whose traditions were strongly linked to the country's socialist movement. During the war he joined the scout-based resistance and went on to study law.

In 1958, during the "October liberalisation" which followed

the death of Stalin he wrote for the *Po Prostu* weekly, the reform movement's mouthpiece. In the 1960s he embarked on a career as a lawyer. He defended a long list of dissidents, many of whom are now his political opponents.

In those years he brought his natural eloquence to bear with equal passion on judges in city courts and minor officials in dusty local tribunals in cases where sentences were fixed in advance and the defence spoke more to succour the accused than to affect the verdict.

This impressively single-minded pursuit of justice in what seemed hopeless circumstances was the domain of only a handful of the legal profes-

sion at the time. In 1968, after the student riots, it led to Mr Olszewski's temporary suspension from the bar.

His determination was accompanied by a passion for politics. His secret vehicle was the Polish Independence Agreement, a small think-tank he helped run between 1975 and 1980 with Mr Zdzisław Najder, now his closest adviser.

When the Solidarity alliance of workers, intellectuals and church burst upon the scene in 1980, Mr Olszewski helped to write the movement's statute and became an adviser during martial law. He also worked for the Polish bishops, forging links which mean that the influential Polish church is

happy to support him at the head of the government.

In 1984, he represented the family of the dissident priest Father Jerzy Popiełuszko, murdered by secret police, at the trial of the killers. But in 1989, when Solidarity sat down with the communists to negotiate what later turned out to be a peaceful transfer of power, Mr Olszewski was critical of what he thought were too intimate links with the country's rulers.

He argued that communists should be removed from positions of influence wherever possible and came to power with that demand at the top of his programme. But that promise, like the pledge that energetic steps would be taken to

counter the economic recession, has been blunted by the realities of government.

Once in power Mr Olszewski accepted that economic policies had to be conducted in agreement with the International Monetary Fund, which had at first been critical of his programmes. He also showed a pragmatic streak in dropping demands for widespread purges, arguing instead for a reform of the structures of power to eliminate the last vestiges of the communist system.

Mr Olszewski can be tough when he chooses to be. He refused to continue efforts to form a government early in 1991 when it became clear that President Walesa wanted to have a final say over every ministerial appointment. Now he faces another tussle with the President over who has authority over the armed forces.

Christopher Bobinski

Profile: LESZEK BALCEROWICZ

Miracle-maker

THE START of Poland's bold attempt to leap from central planning to market discipline was linked to the name of one man - Leszek Balcerowicz. After more than 45 years of communist distortion, this lean, intense, academic economist became finance minister in autumn 1989 and was suddenly given the chance to put theories of economic transition into practice.

For the first six months of 1990 his IMF-backed stabilisation policies performed miracles. Hyperinflation was blocked in its tracks, a huge monetary overhang was eliminated, the stony was made internally convertible and regained its lustre, private enterprise blossomed.

Abroad his views and experience continued to be actively sought, especially by the young Russian reformers around Mr Yegor Gaidar. But at home criticism of his alleged insensitivity to the social costs

of transition mounted throughout 1991 as lower trade barriers and an increasingly overvalued zloty put pressure on domestic producers and unemployment started to soar. Inflation also remained dangerously high, fuelled by a soaring budget deficit which Mr Balcerowicz, for all his "iron man" image, proved unable to contain.

In an interview shortly after leaving the finance ministry Mr Balcerowicz displayed the quiet but passionate conviction in market-orientated reform which made him the moral as well as intellectual driving force behind Poland's first two post-communist governments.

But he does not hide his frustration at the political and institutional barriers to reform which have emerged. He recalls that when Poland pioneered the reform process in January 1990, inflation was running at an annualised rate of around 2,000 per cent and there were shortages of every-



Leszek Balcerowicz: Poland's iron man of economics

thing. Within weeks the shops were full and by August inflation fell back to 1.5 per cent. But after a mistaken mid-year easing of monetary policy, inflation began rising again to 3 to 4 per cent monthly, which has become a clear sign that underlying structural problems need to be tackled.

Even so, Poland has not done badly, he argues, when compared to more fortunate Hungary and Czechoslovakia. Hungary embarked on reform with lower inflation, fewer shortages and, in Hungary's case, a strong head start thanks to earlier reforms of crucial areas such as banking and taxation.

Anthony Robinson

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